DEVELOPMENT OF A PLANNING ASSESSMENT TO REPURPOSE AND REDEVELOP UNDER-UTILIZED AND DETERIORATING TORONTO DISTRCIT SCHOOL BOARD SCHOOL PROPERTIES INTO COMMUNITY HUBS

By

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Abstract:

One of the main issues faced by the Toronto District School Board (TDSB) is the poor structural condition of its aging school buildings. As of school year 2016/2017, the total renewal/repair backlog for all of TDSB schools has reached \$3.4 Billion, with approximately 103 TDSB schools operating at a 65% or lower utilization rate (TDSB, 2014f). There is an immense pressure on school boards, particularly the TDSB, to sell off schools that have been declared as surplus (Mangione & Suen, 2015). However, the selling of school properties that have a high social and economic value is not a sustainable approach for the long run. Hence, there is a need for an effective and resilient planning strategy that will efficiently address the issues faced by the TDSB. As a result, this research will be recommending a land assessment tool that will efficiently repurpose and redevelop school properties, in critical condition, into community hubs and replace old and deteriorating TDBS schools with newer school facilities.

Key Words: TDSB; Surplus Schools; Community Hubs; Shrinking Cities; Public Assets;

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1. Chapter 1: Introduction

1.1. Nature of the Study

One of the main issues faced by the Toronto District School Board (TDSB) is the poor structural condition of its school buildings. As of school year 2016/2017, the total renewal backlog for all TDSB schools reached \$3.4 Billion. In addition, numerous TDSB schools are currently underutilized, with approximately 103 TDSB schools at a 60% or lower utilization rate. With a declining student enrollment rate, the TDSB receives less funding for operating costs (TDSB, 2014f). In terms of building age, the average age of a TDSB school building is 60 years of age, with 80 schools older than 90 years, and 7 of which were built before the 1900s.

Ontario's Education Minister, Liz Sandals, has stated that the province spends more than \$1 billion on under-utilized schools across all Ontario school boards. Considering that it is the largest school board in Canada, the TDSB has the majority of these under-utilized schools across the province. As a result, there is immense pressure on school boards, particularly the TDSB, to sell off schools that have been declared as surplus. (Mangione & Suen, 2015). Trustees voiced their concerns that some of these under-utilized schools are not only used by students, but also used by the surrounding community for other purposes. And considering the prime real estate of these school properties, there is a concern that selling these properties without a deeper investigation of their true community value will result in a great loss for the neighbourhood in the long run (Brown & Rushowy, 2015).

This issue faced by the TDSB is currently being experienced by cities on a much larger scale. Approximately 370 cities around the world are currently faced with an urban planning phenomenon known as the shrinking cities (Lee & Sung, 2017). According to Hollander (2011), shrinking cities refers to urban areas experiencing a decline in their population. The negative impacts associated with shrinking cities is economic instability, declining labor and employment opportunities, and, most relevant to this research, the under-utilization and even vacancy of public buildings and properties. However, Hollander explains that situations like these truly show how resilient and versatile planning is when it comes to addressing these issues. Rather than attempting

to reverse the issue, planning should be a flexible tool that is able to plan for the community and land use needs of a city with a smaller population.

And although Toronto's population is not in decline, its schools are experiencing a decline in student enrollments. Hence, there is a need for an effective and resilient planning strategy that will efficiently address the issues faced by the TDSB in terms of under-utilization and deteriorating school buildings. At the same time, this will provide an opportunity to present students, parents, and surrounding communities with a socially and economically suitable alternative to simply selling public asset properties for a maximum revenue. The "how" of this research will be discussed in further detail in *section 1.2* of this chapter.

1.2. The Research

The purpose of the research is to develop a land assessment tool that will efficiently repurpose and redevelop surplus school lands into community needed infrastructure, services, and/or amenities and replace old and deteriorating TDSB schools with newer school facilities. The strategy will be presented in the form of a 5-step assessment process. Each step of the assessment will be informed by current land disposal practices from other jurisdictions, case studies, and from previous research.

The land disposal assessment considers factors that go beyond the physical school property itself. These factors include looking into the area demographics, existing services and amenities in the area, and conducting a planning due diligence of the school property and other properties surrounding it. By understanding these factors that go beyond the physical building or property, this allows for the TDSB, the City, students and parents, community members, and possibly the private sector to identify the highest and best use for this property that would maximize the benefits for each stakeholder group.

1.2.1. The Scope of the Study

The main focus of this study will be on the Toronto District School Board (TDSB) within the City of Toronto, the largest school board in Canada and one of the largest in North America. The TDSB is currently operating approximately 588 schools across Toronto in order to accommodate more than 246,000 students and approximately 160,000 life-long learners in Adult and Continuing Education programs. In total, 12.5% of Ontario's student population attend TDSB schools. In other words, it is one of the largest school districts within Ontario. And with a large student body population to teach, the TDSB's mission is to enable and provide all of its students with tools, resources, and an environment that enables them to "reach high levels of achievement and to acquire knowledge, skills, and values they need to become responsible members of a democratic society" (TDSB, 2014c).

1.2.2. Research Structure

Chapter 2: Context

This section will begin by taking a deeper look into the issues that the TDSB is currently facing. This chapter will also provide a detailed overview of the current approaches the TDSB has taken to manage and deal with under-utilized, deteriorating, and aging school properties.

Chapter 3: Literature Review

This section will look at the general topic of under-utilized or vacant public properties/assets from an urban planning lens. It will begin by understanding the shrinking cities phenomenon and what role planning should and should not be playing to address these urban issues. The chapter will transition into exploring some of the practices being followed by other jurisdictions when it comes to assessing and disposing of public assets, more specifically surplus school properties.

Chapter 4: Methodology

As mentioned in *section 1.2*, this research will be proposing an assessment tool that will identify and prioritize school in critical condition, and that will the determine the highest and best use for the property. This chapter will introduce the Surplus School Land 5-step assessment tool. Each step or phase of the assessment will be broken down, explaining the specific factors that need to be considered and how each step is to be carried out.

Chapter 5: Analysis

This chapter will apply the 5-step assessment (outlined in *Chapter 5* of the report) to 4 school properties that have been identified to be in "critical condition" in *phase 1* of the assessment. This will provide an example of how the assessment would perform if it were to be put into action.

Chapter 6: Limitations

This chapter will outline some of the limitations found in the approach of this research and in the assessment, itself.

Chapter 7: Conclusion

This chapter will provide concluding thoughts on the land current land disposal process and the proposed 5-step assessment tool.

2. Chapter 2: Context

2.1. TDSB School Conditions

As mentioned earlier, one of the major issue currently faced by the TDSB is its deteriorating and aging school buildings. A quarter of TDSB schools are considered to be in critical conditions (Sachgau, 2016a). Currently, the TDSB is dealing with schools that have issues such as leaky roofs, old boilers, and broken AC units. It is important to note, however, that while schools are in deteriorating condition, this does not mean they are unsafe for students to attend. Anything that may be a threat to the students' safety, is addressed immediately.

However, this also does not mean that the root of the issue is being dealt with, rather the issue is patched up and kept "under control". A parent, quoted in a Toronto Star article, indicates that issues, such as leaky roofs, are being patched up and temporarily fixed, rather than replacing the roof altogether. Trustee for Etobicoke-Lakeshore, Pamela Gough, stated that due to limited funds, there is only so much that can be done in terms of fixing and replacing school building equipment and parts (Sachgau, 2016a). To further understand the extent of the problem, this section will be looking at the following four major categories: renewal backlog, the facility condition index (FCI), utilization rate, and building age.

2.1.1. Renewal Backlog

As of September 2017, the total value of repairs is approximately \$3.7 billion. This consists of 22,686 different repairs needed for 583 TDSB schools. And while this backlog does not reflect or represent the health or safety of the school, it is an issue that needs addressing nonetheless¹. Robin Pilkey (2017), the Chair of the TDSB, states in a letter to the Provincial government that without adequate and consistent funding, the TDSB's renewal backlog is predicted to reach \$5.6 Billion in the year 2028 (TDSB, 2015a).

¹ <u>http://www.tdsb.on.ca/About-Us/Accountability/Renewal-Needs-Backlog-and-Facility-Condition-Index/Renewal-Needs-Backlog</u>

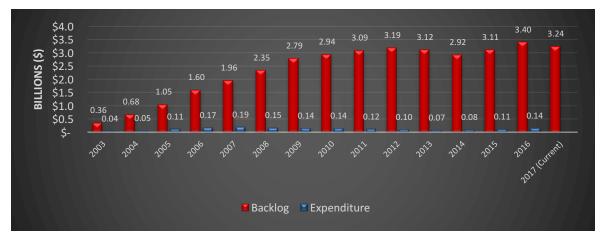


Figure 1: Annual Renewal Backlog and Project Expenditures (Source: Data provided by TDSB's Design, Construction & Maintenance Department)

To put this into perspective, to build an elementary school (Grades JK to 8) it costs approximately \$1,959.89 per square metre, and with the average facility size of an elementary school within the City of Toronto being approximately 7064 square metres, this means it costs approximately \$14 million (more or less) to build one elementary school in Toronto. To build a secondary school (Grades 9 to 12), it costs approximately \$2,138.08 per square metre, and with the average facility size of a secondary school being approximately 7080 square meters, the cost of building one secondary school in Toronto is approximately \$15 million. Hence, with a current backlog of \$3.7 billion, the TDSB can build approximately 264 elementary schools or 246 secondary schools.

Referring to *Figure 1* (above), the graph shows the renewal backlog for each school year (red) and the annual provincial funding allocated for project expenditures (blue). It is important to note that the province provides grants and funding specifically dedicated towards school renewal and repair projects. For school year 2016-2017, the TDSB received a total of \$261.5 million (Sekaly, 2016). However, due to the high volume of needed repairs and the short time period to complete these repairs (most work tends to be done over the summer when students are out of school), the TDSB was only able to spend \$140 million that school year (refer to *Figure 1*). This means that only 54% of the allocated funding was spent that school year, and it only covered 4% of the \$3.4 billion backlog.

For school year 2017-2018, the province provided the board with a \$297 million grant. It is expected that \$50 million should be used to replace energy efficient building components. The

remaining of the grant (\$247 million) should be used to replace/repair building components, with hopes of it reducing the FCI of school buildings (refer to section below for the definition of FCI)¹. This means that, if the funding were to be spent as indicated above, this will only reduce the overall renewal backlog by 8%.

A Torontoist article suggests that the TDSB should explore different funding options such as increase in taxes, issuing bonds, or using educational development charges (EDCs)². However, the bottom line many people and organizations are reaching is that there needs to be an increase in provincial grants and funding in order to reduce the backlog. And while the province's attempt to address growing repair backlogs for Ontario school boards was to increase funding to \$1.1 billion for 2016-2017 school year, it is not sufficient to solve the problem or significantly reduce the TDSB's \$3.7 billion backlog (Sachgau, 2016b). The need for funding is a fair request from school boards, however, it is also not a realistic or sustainable solution to address the TDSB's growing backlog, considering that there is only so much money that can go around each year to each school board in Ontario. This further proves that there is a need for a new and improved strategy that will reduce the TDSB's renewal backlog issue.

2.1.2. Facility Condition Index (FCI)

The facility condition index or FCI provides each school a rating based on its structural condition. The FCI is a percentage calculated by dividing the renewal backlog by the total cost of replacing/rebuilding a school (FCI = Repair costs/ Rebuilding costs³). According to the Ministry of Education ranking system, schools with an FCI greater than 65% are better off being rebuilt, rather than spending money and resources on repairs. Schools with an FCI of 100% or greater means that repair costs are equal to or higher than the cost of rebuilding the school. The FCI is updated when the school's backlog is updated/adjusted, which occurs every 5 years (TDSB, 2014d). It is important to note that the FCI does not reflect the safety of the school building.

² <u>https://torontoist.com/2016/09/the-tdsbs-repair-backlog-is-the-result-of-years-of-underfunding/</u>

³ The total cost of rebuilding a school is determined by the total Asset Replacement Value (ARV)

According to the 2016 TDSB dataset⁴, it has been identified that 98 elementary schools⁵ and 23 high schools⁶ had an FCI equal to or greater than 65% (TDSB, 2014). In other words, the TDSB is currently spending funding and resources on repairs within schools that are identified and assessed to being unrepairable and are better off rebuilt from scratch. If these 121 schools were to be replaced with newer school facilities, this would potentially eliminate a grand total of \$1.3 billion from the renewal backlog (i.e. elementary schools = 752.9 Million; high schools = 557.7 Million).

2.1.3. Utilization Rate

2.1.3.1. Under Capacity

It is important to understand that even with high renewal backlogs, this does not necessarily mean that the TDSBs resources and schools are being utilized at full or over capacity. According to the 2016-2017 dataset, 129 TDSB schools (approx. 22%) are currently operating at a utilization rate⁷ of 65% or lower. The pupil accommodation review indicates that schools that are operating at a utilization rate of 65% or lower and it is projected to remain so for the next 5 years, they are considered to be under-utilized and need to be assessed for potential closure (TDSB, 2014). A school in "good" standing in terms of enrollment should have a minimum utilization rate of 80% to 90% (TDSB, Long-term program, 2016b).

In 2015, the Ontario Education Minister, Liz Sandals, has requested from the TDSB to provide a list of schools that are considered to be under-utilized and to start the process of assessing these schools for potential closure. However, Brown and Rushowy (2015) explain that the province's measure cannot be applied on every school without considering additional factors. For example, Burnhamthorpe Collegiate Institute is operating at a 35% enrollment rate, however, this calculation does not include the approximately 1,000 adult students going back to school to get high school credits because they are identified as "adults" in the system (Brown & Rushowy, 2015). Even after

⁴ The 2016-2017 TDSB dataset can also be found in *Appendix A*.

⁵ Toronto has many different types of elementary schools, with different grade ranges. Some elementary schools range from Jk to grade 5, JK to grade 8, JK to grade 4, etc. This particular statistic includes these schools. However, this does not include schools that go from grade 4 to 8, grade 6 to 8, or grades 1 to 5.

⁶ These statistics includes schools that have grade ranges such as grade 9 to 12, grades 10 to 12, and grade 7 to 9.

⁷ Utilization Rate: School Enrollment or Full Time Enrollment (FTE) DIVIDED BY the Total School Capacity MULTIPLY BY 100 (TDSB, 2016a).

providing a list of "under-utilized" schools, trustees warned against the ministry from taking any quick decisions solely based on the "utilization rate" calculation alone. Trustee Ausma Malik explained that some of the schools are being also used as community hubs, however under the ministry's formula, they appear to be "near-empty" (Brown & Rushowy, 2015).

2.1.3.2. Over Capacity

On the other hand of the argument, there are a number of TDSB schools that are operating at overcapacity. According to the 2016-2017 dataset, 127 schools are currently operating at 100% capacity or greater (TDSB, 2014). According to an advocate group known as Fix Our Schools, explains that overcapacity schools operate extremely efficiently and they save the province a lot of money (Fix Our Schools, 2015). However, these schools are also not ideal learning environments for students. School staff are working all around the clock, spending time and energy on managing logistics rather than investing more time and energy into providing students with top quality learning experience. The group states that organizing an event such as a school assembly or a concert can be a mission impossible considering the large volume of students they need to coordinate and manage. And due to limited or no space at all, if a classroom is going through repairs, students, in some cases, must have their class in the hallway. In addition, caretakers and cleaning staff are working around the clock to ensure an overcapacity school is kept in good cleaning condition, and this can have a wear-and-tear effect on the school's facilities (Fix Our Schools, 2015).

The issue of over capacitated schools also stems from soaring condominium developments in certain parts of the City. There are several cases where new families are moving into a newly built development in an area and their child(ren) is(are) unable to register at the neighbourhood's local school due to overcapacity, and are bused to a further location. The TDSB has asked developers to insert a "warning clause" alerting potential buyers that their children may not be able to attend the local public school in their area (Otis, 2015). Hence, identifying and understanding the utilization rate of a school is necessary for the development of a new planning strategy or assessment, since these rates fluctuate each year for various reasons, which need to be taken into

account. It is also important to consider enrollment or utilization rate projections for the next 5 years⁸.

2.1.4. Building Age

As mentioned earlier, the TDSB renewal backlog is currently at \$3.4 billion and continues to grow. A main contributor to the growth of the backlog is the aging TDSB school buildings. According to the TDSB (2014d) website, the average age of a TDSB school building is over 60 years of age, with 80 schools older than 90 years, 7 of which were built before the 1900's (TDSB, 2014a). This means that building components are also aging and require continuous repairs or complete replacement.

2.2. Concerns with Current Process

In order to understand the current land disposal of surplus school properties process and the concerns and barriers that surround this process, section 2.2 will be divided into two parts. The first part of the section (2.2.1. Current Process) will talk about who carries out the assessment, the factors considered within the assessment, and the provincial regulations in place to guide this assessment. The second part of this section (2.2.2. Concerns & Barriers) will discuss the concerns and barriers that surround this very process. This will include concerns and issues expressed on the municipal level, the inability of the TDSB to access certain development revenue tools, and the current strategies in place to possibly address these issues (and why they may not be effective).

2.2.1. Current Process

i. Toronto Lands Corporation

Toronto Lands Corporation (TLC) is a wholly-owned subsidiary of the TDSB, and was incorporated on April of 2008. TLC manages the TDSB's leasing and selling portfolio for school properties that have been declared surplus. Their main objective is to maximize the income/revenue gathered on properties, whether that income comes from the sale of the property or from leasing it. Once the school property has been declared surplus by the TDSB, the property

⁸ the decision for school closure or expansion is based on the utilization rate for the next 5 years.

is passed on to TLC in order to begin the land disposition process outlined under O. Reg. 444/98 (TLC, 2014). As their mission statement suggests, TLC does not only aim to sell and lease surplus school properties. The corporation seeks to find new and innovative strategies to provide a quality education experience for TDSB students and ensure that the economic and social value of a school property is maximized through the management, redevelopment, and/or the sale of surplus school properties (TLC, 2014).

ii. Pupil Accommodation Review

The process of identifying the level of deterioration can be brief or thorough, depending on the property in question. In order for a TDSB school to be determined as surplus, the school must go through a *Pupil Accommodation Review*. A system or assessment such as this is applied to schools that are underutilized or closed schools. The process involves several steps including the establishing of a Pupil Accommodation Review Committee, presenting of an initial staff report, holding public consultations providing the opportunity for community participation, school staff engagement, and providing a final report (TDSB, 2009). Refer to *Appendix B* for the full *Pupil Accommodation and Program Review* document.

In certain scenarios, a shortened/ modified version of the Pupil Accommodation Review Process can be applied. The initial staff report must present a rationale for exempting the school from conducting the full-length assessment process⁹. The rationale must include one or more of the following factors and must meet the parameters listed below each factor (TDSB 2009):

- 1) Enrollment
 - An elementary school with an enrolment equal to or less than 150 students for the current school year, and is projected to continue to have low enrolment levels for the next 5 years
 - b. A secondary school with an enrolment equal to or less than 350 students for the current school year, and is projected to continue to have low enrolment levels for the next 5 years

⁹ In this case, once the *modified pupil accommodation review* process is approved, a committee is not established.

- 2) Utilization rate
 - a. A school with a utilization rate of 65% or lower, and projections show that it will remain low for the next five years
- 3) Facility condition
 - a. Schools repairs require large amounts of capital investments
 - b. When the facility condition index deems the school prohibitive to repair
- 4) Distance
 - a. Walking distance to the nearest public school to accommodate students from the school being considered for closure. Walking distance is based on the TDSB's Transportation of Students policy P020¹⁰ :
 - Walking distance for JK to grade 5: less than 1.6 km
 - Walking distance for grades 6 to 8: less than 3.2 km
 - Walking distance for grades 9 to OAC: less than 4.8 km

For full details of the TDSB Pupil Accommodation Review, refer to Appendix B.

iii. O. Reg. 444/98 Disposition Real Property

When a school is identified as surplus by the TDSB, it becomes the responsibility of Toronto Lands Corporation. The property goes through O. *Reg. 444/98 Disposition Real Property*, which is a 180-day process that begins when a school property is declared as a surplus. In the first 90-days, other school boards, non-profit organizations, or the City are given priority to express interest in the surplus school property. After the first 90 days (i.e. 3 months) have passed, interested public agencies have another 90 days to present a proposal for the property stating their plans for the property. The property is either leased or sold at fair market price. If within the 180 days, no interest has been expressed from any of these agencies or an agreement has been reached with a public organization, the property is put on the open market for developers to purchase it. And while the funds collected from selling the land help support other schools in the district, there have been concerns raised about the closure and disposition of school properties.

¹⁰ http://ppf.tdsb.on.ca/uploads/files/live/93/185.pdf

2.2.2. Concerns & Barriers

i. Municipal Concerns with School Land Disposal

In a Staff Report, the City of Toronto expressed its concern with school closures happening due to ageing school building and changing student population. The report states that the City is not opposed to the sale of school properties, however it encourages the school board to consider the social and community value of the property. Some school properties hold a great value for the surrounding community and neighbourhood, that surpasses the physical economic value of the property. Losing these properties can have a negative impact on their well-being.

The discussion of school closures and the sale of school properties has become a great concern for the City and the community. As mentioned earlier in a 2016 Staff Report, the City of Toronto expressed their concern with the speed at which school properties are being sold at. They had stated that while there is a designated reserve fund for the purchasing of school properties, it is no longer able to continue to purchase these properties at fair market value with only \$6 million remaining in the fund. This is seen as an issue particularly for school properties that support public infrastructure and provide community services for the local neighbourhood. In addition, the moment these properties are taken out of public ownership, it becomes increasingly difficult for the public sector to utilize these properties for community use. The staff report provides recommendations in order to mitigate this issue. Their main recommendation is to have the Province of Ontario play an active role in coordinating the process of identifying and acquiring TDSB properties that "represent valuable public infrastructure". This infrastructure includes facilities that deliver provincially funded services, including mental health services, child and youth services, and community and social services.

However, holding on to a school identified as surplus is also not financially or socially viable. Even with the school shut down, it needs to be maintained and inspected regularly in order to ensure that it is not vandalized, destroyed, or broken into. And to ensure that there are no issues with the building utilities, such as electrical wiring potentially starting a fire or a water pipe bursting during the winter. Accidents and emergencies such as these become more likely for extremely old school that are in critical structural conditions. This is an additional cost the school board must cover for something that is not providing any value for the surrounding community,

which could have been otherwise invested into other projects and programs. For example, the school board in Milwaukee in the US spent more than \$1 million annually maintaining its 27 surplus schools (DCG Strategies, n.d.). Hence, it is clear that balance needs to be established when dealing with surplus school properties, ensuring that these properties are not easily sold off and that taxpayer money is not being invested into a black hole.

ii. Education Development Charges (EDCs)

EDCs are a source of funding that school boards can receive by charging new development within close proximity to their schools. EDCs allows school boards to charge developers a percentage and allows them to purchase land to build more schools to accommodate the influx of new students into a particular area. Boards are not allowed to spend EDC funds on the building/construction of a new school or renovating an existing one. In the case of Toronto, the TDSB is not qualified to collect EDCs because its schools are not operating at full capacity (i.e. low student enrollment/utilization rate).

As mentioned earlier, certain parts of Toronto have experienced an increase in high-density, vertical residential development over the past decade. This has resulted in an influx of new residents entering Toronto neighbourhoods and it is projected that there will be 214,000 new residential units over the next 15 years, which has and will continue to cause pressure on TDSB schools. Currently, the TDSB has adopted accommodation strategies in order to manage the enrolment growth at some of its schools. These strategies include using portables, relocating new students to schools further away from their home schools, and the changing of school boundaries (TDSB, 2014e). However, these strategies are not enough to address the root of this issue. Councillor Mike Layton has expressed that students attending over-capacity schools in fast growing neighbourhoods should not be penalized just because schools in other parts of the city are operating under-capacity (Gordon, 2017).

Currently, the Toronto Catholic District School Board (TCDSB) is one of the school boards in Toronto that is able to tap into this source of funding. However, due to the spending restriction that EDCs place on school boards, it has not been a complete benefit for the TCDSB. A Toronto Star article explains that since EDCs can only be used to purchase land for new schools, this can be hard for school boards located in Toronto due to the limited amount of vacant land in in the City (Gordon, 2017).

As a result, the TDSB has been and continues to advocate for the Ontario Government to amend the EDC regulations under the Education Act, in order to allow the TDSB to use this tool and possibly use these funds to solve its ever-growing renewal backlog (TDSB, 2014e). Nonetheless, the TDSB is aware that the ability to access EDCs is not a permanent solution to address their renewal backlog and deteriorating school buildings issue. There is a need for a new and improved "funding strategy to reduce" the TDSB's "Renewal Needs Backlog and maintain and operate" its schools (TDSB, 2014e).

iii. Better Schools, Brighter Futures Program

In 2012, the TDSB had established a program called the *Better Schools, Brighter Futures*. The program was developed for the purpose of addressing the need for better and advanced programming, to address the declining student enrollment, the need to replace aging school building structures with new and innovative facilities, and the current pressures on both the operating and capital TDSB funding (TDSB, 2014f).

As mentioned earlier, the Toronto Lands cCorporation is a subsidiary of the TDSB and they manage the leased TDSB properties and are responsible of disposing properties that are declared surplus by the school board. The launch of this new program gained TLC the approval from the Ministry of Education that allows them to invest any funds collected from leasing or from disposing/selling of land into renovating existing schools or invested into building new school facilities that replace the older ones (TDSB, 2014f).

However, when considering the pace at which the TDSB's renewal backlog is growing, the long list of deteriorating and aging schools, and the selling of 60 plus TDSB properties, there is still a need for more work to be done. And while this program sets the goals and principles for how TDSB properties should be assessed, there is still no clear tactical plan that can put this program into motion.

And while O. Reg. 444/98 provides a step by step process of school land disposition after it has been declared as surplus by the TDSB, it does not provide any guidance on how to select the ideal tenant or buyer for the land and ensure that the proposed development replaces previous public services and improves the overall well-being of the surrounding community and neighbourhood¹¹. There is a need for an action plan that can be followed or referenced when a property is being considered for the leasing or the procurement and for redevelopment.

2.2.3. Community Hubs Initiative

In May of 2016, the Ontario government announced that surplus school properties can be considered for the placement of a community hubs or any other public services, while also ensuring that the school board receives "good economic value for the property". This initiative has been called the *Community Hub Action* Plan. Locating community hubs on surplus school properties is seen as ideal, because it is easily accessible to the surrounding neighbourhood and community (Carroll, Pasquino, Haile, 2016a). This is an example of a provincial initiative to address the issues some school boards are currently facing (including the TDSB), such as the declining public school enrollment, aging school buildings, and the ongoing increase of renewal/repair backlog (Carroll, Pasquino, Haile, 2016).

It is part of the Ontario government's initiative to foster collaborations between different government bodies and agencies to achieve cost efficient and effective delivery of services to diverse communities and neighbourhoods (Carroll, Pasquino, Haile, 2016b). The Community Hub Action Plan addresses and attempts to solve challenges relating to planning, integrated service delivery, and community infrastructure/ public properties. This allows organizations to address these issues without waiting for legislative or policy changes to happen (Carroll, Pasquino, Haile, 2016b).

The use of the term "community hub" for this initiative is brilliant and most ideal. The term "community hub" does not have a specific definition, model, or requirements. According to

¹¹ Note that the buyer is to be selected or negotiated after the land had been off the market for 90 days so that school boards and non-profit organizations are given a chance to put in an offer on the property.

MPAC, community hubs are service delivery models, bringing a wide range of services and amenities to a neighbourhood to satisfy the needs and priorities of the surrounding community. These services and amenities can include affordable housing, recreational services, health clinics, legal aid, settlement and employment services, and child care facilities, just to name a few (MPAC, 2018). Hence, a community hub is what the surrounding community defines it to be.

3. Chapter 3: Literature Review:

3.1. Shrinking Cities

3.1.1. Declining Populations & Under-utilized properties

The issues the TDSB is currently facing in terms of declining student enrollment, low utilization rates, and aging and structurally deteriorating school buildings, are an example of a larger planning phenomenon that is occurring on a bigger scale for some cities around the world. This planning phenomenon is known as shrinking cities, which refers to the decline of population within a densely populated urban area (Hollander & Nemeth, 2011). The impacts of shrinking cities are not limited to a declining population, but also include an economic transformation such as a decline in employment and tax revenue. Another major impact or sign of shrinking cities, and that is relevant to this research, is the aging and under-utilization or abandonment of public buildings and properties (Lee & Sung, 2017).

And while Toronto is not necessarily facing a decline in its population, the TDSB is currently faced with this issue when it comes to student enrollment. As mentioned earlier, approximately 22% of TDSB schools are currently operating at a utilization rate of 65% or lower. In addition, a large proportion of these schools have significantly aged and have deteriorated in condition. These schools have proven to becoming an economic and social burden on the TDSB, which has been discussed in length in *Chapter 2* of this research. However, in order to deal with these issues, one of the strategies adopted by the school board is the selling of these school properties. Between 2008 and 2015, 67 schools have been sold by Toronto Lands Corporation (Altus Group, 2016). And while the sale of these surplus school properties has generated a substantial amount of revenue for the school board, there is a concern that these prime real estate properties will be lost and will be difficult, if not impossible, to retrieve or find something similar to it in Toronto's limited land inventory.

3.1.2. Planning: Public Redevelopment

When attempting to understand the root reason for shrinking cities, there are several reasons for the causation of this planning phenomenon. This can include natural disasters, deindustrialization, suburbanization, globalization and the boom and bust of the economic cycle (Hollander & Nemeth,

2011). Nonetheless, regardless of what the reason maybe, what truly matters is how the issue is addressed and dealt with.

Hollander (2011) explores a new planning phenomenon called *smart decline*, which is "planning for less, fewer people, fewer buildings, (and) fewer land uses" (Pg. 131). In other words, planning should be prepared for "social emergencies" such as these and must have a contingency plan that allows the city to adjust to these changes and make the best out of them, rather than work to reverse this phenomenon. City officials and planners should ensure that the city experiences an "effective shrinkage", which means that the number of abandoned buildings and vacant lots are controlled and minimized, and that there is a plan in place to convert them into other land uses, such as parks, recreational, retail and/or residential uses (Hollander, 2011).

Hollander's (2011) article explains that the only option to addressing the issues caused by depopulation is to consider and rethink public redevelopment. The article states that the public redeveloping of a shrinking city aims to improve its overall economic conditions and it improves "the physical realm of an area" (Hollander, 2011, Pg. 130). However, public redevelopment may not be achievable for every single property due to limited resources and funds. As a result, with these demographic and urban changes and with limited funds, there is a need for a land use planning strategy and reforming of policies and regulations to address these issues in an efficient and cost-effective manner.

3.1.3. Benefits of a Declining City

With under-utilized or abandoned properties, there is an opportunity to enhance the overall quality and public health of communities and neighborhoods. For example, there is the opportunity to install or enhance the green infrastructure within the neighbourhood, that otherwise would not be possible due to limited space and/or funds (Schilling & Logan, 2008).

An example of a city that has experienced the shrinking cities phenomenon is the city of Youngston, in the state of Ohio. As the city's population declined, the Master Plan was adjusted to adopt this change and to plan for a "better, smaller Youngstown". Rather than focusing on

growing the city and attracting foot traffic, the updated plan aims to improve the quality of life for remaining residents (Hollander, 2011).

The repurposing and redevelopment of underutilized public properties will provide social and economic opportunities for the surrounding community. Some of these benefits or opportunities include the replacement of aging infrastructure and structures with brand new buildings, allowing the board or city to eliminate any repair costs associated with that particular structure. It also opens up the opportunity to brainstorm creative ideas to repurpose and redevelop the property, ensuring that this time around community needs and gaps in servicing and housing are met or addressed (BC Housing, n.d.). The BC Housing article also indicates that it provides the opportunity to build environmentally sustainable structures. According to the *Advisory Committee for School Repurposing and Community Development* in Chicago, if a vacant property is repurposed or redeveloped in an effective and efficient manner, these buildings or sites can provide "opportunity and positive change" to the surrounding communities (Milhouse, 2014, Pg. 8). With that being said, the benefits and opportunities that are a result of repurposing a vacant public property, can take a different form and can extend beyond the above list, depending on the nature and the surrounding environment of the property.

3.1.4. The Need for Action

Moreover, to summarize, the research on shrinking cities focuses on the benefits and value of this phenomenon and provides a general guideline of how planning should address issues such as declining populations and vacant public properties. However, similar to the TDSB's approach to addressing under-utilized deteriorating school buildings, there remains a missing discourse in regards to an action plan. And while Hollander (2011) states that a major strategy to addressing depopulation is rethinking public redevelopment, he does not provide any suggestions or recommendations on how this rethinking or redevelopment will look like and what is it trying to achieve exactly. Hence, there is a need for narrowed down recommendations, that can be customized for different geographical contexts, in which public officials can use as an action plan to act upon.

This research paper attempts to fill in this gap and add further dimension and direction on this issue of shrinking populations (or student enrollments for that matter) and deteriorating public buildings (or schools). This research paper proposes and explores a land assessment tool that will allow public officials to efficiently identify, prioritize, analyze and repurpose under-utilized or vacant public properties. It is important to note that this recommended tool is not the ultimate and only tool that will address the shrinking cities phenomenon and the issues associated with it. However, it does provide a starting point for public officials that want to take action to address issues of declining populations and deteriorating public properties.

To further understand how this land assessment tool would look and function like, the next section will provide examples of cities and/or states using slightly different versions of this land assessment tool. These examples will also inform the structure and function of the assessment tool recommended/proposed for the TDSB in *chapter 4* of this research.

3.2. Repurposing and Redeveloping Assessment Practices

The repurposing and revitalizing of deteriorating, under-utilized, and vacant public assets is not a new phenomenon. Different jurisdictions follow different strategies and processes that work best for their communities. As a result, this section will be looking into various approaches and systems that different school boards and municipal governments, from different jurisdictions, follow when it comes to determining which public properties are in poor conditions and are physically, economically, and socially better off being rebuilt and repurposed.

3.2.1. Michigan

In the state of Michigan, they have developed a guide for the repurposing of vacant and underutilized historic buildings. Similar to the TDSB, their guide allows public officials to develop a plan that will allow them to "identify, evaluate, market, and finance these buildings so they can...become valuable resources to the community" (Taylor, 2014, Pg. 2). Their process of repurposing vacant public assets begins by identifying and prioritizing buildings that are need of repurposing or redevelopment. This step of the assessment constitutes inspecting its architectural and structural integrity, including the roof, foundation, evaluating hazardous materials, safety features and accessibility infrastructure. This step is similar to identifying what the FCI is for the

building at the TDSB. This will ensure that resources are invested efficiently and effectively into properties that are most in need.

However, unlike the TDSB, this assessment goes beyond the factors and parameters listed above by the TDSB. The community guide developed by the State of Michigan also explores whether the building is considered to be a "community anchor or local landmark" (Taylor, 2014). This step of the process considers the current social and community value of the property to the residents and neighbourhoods surrounding this property/building. This does not solely refer to the sentimental or nostalgic value that people tend to place on an old building or site they knew from a young age. It also refers to the public services this building provided the community and neighbourhood, such as a city hall, fire department, library, hospital or school (Taylor, 2014).

In some cases, public schools provide more than just educational services. They also provide space that is utilized by the community for various reasons. Understanding this value is important because it sets a precedent or a standard of what the future repurposing project should provide for the area at the very least. The process or guide also explores whether the repurposing or redevelopment of the site will result in a financial return for the community. The return can be in the shape of housing, needed public services, jobs, or even the revitalization/rebuilding of the existing building (Taylor, 2014).

3.2.2. Chicago, Illinois

In the state of Illinois, the Chicago Board of Education had requested from *the Advisory Committee for School Repurposing and Community Development* to develop a set of guiding principles and a proposed process for the repurposing/redeveloping of schools that have been identified as surplus by the school board. The document or guide developed by the Advisory Committee provides a guideline of "how to make the most efficient use of these properties in timely, financially viable ways that returned them to constructive use quickly" (Milhouse, 2014, pg 6).

The initial step of the process the advisory committee conducts a physical and financial assessment/ review for each property. To determine what kind of uses and development can be proposed for the property, the city of Chicago considers a list of principles and criteria when

reviewing a development application/ proposal. Some of these criteria include ensuring that the proposers are able to carry out the project, the proposal project provides community support and benefits, the financial viability of the project, whether the proposal project complements the current character of the surrounding community, and ensuring there are employment opportunities during and after construction.

3.2.3. Columbia, Washington

In the state of Washington, in the district of Columbia, the evaluation process for a surplus school is similar to the above US examples. However, the District of Columbia implemented a point system rubric to score potential tenants and buyers that are interested in the surplus school property. Some of the criteria on this rubric include *Financial Feasibility (25 points), Project Vision and Implementation Plan (20 points), Demonstration of how the respondent will meet identified needs and provide equitable service (15 points), and Community Engagement and Access (15 points) (DME, 2017). This allows the board to rank school tenants or buyers based on the services they will provide that will benefit the community the most.*

3.3. Toronto Case Studies

This section will present two Toronto case studies of schools declared surplus and the unique approach taken to repurpose and redevelop the properties to their highest and best use.

3.3.1. Bloor-Dufferin Project

A well-known project underway at the moment is the Bloor-Dufferin redevelopment project. Two large high schools, Bloor Collegiate Institute (includes the Alpha 2 Alternative school) and Kent Senior Public School, located on the corner of Bloor Street and Dufferin, were determined to be surplus school properties in 2016. According to the 2016-2017 TDSB dataset, Kent Senior Public School was built in 1909, making it a 108-year-old building with a student capacity of 794. The building has an FCI of 160% and had a \$16.1 million repair backlog. The Kent Senior Public School is also designated as a historical building. As for Bloor Collegiate Institute, it is a 101-year-old school with a student capacity of 792 students. The school had an FCI of 77% and a renewal backlog of \$19.5 million (TDSB, 2014).

After going through the policies and regulations outlined in O. Reg. 444/98, the TDSB was seeking a proposal for the repurposing of the 7.3-hectare site. Once the successful proponent, Capital Developments and Metropia, was selected to redevelop the site, the public consultation process began. The final proposed project for the property was 2,219 residential units, retail space, office space, and community space. The development will also include a new public park and the creation of two new north-south streets. The 3-storey historic Kent school will be retained and restored and is proposed to be converted into a 30,000-square foot community hub, that will include space for a day care, on the main and basement floor, and office space on the second and third floors (Harrison, 2018).

Adjacent to the Bloor-Dufferin site is Brockton High School, located at the northeast corner of Croatia and Brock Street. On December 2016, the Government of Ontario announced that it will be providing \$20 million in funding for the construction of a new secondary school that will accommodate approximately 900 students. The funds provided by the Ontario government are

expected to be spent on the construction of a new 30,000 square feet community hub, providing space for a child care centre and for community programming (Mirabelli, 2017).

This project is a perfect example of a public private partnership, between the city, the school board, the developer, and most importantly with the surrounding community. Understanding the needs of each of these stakeholder groups allowed for an informed negotiation resulted in benefits for each group. As part of the procurement of the site, the Toronto Lands Corporation¹² negotiated with the developer to include a community hub. This is seen as an innovative and ground-breaking procurement process. From a financial standpoint alone, the redevelopment project also includes the replacement of two aging schools, which eliminates a total of \$35.6 millions of renewal backlog. The purchase price for the site was \$121 million, which can be reinvested into other TDSB school buildings/properties that are identified as a priority.

3.3.2. Midlands and Lawrence School Property

This project involves the consolidation of two high schools: Bendale Business and Technical Institute at 1555 Midland Avenue in Scarborough, and David and Mary Thomson Collegiate Institute at 2740 Lawrence Avenue East also in Scarborough. There is approximately 1 km distance between the two schools which equates to a 10-minute walk.

After the property had been declared as surplus and has gone through the disposal process outlined under O. Reg. 444/98, the Midland and Lawrence school property has been approved for a new project proposal. The TDSB is currently in the process of beginning the construction of a new school, a modern track and field facilities, and providing additional community walkways. In addition, the two separate parcels on the property, one at 7.6 acres and the other at 9 acres, have been sold for residential redevelopment (TLC, n.d.). This project is another example of a mixed used development.

If we look at the statistics for each school, it provides us with a better understanding of what the TDSB, students and parents gained from this agreement. For Bendale Business and Technical

¹² an agency of the TDSB that manages school lands that have been declared surplus by the school board

Institute, according to the 2016-2017 dataset, the school has an FCI of 70% and a renewal backlog of \$18.2 million. The school had a capacity of 945 students however it was only being utilized at a rate of 43%. Looking at the utilization rate projections for the next 5, 10, 15, and 20 years, the rate remains between 42% and 43%. As for David and Mary Thomson Collegiate Institute, the high school has an FCI of 77% and a backlog of \$31.2 million. The school had a capacity of 1623 students however it was only operating at a utilization rate of 60%. According to the 5, 10, 15, and 20 years student enrollment projection, the student enrollment utilization rate decreases and ranges between 52% and 55% (TDSB, 2014).

The new school facility will be accommodating students from both high schools, a total of 1500 students from grades 9 to 12. Considering that it is only a 10-minute walk between the two schools, the consolidation of the two properties makes it viable for students from both high schools. The school has 4 floors, with classes dedicated from science labs, visual and media art rooms, construction technology, culinary art, and environmental sustainability. The construction of the school will be complete by September 2019¹³. With that being said, the community will not only gain a new state-of-the-art high school, it will also be able eliminate two schools in poor structural conditions and high FCIs, and eliminate a combined repair backlog of approximately \$50 million.

¹³ For more information on the project, click on the following link: <u>http://schoolweb.tdsb.on.ca/bendale/Lawrence-Midland-Project</u>

4. Chapter 4: Proposed Methodology for Surplus School Repurposing

After exploring the various methodologies and approaches taken by various jurisdictions, chapter 4 will be presenting the proposed methodology for effectively and efficiently repurposing surplus school properties. The assessment process consists of 5 steps/phases. The chapter will provide a detailed description of how each step/phase will be structured and carried out upon application.

4.1. Pre-Assessment Phase

Before diving into the land assessment tool, there is a pre-assessment phase that needs to be established. *Section 4.1* will be discussing the need for an advisory committee with members of various skills and expertise. And it will also discuss the benefits of having a public private partnership when it comes to repurposing/redeveloping a public asset.

4.1.1. Advisory Committee

Similar to many of the land disposal processes mentioned in the previous chapter, including the TDSB, an advisory committee is needed in order to conduct a thorough assessment. Currently in Toronto, to carry out the *Pupil Accommodation Review*, a committee is formed to present an initial staff report on the property, hold public consultations for the community, school staff, and students, and providing a final report with recommendations on an action plan. The committee must include parent and guardian representatives from the school that is under review. However, it is not clear what kind of credentials these committee members have to conduct this process other than they are employees of the TDSB.

In the City of Chicago, in their *School Repurposing and Community Development Guide*, they state that it is necessary to have an advisory review and evaluation committee with members of skills and knowledge that will be an asset and benefit for the overall process (Milhouse, 2014). The six members on this particular advisory committee should each have expertise in one of the following categories:

- Community and Neighbourhood Planning
 - Expertise should be in planning, zoning, and land use, ensuring that proposals for repurposing and redevelopment are "consistent with existing plans for their

local areas, and are compatible with other neighborhood uses" (Milhouse, 2014, Pg. 14).

- Community Benefit
 - This individual is to weigh in and identify the potential benefits (or lack of) the proposed project has for the surrounding area. The member is preferably from the neighbourhood development group or a community service provider.
- Job Creation
 - This member would provide guidance and suggestions on potential job creation opportunities that can occur on the subject property. This includes job creation during and after the construction phase.
- Economic Development
 - This member provides input on tax generation and other potential economic benefits. The member can be from the chamber of commerce, a real estate consulting firm, or from the City's department of planning and development.
- Project Implementation
 - A person, which can be a non-profit or for-profit developer, would provide their expertise on the feasibility of implementing a particular proposal on the subject site.
- Community Engagement
 - This person can be a parent or a community representative providing input and perspective of a local resident.

Having each individual from the committee have at least one of these skills provides an informed discussion upon reviewing surplus school properties and reviewing future proposals for these sites. In addition, the Chicago advisory committee works closely with the Chicago Public School to develop criteria for proposals and to provide guidance on the community process (Milhouse, 2014, Pg. 14).

4.1.2. Public Private Partnership

The purpose of Public Private Partnerships (PPP's) is to assist in the implementation and/or financing of a new project or business plan. This partnership allows for the costs and risks associated with a project, such as building public infrastructure or a public facility, to be shared among the public and private sector (ACEC, n.d.). In some cases, the public sector may not be able to deliver necessary services to the community in need within a timely matter due to limited resources and funds or is unable to pay for the maintenance of a service or facility. Hence, with a collaboration between the private and public sector, the City or anybody of government, can carry this service or project out without any delays and be assisted with the costs of operating and maintaining a property, facility, or service. With that being said, partnerships are not limited to the private sector. School boards are also encouraged to developing partnerships and collaborations with non-profit organizations. The Ontario Ministry of Education developed a guide that would promote more of this kind of collaboration.

4.1.2.1. Non-Profit Partnerships

To assist school boards in managing surplus school space, the province of Ontario has developed the *Community Planning and Partnerships Guideline*. This provides a framework for school boards that want to bring "a tenant or partner into a school or a portion of a school, on a cost recovery basis" (Ministry of Education, 2016, Pg. 5). These partnerships can include child care agencies, youth centres, settlement and health services, just to name a few (Ministry of Education, 2016).

It is the responsibility of all levels of government to maximize the use of vacant/surplus school space and to determine the highest and best use for these properties. Having partnerships between schools and non-profit organizations can strengthen the role of schools within a neighbourhood, providing surrounding communities access to programming and facilities that they would otherwise not be able to access easily. Hence, the guide was established to encourage school boards to collaborate with other school boards and community organizations (Ministry of Education, 2015).

In terms of cost, the guide outlines that any operational and capital cost, such as administrative costs and property taxes, need to be charged to the partners. When it comes to new construction on the property, partners using or sharing the space are expected to pay and finance their share of construction as well. The guide states that cost details and expectations need to be made clear to future/potential partners (Ministry of Education, 2015).

4.2. Phase 1: Identifying School Building Condition

Similar to the cases mentioned above, the first step of this strategy is to identify schools that are considered to be in critical conditions. Similar to what is outlined in the *Modified Pupil Accommodation Review*, this research will be using the same standards to identify schools that are considered to be in poor conditions. These include: the FCI, Building Age, and Utilization Rate. This research will also be considering an additional factor and that is the renewal backlog¹⁴ for the school. While the FCI gives the committee an indication whether the school should be maintained or replaced, the renewal backlog places a price tag on the repairs and maintenance the school is in need of to be in "good condition". Note that the *Modified Pupil Accommodation Review* also considers the walking distance between two schools. The walking distance factor will be considered in the *Second Phase: School Consolidation*.

This phase can be used to prioritize which schools should be declared as surplus and/or for redevelopment. It is also important to note that the purpose of this phase is not to declare all properties in "critical condition" as surplus. Similar to the Bloor-Dufferin and Midland project, the objective of the assessment is to replace current school buildings, providing students with better school facilities, and an overall better learning experience. For each of the factors considered for *Phase 1* of the assessment, parameters have determined and a scoring has been applied for each parameter. These parameters will be entered into a software called *Baragar Solutions Systems* which is discussed further in *section 4.1.7*.

¹⁴ As mentioned in the introduction, the renewal backlog is the said school's repair costs that have been accumulating over the years. In other words, any repair jobs that have not been completed in a certain school year, they get carried over to the next year and so on.

4.2.1. Facility Condition Index

Based on the *TDSB Capital Planning* presentation (2015a) and the *Accommodation and Program Review* document (2016a), FCI is categorized and ranked in the following manner (blue columns):

FCI	FCI Rating Range	Scoring
Good	FCI < 10%	5
Fair	10% < FCI< 30%	15
Poor	30% < FCI < 65%	30
Critical	30% < FCI < 65%	50

The orange column is the scoring that was applied to each category in Baragar. The lower scoring refers to schools in good standing/good condition. The higher scoring refers to schools in worse conditions.

4.2.2. Building Age

The blue columns show how the variable was categorized and the orange columns shows the scoring for each category/group. The lower scoring refers to a newer/younger building and the high scoring refers to an older/aging building.

Building Age	Building Age Range	Scoring
Good	4 < BA < 30	5
Fair	30 < BA < 60	15
Poor	60 < BA < 90	30
Critical	90 < BA < 126	50

Considering that majority of these are aging and are well above the 90-year mark, it is important to check whether the school is also designated as a heritage building. However, that will be discussed in further detail in *Phase 2* of the assessment.

4.2.3. Utilization Rate

Utilization Rate	Utilization Rating Range	Scoring
Critical	UR < 65%	50
Poor	65% < UR < 80%	30
Fair	80% < UR < 100%	15
Good	100% < UR	5

The utilization rate was categorized as shown below (blue columns):

According to the *Accommodation and Program Review*, it focuses on schools with a utilization rate of 65% or lower (TDSB, 2016a). However, the document did not provide a category breakdown for schools with a utilization rate greater than 65%. As a result, the rest of the values have been categorized based on my interpretation of the data. The orange column is the scoring applied to each category, with the lower scoring referring to a school with high utilization rate, and a lower scoring referring to a school with a high utilization rate or low vacancy rate.

4.2.3.1. Enrollment Rate Projection

The following step, is to evaluate the student enrollment projection for each school. While a school may be identified as "under-utilized" based on the high-level evaluation proposed above (i.e. utilization rate lower than 65%), the following 5 years may indicate an increase in student enrollment projection and need for a school facility that will accommodate this increase. On the other hand, schools that may be identified as in "good standing" in terms of their enrollment rate (i.e. utilization rate greater than 65%) may experience a decreasing student enrollment rate in the next five years.

There will also be a consideration for school properties with a utilization rate of 100% or greater. Over-populated schools tend to place pressure on its academic and extra-curricular programs. Hence, this evaluation will also look into the enrollment rate projections for these over-populated schools in order to understand if this high enrollment is due to certain circumstances that occur in one school year, or if this is an ongoing trend that needs to be addressed with a larger and newer school facility. This will be further explored in the school consolidation phase of this assessment.

4.2.4. Renewal Backlog

Renewal Backlog	Renewal Backlog Range	Scoring
Good	RB < \$5 M	5
Fair	\$5 M < RB < \$10 M	15
Poor	\$10 M < RB < \$15 M	30
Critical	\$15 M < RB	50

The renewal backlog variable was categorized as shown in the blue columns. The values were categorized/grouped in equal intervals. The lower scoring referred to a school with a low renewal backlog and the higher scoring referred to a school with a higher renewal backlog.

4.2.5. Baragar Systems

The factors, parameters, and scorings described above will be entered into a geographic software known as Baragar Systems. This software specifically geographically maps out school catchments and any statistics related to that school. It allows for the user to geographically analyze data associated with each school by conducting queries using different factors. It functions similar to ArcGIS software; however, only data related to schools can be entered and analyzed on this software. *Section 5.1* will demonstrate how the software is use and what it is capable of producing.

4.3. Phase 2: School Consolidation

4.3.1. Consolidation

A major part of the process of repurposing/redeveloping a school site is understanding and being aware of other school properties within close proximity of the subject site. Before considering a property for repurposing/redeveloping, it is important to know what are the needs of schools surrounding the subject site, such as the need for additional space, the need for additional academic and extra-curricular programming, or the need for a completely new facility or building to replace an aging one. For example, in the state of Washington, in order to determine if a school is surplus, City Council must also consider the surrounding school area, including nearby enrollment, capacity, utilization rates, and academic programs (DME, 2017). By consolidating two aging schools, identified to be in "critical condition", the TDSB, students, and the surrounding community gain many benefits: The TDSB is able to eliminate two aging schools (or more), both with high FCIs and repair backlogs; Students gain a new building with up-to-date technology, equipment, and new program opportunities; And with the redevelopment of the site, there is an opportunity to provide additional services that would benefit and satisfy the needs of the surrounding community.

Once a school is identified as being in "critical condition" (i.e. identified in *phase 1* of the research), this phase looks at surrounding school catchments and for the opportunity to consolidate with other schools. Schools that are within close proximity to one another and are also underutilized could be considered for consolidation, which means both schools would be combined onto one property, where a new school will be built. This will allow for the opportunity to build a completely new school building, providing students with a new school facility with advanced resources, technologies, and contemporary structural design. At the same time, the TDSB will be able to remove aging schools from its inventory and eliminating any repair backlog associated with each school. The selection of a suitable property for the purpose of combining/consolidating multiple schools will be based on factors such as location, land acreage, and walking distance to and from that location. The walking distance parameters are stated in *Chapter 2, Section 2.2.1.2.*. Through this process of consolidation, this will result in having a vacant school property, which takes the research to *phase 3* of the analysis.

4.3.2. Heritage

After identifying schools that are considered to be in poor conditions, it is important to identify which of these schools is declared as a heritage building. This will dictate whether the building can be completely replaced with a newer facility, or if the exterior walls and façade of the building are maintained while the insides are refurbished and upgraded. As observed from the Michigan repurposing guide in *section 3.2.1*, the state checks if the building on the subject property has been declared to being a historical/heritage building before considering it for potential redevelopment.

4.4. Phase 3: Social Scan

The *social scan* will review and analyze demographic data of the population living in the area surrounding the school property. This will provide a better understanding of who is living in the area and what their needs are in the area. Knowing who lives in the surrounding community allows for an informed decision making process when it comes to deciding the type of resources and services that should be invested in the future. Understanding and analyzing demographic data provides insight into the types of businesses that could move into the area, if the area is in need of employment or language services, if there is a demand for after school programming or space for non-profit organizations and so on (French, 2014). From a planning perspective, demographic data shapes the neighbourhood's Master Plans and zoning by-laws and regulations (French, 2014).

This information will be based on an in-depth research of the Statistics Canada 2016 census data. As part of *Phase 3* of the proposed assessment, school properties identified to being in poor condition (i.e. in *Phase 1*) will undergo an in-depth research and review of the following datasets:

- Age and population
- Household Structure (single couples, married couples with kids, no kids, etc.)
- Race & language
- Income status
- Employment & Unemployment Rate
- Occupations
- Tenure Type (Home ownership, rental, affordable housing, co-op housing, etc.)

4.5. Phase 4: Community Scan

The *community scan* will analyse the available community/public services available and missing in the surrounding area. This type of assessment is conducted to collect data and analyse the community's problems and weaknesses, to identify the community's needs, to identify the services, resources and assets the community currently owns and has access to. This phase will also analyse and identify what services the subject school property provided to the community. This phase will ask questions such as:

- Does the school run extra-curricular activities after school hours?
- Do community groups use the school building after school hours?
- What existing services and amenities does the area have within walking distance? Examples include (but not limited to)
 - Community Centre
 - Local and diverse businesses
 - Public and Green space
 - Grocery stores
 - Language and immigration centre
 - Employment centre and services
 - Medical clinics and/or hospitals
 - Child care services
 - o Local restaurants and dining spots
 - Emergency services (ambulance, police department, fire department)
- If not accessible within walking distance, are these services and amenities accessible via public transportation?

It is important to have this phase come after *Phase 3*: *Social scan* in order to see if current services in the area are truly catering to the needs of the current neighbourhood population. For example, if majority of the population have children and are working parents, it may be reasonable to consider bringing in child care services or provide after school programming that provides homework/academic assistance for the students. As a result, the questions asked and investigated in this phase may shift and change depending on the school property.

It is important to note that using geographical data that locates the existing services within the area (i.e. secondary data) is not necessarily sufficient to truly capture the quality of these services. In order to truly understand the current quality and effectiveness of these services, an in-depth investigation needs to be done on a qualitative scale. In other words, based on a report by the Ontario Centre of Excellence for Child and Youth Mental Health, it suggests to conduct the community assessment and collect data from multiple groups living or providing services (private or public) within the area. These groups include health and human providers, government officials, community activists, businesses, and residents, just to name a few. The report suggests various methods such as looking into existing data, conducting surveys, interviews, consultations, observations, inventories, and so on (Ontario, 2013).

Hence, this scan can be considered to be a "preliminary" scan to provide the committee a highlevel idea of the area's strengths, weaknesses, needs, and wants. The results accumulated from the *community scan* can assist in guiding upcoming public consultations, allowing for a slightly more narrowed down discussion on what the issues the area and its residents may be facing. Once, it has been established that further information is needed to determine the true issues the area is facing and its needs, an internal or external team can be appointed to conduct an in-depth community assessment.

4.6. Phase 5: Development Scan

In this stage of the analysis, a full planning due diligence review of the land will take place. Conducting a *development scan* or a planning due diligence of the property will identify the provincial and municipal regulations and policies that apply to the site (Halinski & Grover, 2010). The *development scan* will also identify zoning by-laws that dictate the permitted uses on the land, maximum/minimum density, size and height of the building, building setbacks, required parking spaces, just to name a few (Taylor, 2014). Nonetheless, understanding the overall provincial and municipal planning and zoning regulations and policies, allows the TDSB and the City to be aware of what kind of development could potentially go on the land.

It also provides a heads-ups for the school board and the City of some of the zoning by-law amendments the developer will need to go through in order to gain approval for a certain use, to increase height/density, to deal with setback restrictions (Halinski & Grover, 2010). This sets realistic expectations for the proposed project timeline, potentially saving time and reducing risk for everyone.

In the City of Toronto, the following searches are included in the conducting a planning due diligence (Halinski & Grover, 2010):

- 1. Provincial Policy Statement
- 2. Provincial Plans
 - a. Oak Ridges Moraine Conservation Plan
 - b. Niagara Escarpment Plan
 - c. Greenbelt Plan
 - d. Greater Golden Horseshoe Growth Management Plan
 - e. Parkway Belt West Plan
- 3. Official Plans
 - a. Official Plan
 - b. Secondary Plan(s)
- 4. Zoning By-laws

- 5. Committee of Adjustment Decisions (Variances)
- 6. Ontario Municipal Board Decisions
- 7. Heritage Act Designation or Listing
- 8. Conservation Authority Regulation
- 9. Municipal Ravine and Tree By-Laws
- 10. Municipal Demolition of Rental Housing Controls
- 11. Statutory Agreements Registered on Title
- 12. Legal Non-Conforming Status Enquiry

As mentioned earlier, the process and procedure followed for each phase may be slightly different depending on the property in question. Hence, these searches provide a head start or guidance of how to apply or conduct the *development scan* or planning due diligence for the property, but it does not necessarily mean that these are the only questions that must be asked (Halinski & Grover, 2010).

4.7. Summary

The proposed tool attempts to effectively and efficiently repurpose and redevelop surplus school properties. The table below summarizes the proposed tool and the purpose of each step in the assessment.

Pre-assessment Phase	Establish advisory committee and potential private		
	or non-profit partnerships		
Phase 1: Identifying School Building Conditions	This phase will identify schools that are considered		
	to be in critical condition. The factors that will be		
	considered to identify schools in critical conditions		
	are the FCI, building age, utilization rate, and		
	renewal backlog. The purpose of this phase is to		
	establish a priority list of schools that should be		
	catered to right away.		
Phase 2: School Consolidation	Once a list of schools in "critical condition" have		
	been complied, this phase looks at surrounding		
	school catchments and for the opportunity to		
	consolidate with other schools. The selection of a		
	suitable property for the purpose of		
	combining/consolidating multiple schools will be		
	based on factors such as location, land acreage, and		
	walking distance to and from that location. In		
	addition, in this phase, we will also identify if the		
	school property is designated as a heritage		
	building.		

Dhanna 2. Casial Comm	In phase 2 of the assessment down with the
Phase 3: Social Scan	In phase 3 of the assessment, demographic area for
	the communities and neighbourhoods surrounding
	the school will be reviewed and analyzed. Data
	collected for this phase will include age,
	population, household structure, immigration,
	language, income status, employment, and tenure
	type. This phase will provide the advisory
	committee a clear idea of who lives in the area and
	what their social and economic needs may be.
Phase 4: Community Scan	The <i>community scan</i> will analyse the available
	community/public services available and missing
	in the surrounding area. This phase will also
	analyse the role the school site in the area played
	for the community by identifying what services the
	school provided to the community. This phase will
	ask questions such as: Does the school run extra-
	curricular activities after school hours? Do
	community groups use the school building after
	school hours? What existing services and amenities
	does the area have within walking distance?
	Examples include (but not limited to) Community
	Centres, libraries, Public and Green space and
	Grocery stores.
Phase 5: Development Scan	In this stage of the assessment, a full planning due
_	diligence review of the school property will take
	place. The <i>development scan</i> will identify zoning
	by-laws that dictate the permitted uses on the land,
	maximum/minimum density, size and height of the
	building, building setbacks, required parking
	spaces, just to name a few (Taylor, 2014).
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5. Chapter 5: Analysis

To grasp an idea of how this methodology or 5-step assessment would look like if applied in a real-world setting, this chapter will be applying the assessment to 4 adjacent school catchments. Note that this assessment will not investigate or explore every single dataset, service, amenity, and zoning policy related to this area. The purpose of this assessment is to provide an example of what it would look like if it were to be carried out in real life.

5.1. Phase 1: Identifying School Building Condition

The factors and parameters outlined in *phase 1* (*section 4.3*), were entered into Baragar Systems software. Using Baragar allows the user to conduct *phase 1* for all schools at once, rather than entering in the data separately for each school. However, for the rest of the assessment, each property will need be assessed on a school to school basis. Hence, for the purposes of this study, this research will only focus on a cluster of adjacent school properties.

Once the factors, parameters, and scores were overlapped, they resulted with the map in *Figure 2* and *3* (below). *Figure 2* shows a map of TDSB elementary schools and *Figure 3* shows a map of TDSB high schools. For each map, the schools have been categorized into 4 different quartiles. The colour associated with each school catchment area indicates the amount of points that were assigned for that school, indicates the condition of the school. Schools in relatively "good condition" are in deep dark red and received a scoring between 20 and 65 points. Schools in relatively "fair condition" are in bright red and received a scoring between 65 and 80 points. Schools that are in relatively "poor condition" are in orange and received a scoring between 80 and 100 points. And schools that are in relatively "critical condition" are in bright yellow and received a scoring between 100 and 200 points. In other words, the greater amount of points, the worse the school's condition is.

Since this type of assessment is unique of its kind, there are no parameters or thresholds that indicates what constitutes to being in good, fair, poor, and critical condition. As a result, I divided the final results into equal quartiles (i.e. each colour group has an equal number of schools).

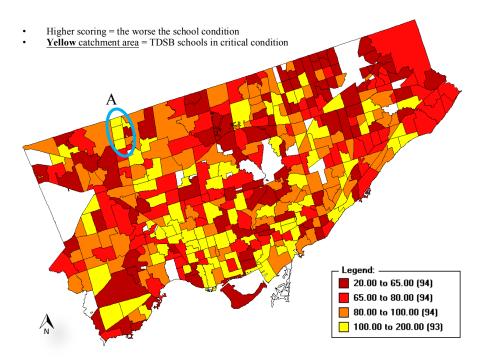
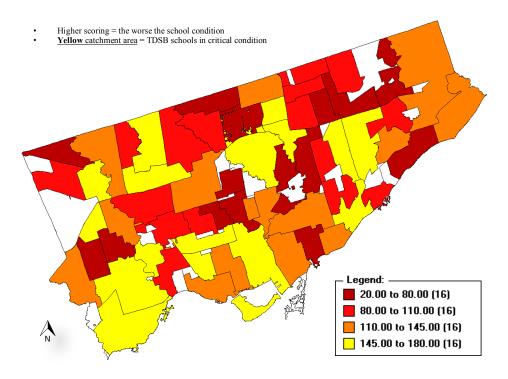


Figure 2: TDSB Elementary Schools in Critical Condition, 2016-2017 (Below)

Figure 3: TDSB High School Catchment Areas, 2016-2017 (Below)



5.1.1. Case Study: Area A

As mentioned earlier, *phase 1* can be applied to all properties. However, for *phases 2 to 5*, the assessment will be applied to specific school catchments. For this example, the assessment will be applied to school catchments in Area A that have been identified to be in "critical condition" (i.e. yellow catchments: schools with 100 to 200 points), which is circled in blue on *Figure 2*. The schools within the circled area and that will be considered for this example are the following:

- 1) Blacksmith Public School
- 2) Shoreham Public Sports & Wellness Academy
- 3) Gosford Public School
- 4) Firgrove Public School

To see where these schools are exactly located, refer to the map in *Figure 4* (below).

5.2. Phase 2: School Consolidation

The first part of *phase 2* is to determine if the schools, that have been identified to be in "critical condition", can be possibly consolidated onto one property. The second part of *phase 2* is to identify if the school is designated as a historical or heritage building. *Figure 4* (below) provides a geographical reference of where these schools are located relative to one another and the distance between each school. *Table 1* (below) provides the following statistics for each school: grade range, land acreage, renewal backlog, FCI, current capacity, utilization rate, and building age.

Before analyzing the statistics into depth, I will be identifying some obvious facts about these 4 properties. In terms of FCI, all 4 properties are well above the 65% threshold, which means no matter which school is consolidated, it will be a benefit for the TDSB and its students. None of the properties have a heritage designation, which makes sense considering that they are not too old in terms of age.

The first factor that will be considered is the distance between each school. As established earlier, walking distance for an elementary school is anything less than 1.6 km. Schools 1, 2 and 3 are within walking distance of one another. However, school number 4 is too far for students coming from schools 1 and 2, hence it may not be a suitable option for consolidation. It is important to

note that with consolidation, the distance between some of the students' homes and the new consolidated school will increase, hence, it no longer is considered to be "walking distance". However, upon determining which schools are to be consolidated, the shortest distance between the schools should be selected or preferred.

In terms of enrollment, schools 1 and 2 are both below the 65% utilization rate threshold. Also, when considering the enrollment/utilization rate projections for the next 5 years, school 1 is projected to decrease down from 63% to 56% and school 2 utilization rate is projected to decrease down from 51% to 44%. And while school 3 is well above the utilization rate threshold (80%), it is projected that in the next 5 years it will decrease to 71%. Hence, building a new school that accommodates the area's needs and accommodates two or more schools onto one property may be a suitable option to consider.

There are different consolidation options that can be considered for Area A school catchments. It is important to note that the consolidation options below are solely based on numerical data. Once we go through *phases 3 to 4*, this decision may change. The each consolidation options are described as follows:

Consolidation Option # 1

Schools 1 and 2 can be consolidated on either property (since both almost have the same size of land). The school will have a capacity approximately between 500 to 600 students and this will eliminate a total renewal backlog of approximately \$14 million. Simultaneously, schools 3 and 4 can be consolidated onto one property as well. The new school will have a capacity approximately 750 to 800 students and will eliminate a total backlog of approximately \$17.4 million. If this option of consolidation is implemented, this will allow for the TDSB to eliminate 4 deteriorating schools (with a high FCI) and eliminate a total backlog of \$31 million.

Consolidation Option # 2

School 1, 2 and 3 can be consolidated onto school property 3 which has 6 acres of land. Since school 3 is located in the centre, between schools 1 and 2, it is seen as the most suitable for this

option of consolidation. This will mean the new school will have a capacity of approximately 800 students. By building a new school, the TDSB will be able to eliminate 3 schools, with a total backlog of \$21 million, each with an FCI ranging between 70% and 90%. This will potentially free up two school properties, with a combined land acreage total of approximately 12 acres, opening up the opportunity for repurposing and/or redevelopment.

Consolidation Option # 3

Schools 1 and 3 can be consolidated onto one school property. This will eliminate approximately \$13 millions of renewal backlog. And this will free up approximately 6 acres of land.

Consolidation Option # 4

Schools 2 and 3 can be consolidated one property. This will eliminate approximately \$16 millions of renewal backlog. And this will free up approximately 5 to 6 acres of land.

Figure 4: School Catchments in Area A

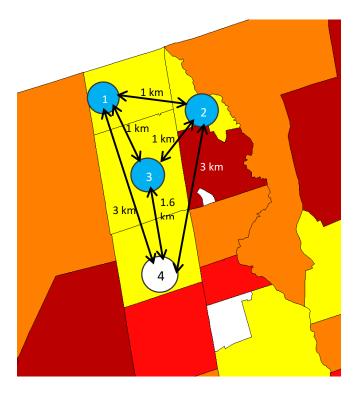


 Table 1: Area A School Catchment Statistics (below) (The data in this table are extracted from the 2016-2017 TDSB dataset in Appendix A)

School	Grade Range	Land Acreage	Renewal Backlog	FCI	Current Capacity	Enrollment (Utilization Rate)	Building Age	Heritage Designation
l Blacksmith PS	JK-5	6.03	\$5.2M	72%	326	207 (63%)	50	No
2 Shoreham Public Sports & Wellness Academy	JK-5	5.93	\$8.5M	72%	524	266 (51%)	49	No
3 Gosford PS	JK-5	6	\$7.3M	93%	349	279 (80%)	54	No
4 Firgrove PS	JK-5	8.01	\$10.1M	72%	643	432 (67%)	47	No

5.3. Phase 3: Social Scan for Area A

To conduct a *social scan*, demographic data for the communities surrounding the area will be analyzed. The demographic data will be based on the census tract in which the 4 schools listed above are located in. The census tracts that will be analyzed for *Area A* are **312.04**, **312.05**, **315.03**, **316.01**, **316.03**, **316.04**, **316.05**, **and 316.06** (Statistics Canada, 2016a). *Figure 5* (below) provides a map of the census tracts that will be analyzed for this phase.

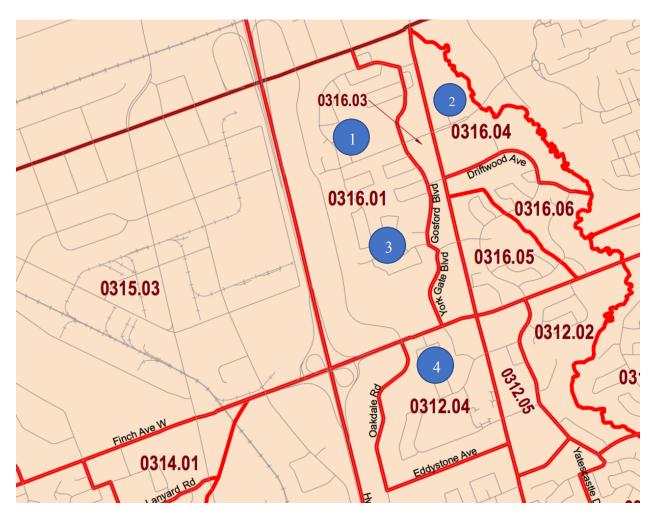


Figure 5: Census Tract Map for Area A¹⁵

¹⁵ Statistics Canada. (2016a). Census Tract by CMA 535. Retrieved from: <u>http://www12.statcan.gc.ca/census-recensement/2016/geo/map-carte/ref/ct/files-fichiers/2016-92146-535-04.pdf</u>

Age and population

Table 2 below shows the overall percentage for each age group for all census tracts combined¹⁶. The total population of the area (i.e. combining population from each census tract) is 36,830 and the average age for the area is 37 years old. Looking across all age groups (except for age cohort 65 and older), they all have close percentages ranging between 5% and 8%. Ages 5 to 14 years old make up 14% of the area population, which is the min age group for elementary schools in the area. The working age group (i.e. 15 to 64 year olds) are the majority, consisting of 66% of the area population. The senior group (i.e. 65 years and older) make up 13% of the area¹⁶.

Table 2 Age Group populations in Area A

Age Cohort	Percentage
0 to 4 years	7%
5 to 9 years	7%
10 to 14 years	7%
15 to 19 years	7%
20 to 24 years	8%
25 to 29 years	7%
30 to 34 years	7%
35 to 39 years	6%
40 to 44 years	6%
45 to 49 years	7%
50 to 54 years	7%
55 to 59 years	6%
60 to 64 years	5%
65 years and over	<mark>13%</mark>

¹⁶ Statistics Canada. (May 2017). 2016 Census of Population- Age and Sex. <u>http://www12.statcan.gc.ca/census-recensement/2016/dp-pd/dt-td/Rp-eng.cfm?TABID=2&LANG=E&A=R&APATH=3&DETAIL=0&DIM=0&FL=A&FREE=0&GC=53503 12.04&GL=-1&GID=1244052&GK=8&GRP=1&O=D&PID=109527&PRID=10&PTYPE=109445&S=0&SHOWAL L=0&SUB=0&Temporal=2016&THEME=115&VID=0&VNAMEE=&VNAMEF=&D1=0&D2=0&D3= 0&D4=0&D5=0&D6=0</u>

Household Structure

This section looks at the general family structure in the area and it is based on the 2016 Census of Population Family Characteristics of Adults dataset. This dataset indicates that 49% of adults are married or are in a common-law relationship. Of those married couples, 32% do not have children and 68% have children. Single parent households (i.e. lone parent) make up 18% of the population. Single adults or adults that are not living with a family member or non-family member, make up 20% of the area's population¹⁷. It is clear that Area A predominantly consists of married couples with one or more children. This means that any future services, amenities, and or development should appeal to a growing family household.

Immigration

This section presents statistics about the percentage of people living in Area A that are identified as immigrants or non-immigrants. The immigration and language data is based on the 2011 National Housing Survey Income and Housing Dataset. According to the dataset, 63% of the area consists of individuals identified as immigrants and 37% are identified as non-immigrants. In terms of the mother tongue language, 53% of the Area A's mother tongue language is English and 46% has a non-official language as their mother tongue (i.e. not English). Only 1% of the area speaks French as their mother tongue language. Considering that the majority of Area A's population are immigrants and almost half of the area's population speak a language other than English, there needs to be consideration for amenities and services that cater to their needs. These services and amenities can include ESL classes, employment services, and cultural centres, just to name a few.

¹⁷ Statistics Canada. (Aug 2017). 2016 Census of Population – Families, households, and martial status. <u>http://www12.statcan.gc.ca/census-recensement/2016/dp-pd/dt-td/Rp-</u> eng.cfm?TABID=1&LANG=E&A=R&APATH=3&DETAIL=0&DIM=0&FL=A&FREE=0&GC=5350312.04&GL =-

<u>1&GID=1244052&GK=8&GRP=1&O=D&PID=109645&PRID=10&PTYPE=109445&S=0&SHOWALL=0&SU</u> <u>B=0&Temporal=2016&THEME=117&VID=0&VNAMEE=&VNAMEF=&D1=0&D2=0&D3=0&D4=0&D5=0&</u> <u>D6=0</u>

Income status

Income levels for the area are based on the 2011 National Household Survey (NHS) Income and Housing dataset since 2016 is not available¹⁸. The data shown in *Table 3* (below) is based on "After-tax income" of private households in 2010. According to Statistics Canada, the household income is the sum of the after-tax incomes of all members of that household. A private household refers to a person or a group of people who live in the same private dwelling and do not have a usual place of residence elsewhere in Canada.

Referring to *Table 3* (below), the income level with the highest percentage of residents are \$20,000 to \$29,999 and \$30,000 to \$39,999, both levels at 15%. The second highest is \$60,000 to \$79,999 at 14%. The third highest is \$40,000 to \$49,999 at 13%. It is clear that there is a greater percentage of residents that fall below or close to the poverty line. For reference, according to the *Low Income Cut Offs (1992 base) After Tax* chart (refer to the table in *Appendix C*), for the year 2008 and for urban areas with a population of 500,000 and over, a one-person household would be considered below the poverty line at an income of \$18,373 or lower. For 2 to 4 person households, the cut off would be approximately between \$22,000 and \$35,000. And households for 5 to 7 persons (or more) have a cut off of approximately between \$40,000 and \$48,000 (Statistics Canada, 2015).

¹⁸ Statistics Canada. (Sept 2013). 2011 National Household Survey (NHS) – Income and Housing. <u>http://www12.statcan.gc.ca/datasets/Index-</u> eng.cfm?Temporal=2013&Theme=98&VNAMEE=&GA=8&S=0

Table 3: Income Levels in Area A

Income	Percentages
Under \$5,000	3%
\$5,000 to \$9,999	2%
\$10,000 to \$14,999	5%
\$15,000 to \$19,999	8%
\$20,000 to \$29,999	15%
\$30,000 to \$39,999	15%
\$40,000 to \$49,999	13%
\$50,000 to \$59,999	10%
<mark>\$60,000 to \$79,999</mark>	14%
\$80,000 to \$99,999	7%
\$100,000 and over	8%

Employment & Unemployment Rate

To further understand the income levels observed in the *Income Status* section, this analysis will also be analyzing the employment trends occurring in Area A and the surrounding environment. Starting at a larger scale, jobs in North York, which is where all 4 schools are located in, make up 2.6% of jobs in the City overall. According to the Toronto Employment Survey for 2017, 8 in 10 jobs in North York Centre are office jobs, which are approximately 33,000 office jobs (Toronto, 2018). However, the North York Centre saw an overall decrease of in the office, retail and manufacturing sectors. On the other hand, the centre has experienced a growth and increase in the service, institutional, and community and entertainment industries (Toronto, 2018).

On a more focused scale, based on the 2011 National Household Survey Labour and Housing dataset, Area A has an employment rate of 48% and unemployment rate of 13.7%¹⁹. While the unemployment rate for Area A is low, however the employment rate is not that high. An

¹⁹ Statistics Canada. (Sept 2013). 2011 National Household Survey (NHS) – Income and Housing. <u>http://www12.statcan.gc.ca/datasets/Index-eng.cfm?Temporal=2013&Theme=98&VNAMEE=&GA=8&S=0</u>

assumption for this current state can be identified by observing the employment activity in the area shown on the *Employment Concentrations* map in *Figure 6* (below). The map shows that Area A is located directly to the right-hand side of a "Core Employment Area". The map shows that majority of the activity and employment is clustered mostly west of Highway 400. Hence, the census tracts used to collect this data would not be able to capture the employment activity occurring west of Area A.

Figure 6: Employment Concentrations Map (Toronto, 2018)



Occupations

Table 4 (below) provides a list of occupation industries that residents in Area A work in. This data is based on the 2011 National Housing Survey labour and housing data set¹⁹. The occupation or job sector with the highest percentage is sales and service with 28%. The second highest is trades; transport and equipment operators; and related occupations, with 20% and the third highest job sector is the manufacturing and utilities sector with 18%. While the manufacturing industry in the North York Centre has decreased in 2017, overall it is clear that it remains a predominant employment industry for Area A.

 Table 4: Occupations in Area A¹⁹

Occupations	Percentages
Management occupations	5%
Business, finance and administration occupations	14%
Natural and applied sciences and related occupations	3%
Health occupations	5%
Occupations in education, law and social, community and government	6%
services	
Occupations in art, culture, recreation and sport	1%
Sales and service occupations	<mark>28%</mark>
Trades, transport and equipment operators and related occupations	<mark>20%</mark>
Natural resources, agriculture and related production occupations	1%
Occupations in manufacturing and utilities	<mark>18%</mark>

Tenure Type

The tenure data will be providing data on the percentage of residents that own or rent their homes. According to the 2011 National Housing Survey labour and housing dataset, 36% of Area A residents own their homes and 64% rent their homes²⁰. It is clear that there is large market for rental housing in the area. In addition, it is important to consider how much of the rental housing consists of affordable or subsidized housing. According to Statistics Canada, the definition of "affordable or subsidized housing" can include rent geared income units, social housing, public housing, government-assisted housing, non-profit housing, rent supplements and housing allowances (Statistics Canada, 2011). In the case of Area A, 31% of residents live in subsidized housing. Hence, in addition to the fact that there is a demand for rental housing, any future development should also consider some form of social housing.

²⁰ Statistics Canada. (Sept 2013). 2011 National Household Survey (NHS) – Income and Housing. <u>http://www12.statcan.gc.ca/datasets/Index-</u> eng.cfm?Temporal=2013&Theme=98&VNAMEE=&GA=8&S=0

5.4. Phase 4: Community Scan for Area A

This scan will observe services and amenities within close proximity to each of these schools. The data for this scan have been compiled from Toronto services map and google maps.

i. Libraries

Referring to *Figure 7* (below), there is only one library that is accessible to all four schools. The library is within 1.4 km from Firgrove, 1.6 km from Gosford, 1.7 km from Shoreham, and 2.5 km from Blacksmith.

Figure 7: Libraries (Toronto Maps v2, n.d.)



ii. Social Services

In terms of social services, Area A has high accessibility to these types of services. These services range from child care services, pharmacies, chiropractors, Academic upgrading services, to immigration and refugee services. These social services appear as green circles on *Figure 8* below. While these green circles are not labelled, upon clicking on each one, I noticed that all four schools had access to a child care centre, however all academic and immigration centres and services were clustered closer to Firgrove Public School.

Figure 8: Toronto Help (Toronto Maps v2, n.d.)



iii. Recreation/ Community Centres

Referring to *Figure 9* (below), it is clear that all four schools have great access to recreational and community centres.

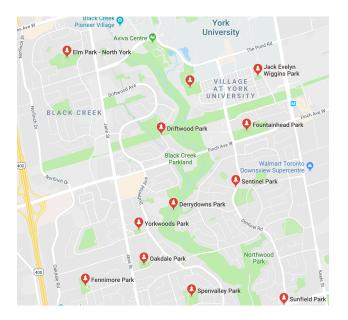
Figure 9: Recreation Centres (Toronto Maps v2, n.d.)



iv. Parks and Green Space

Referring to *Figure 10* below, it is clear that the area's residents have great access to parks and green space.





v. Transportation

The major transit service available in the area is bus services. As suspected, these school properties do not have any form of public transit service (i.e. buses) stopping right in front of them. Students commuting to these properties will need to walk from the bus stop to their school. Bus service that runs along Jane Street (north-south) is bus 35 Jane. The 35 bus runs from Jane subway station to York University. This bus also stops at Pioneer Village subway station. Along Finch Avenue (west-east) bus 36 Finch West, and it runs from Finch subway station to the Woodbine Race Tracks. This bus also stops at Finch West subway station (TTC, 2018).

5.5. Phase 5: Development Scan for Area A

The *development scan* will provide a planning due-diligence for Area A. This particular scan will provide a high-level *development scan* and will not go into a detailed due-diligence analysis. However, upon applying this tool in a real-life scenario, it is highly recommended to conduct a full due diligence analysis in order to support future decisions relating to the subject property.

i. Toronto Official Plan

Referring to *Toronto's Official Plan Map 13 Land Use Plan*, all four school properties are located within neighbourhood designated areas. The City of Toronto Official Plan describes neighborhoods as a residential area with a wide range of lower scale buildings such as detached houses, semi-detached houses, duplexes, triplexes, and townhouses. There are also apartment buildings that are no higher than 4 storeys. Neighborhoods can also have parks, small scale recreational and cultural facilities, small scale retail, service and office use. You can also find low scale local institutions, such as schools, places of worship, libraries, community centres, day nurseries, nursing homes, etc.

When it comes to developing on a or near a neighborhood designated property, it is important to maintain the physical character of the neighborhood. New development must respect, preserve, and establish the current physical patterns in the neighbourhood. Any physical changes to the neighborhood must be sensitive, gradual, and fit the current physical fabric and character of the area. It must be noted that no changes will be made through rezoning, minor variance, consent or other public action that do not match the general character of the neighbourhood. The zoning by-law will contain numerical standards and regulations that will ensure that new development will be compatible with the physical character of a neighbourhood.

ii. Zoning by-law

For all four properties, they have all been zoned under the Former City of North York By-law No. 7625 (OMB, 1953). According the zoning code map, the schools are zoned as Multiple Family Dwelling Third Density Zone or RM3. Under this zoning they permit semi-detached, duplex, converted, double duplex, and apartment houses. The height of any residential use must not go beyond 3 storeys. This designation also permits uses listed under R1, R2, and R3 zones. These

uses include recreational uses such as parks, playgrounds, golf courses and includes institutional uses such as schools, Sunday schools, or libraries. The maximum height permitted for any use built on these school properties is 3 storeys.

iii. Surrounding Zoning

It is also important to note that while the school properties are zoned by the former by-law, the surrounding properties are zoned by the City of Toronto Zoning By-law 569-2013. All 4 of the schools are mostly surround by residential neighbourhoods, ranging from single-detach, townhouses, and apartment buildings. In addition, there is a substantial amount of parkland surrounding these areas. To further understand the surrounding environment, this part of the assessment will be exploring the various zoning designations that currently surround all four school properties. Listed below are the main zoning uses that surround the four schools along with a brief description of the permitted uses for each zoning:

a. Residential Detached Zone- RD

In a Residential Detached Zone or RD zone, it permits dwelling units and parks. It also permits other uses but under certain conditions. Some of these conditional uses include a day nursery, community centre, group home, or library. The maximum permitted height is 10 metres (3 storeys).

b. Residential Multiple Dwelling Zone - RM

In a Residential Multiple Dwelling Zone or RM zone, the permitted uses are the same as an RD zone, however the permitted height is 12 metres (3 to 4 storeys).

c. Residential Townhouse Zone - RT

In a Residential Townhouse Zone or RT zone, the permitted uses are the same as an RD and RM zones, however the permitted height is 24 metres (7 storeys).

d. Residential Apartment Commercial – RAC

In a Residential Apartment Commercial Zone or RAC zone, the permitted uses are the same as an RD, RM, and RT zones, however the permitted height is 10 metres (3 storeys).

e. Open Space - Recreation Zone - OR

In an Open Space- Recreational Zone, it permits uses such as art galleries, community centres, day nurseries, parks, and libraries. The maximum permitted height on an OR zone is 15 metres (4 to 5 storeys).

f. Open Space - Natural Zone - ON

In an Open Space- Natural Zone, it permits uses such as agricultural use, parks, police station, public utility, and transportation use. The maximum permitted height on an ON zone is 15 metres (4 to 5 storeys).

5.6. Discussion

Based on this preliminary overview of the area surrounding Blacksmith Public School, Shoreham Public Sport and Wellness Academy, Gosford Public School and Firgrove Public School, the following conclusions and recommendations have been complied:

In terms of available services and amenities, the four schools or residents of Area A have access to many public services including recreational/community centres, schools, parks, and child care centres. However, the *community scan* did raise some red flags and concerns in regards to certain services. As mentioned in *section 5.3*, majority of academic and immigration services were clustered closer to the Firgrove Public School property. Considering that 63% of the area's population are identified as immigrants and 46% of residents speak a non-official language (i.e. not English) as their mother language, there is a need for academic, ESL, and/or immigration services closer to the other three school properties. The area is also in need of more libraries. As mentioned in *section 5.3*, there is only one library servicing the area, and it is within 1.4 km of Firgrove, 1.6 km of Gosford, 1.7 km of Shoreham, and 2.5 km of Blacksmith. And while three of the schools are within reasonable distance, having another library closer to Blacksmith and Shoreham would service the area well.

In terms of development, there are several points that need to be taken into consideration. While the zoning designation for these school properties allow for residential uses, the designated height and density make it harder to build a high density residential project like an apartment building that goes higher than 3 storeys. And while small scale housing can be provided such as townhouses or single detached that will complement the current uses in the surrounding area (e.g. single-detach homes, townhouses, apartment buildings), it may not be the highest and best use for the area. As a result, it is recommended that any future development to occur onto these properties should be developed into a community hub that focuses on providing social, cultural, and employment services for the area.

As mentioned in *section 5.3*, 30% of the area's population fall within the \$20,000 to \$40,000 income bracket, and the area has an employment rate of 48%. Hence, with the potential of redeveloping these properties, there is an opportunity to bring in employment opportunities for the area. This can be done by dedicating space on the properties for commercial use, such as convenient stores, medical clinics, and coffee shops. In addition, considering that the highest percentage of the area's population works in the sale and servicing sector, these commercial uses will be in demand by the area's residents.

To conclude this assessment, after considering all the area's demographic data, available services and amenities, and land and zoning uses, one can make an informed decision upon choosing the best consolidation options, which were presented in *section 5.2* of this chapter. Considering that the Shoreham Public Sport and Wellness Academy and the Firgrove Public School property are surrounded by RAC zones (i.e. Residential Apartment Commercial zones) there is a high possibility for the school board to rebuild bigger school buildings that will accommodate students from different schools.

In addition, the other two school properties, Blacksmith and Firgrove Public schools are the two properties that are the farthest from existing services and amenities. Hence, there is an opportunity to build a community hub (as described in the paragraph above *iii. Development Opportunities*) that will complement the existing character and the needs of the surrounding neighbourhoods, and that can remain within the zoning regulations in terms of permitted uses, height, and density. Hence, it is recommended that Blacksmith Public School is consolidated with Shoreham Public Sport and Wellness Academy onto the Shoreham school property and that Firgrove Public School is consolidated with Gosford Public School onto the Gosford school property. In addition,

consolidating all four of the schools (i.e. two on each property) will allow for the elimination of approximately \$31 million in renewal backlog and replacing four old, deteriorating schools with newer facilities.

6. Chapter 6: Limitations

6.1. Baragar Systems School Catchment Areas

Baragar does not account for all the schools within the TDSB district. It excludes alternative schools, schools with specific or special programming, adult schools, and so on. These types of schools are not included into Baragar because they do not have a catchment boundary. Students from all over the City can apply and attend these schools, once they are accepted. It also does not include administrative buildings or schools that have closed down.

6.2. Community Hubs and Schools

While this research encourages a collaboration between the TDSB, the City, the public, and/or the private sector, it is important to note that the TDSB is not responsible of running or managing anything but TDSB schools. Any other uses on the property will need to be managed by the City and/or the responsible organization. In addition, it must be made clear that community hubs cannot be implemented or imposed by the TDSB onto the proponent. This will need to be the City's responsibility to negotiate with the proponent, as community services and facilities are implemented and managed by the City. Hence, while the TDSB can provide insight and a preliminary analysis of how to develop the school property to its highest and best use, once the property is sold and is no longer under the TDSB jurisdiction, it has no control over what is done on the property after that point.

7. Chapter 7: Conclusion

This research paper explores and analyzes one of the major issues faced by the TDSB and that is the deteriorating conditions of its school buildings. The TDSB's renewal backlog has reached an all-time high of \$3.4 billion and has 103 schools (18% of school inventory) that operate at a 65% or lower utilization rate (TDSB, 2014). In addition, TDSB school buildings are aging, with approximately 80 school older than 90 years and 7 schools older than 100 years. To address this issue, under-utilized and deteriorating properties have been declared surplus by the TDSB in order to be sold or leased to other school boards, non-profit organizations, or private investors/developers (Mangione & Suen, 2015). However, the selling of properties with high social and economic value can be a great loss for the school board and for the public, and may not be a sustainable approach for the long run (Brown & Rushowy, 2015).

To further understand these issues from a planning perspective, the research dives into the urban planning phenomenon known as *Shrinking Cities*. According to Hollander (2011), shrinking cities refers to urban areas that are experiencing a decline in their population (Hollander, 2011). One of the main impacts associated with shrinking cities is the under-utilization or even the vacancy of public buildings and properties, a similar dilemma that the TDSB currently faces. However, Hollander (2011) explains that the role planning should play in a situation like this is to adapt to these new changes and to adjust its strategies and policies in order to accommodate a smaller population. Similarly, the TDSB is in need of a new strategy that will efficiently address these issues and allow the TDSB to adapt to these new changes.

Hence, this research recommends and proposes a new tool/assessment that will efficiently repurpose and redevelop surplus school lands into community needed infrastructure, services, and/or amenities and replace old and deteriorating TDBS schools with newer school facilities. The assessment consists of the 5 steps/phases. The pre-assessment phase includes establishing an advisory committee that will overlook this assessment and includes identifying potential partnerships, non-profit and/or private, that the TDSB can establish before the site development.

Phase 1: Identifying School Building Conditions

This phase will identify schools that are considered to be in critical condition. The factors that will be considered to identify schools in critical conditions are the FCI, building age, utilization rate, and renewal backlog. The purpose of this phase is to establish a priority list of schools that should be catered to right away.

Phase 2: School Consolidation

Once a list of schools in "critical condition" have been complied, this phase looks at surrounding school catchments and for the opportunity to consolidate with other schools. The selection of a suitable property for the purpose of combining/consolidating multiple schools will be based on factors such as location, land acreage, and walking distance to and from that location. In addition, in this phase, we will also identify if the school property is designated as a heritage building.

Phase 3: Social Scan

In phase 3 of the assessment, demographic area for the communities and neighbourhoods surrounding the school will be reviewed and analyzed. Data collected for this phase will include age, population, household structure, immigration, language, income status, employment, and tenure type. This phase will provide the advisory committee a clear idea of who lives in the area and what their social and economic needs may be

Phase 4: Community Scan

The *community scan* will analyse the available community/public services available and missing in the surrounding area. This phase will also analyse the role the school site in the area played for the community by identifying what services the school provided to the community. This phase will ask questions such as: Does the school run extra-curricular activities after school hours? Do community groups use the school building after school hours? What existing services and amenities does the area have within walking distance? Examples include (but not limited to) Community Centres, libraries, Public and Green space and Grocery stores.

Phase 5: Development Scan

In this stage of the assessment, a full planning due diligence review of the school property will take place. The *development scan* will identify zoning by-laws that dictate the permitted uses on the land, maximum/minimum density, size and height of the building, building setbacks, required parking spaces, just to name a few (Taylor, 2014).

To further test this proposed tool, the paper applies this assessment to 4 TDSB school properties that have been identified to being in "critical condition" in *phase 1*. While the assessment in this paper was conducted at a high level, it was able to provide insight on alternative ways these school properties can be repurposed and enhanced in terms of use.

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Appendix A: 2016-2017 TDSB Dataset

TAB 10

School Data (abbreviated version)

Long-Term Program and Accommodation Strategy 2017-2026

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School Data

(abbreviated data)

The projections were calculated in the 2015-2016 school year for the period 2016-2017 to 2036-2037. They do not reflect recent enrolment trends that emerged in the fall of 2015 or Board decisions on grade range, boundaries, and program locations made in the 2016-2017 school year. Enrolment projections are revised each spring and are made available in the following year.



Board				G	General Information	n								Facilit	y Informatic	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Adam Beck Junior Public School	E	JK-6		16	Sheila Cary- Meagher	John Chasty	438	Closed Closed N/A	2.97	51,843	\$3.5	2		36%	Gold					1926	91	Cat. 1
Africentric Alternative School	E	JK-8		5	Alexandra Lulka	Curtis Ennis	29	Limited N/A N/A				2										
Agincourt Junior Public School	E	JK-6		21	Abdul Hai Patel	Andrew Howard	321	Closed N/A N/A	2.79	18,099	\$1.5	3		29%	Bronze					1914	103	
Agnes Macphail Public School	E	JK-8		21	Abdul Hai Patel	Jacqueline Spence	310	Closed N/A N/A	4.99	40,151	\$1.7	1		22%	Platinum					1981	36	
Albion Heights Junior Middle School	E	JK-8		1	Avtar Minhas	Annie Appleby	157	Closed N/A N/A	6.13	56,683	\$6.4			60%						1971	46	
Alexander Muir/Gladstone Ave Junior and Senior Public School	E	JK-8		9	Marit Stiles	Jane Phillips- Long	201	Limited N/A N/A	4.67	119,906	\$18.6			105%	Gold		Yes			1924	93	
Alexander Stirling Public School	E	JK-8		21	Abdul Hai Patel	Nadira Persaud	137	Closed Limited N/A	4.99	64,696	\$4.1			35%	Bronze				No	1984	33	
Alexmuir Junior Public School	E	JK-6		21	Abdul Hai Patel	Jacqueline Spence	216	Limited N/A N/A	4.99	58,942	\$4.5			41%						1975	42	
Allenby Junior Public School	E	JK-6		8	Jennifer Arp	Vicky Branco	467	Closed Closed N/A	3.43	85,850	\$4.3			32%	Platinum	TLC		A1		1927	90	
ALPHA Alternative Junior School	E	JK-6		10	Ausma Malik	Mary Jane McNamara	284	Limited N/A N/A	0.62	19,148	\$2.7			49%						1926	91	
Alvin Curling Public School	E	JK-8		21	Abdul Hai Patel	Nadira Persaud	375	Limited N/A N/A		69,250	0			0%	Gold			A1		2013	4	
Amesbury Middle School	E	6-8		6	Chris Tonks	Angela Nardi- Addesa	32	Limited N/A N/A	12.01	86,230	\$12.5			105%						1958	59	
Ancaster Public School	E	JK-5		5	Alexandra Lulka	Linda Curtis	131	Limited N/A N/A	2.99	19,978	\$3.8			71%	Gold					1956	61	
Annette Street Junior and Senior Public School	E	JK-8		7	Robin Pilkey	Tracy Hayhurst	392	Closed N/A N/A	3.76	105,960	\$14.5			87%	Gold		Yes			1910	107	Cat. 4
Anson Park Public School	E	JK-8		18	Parthi Kandavel	Jacqueline Spence	193	Closed N/A N/A	6.23	20,889	\$1.4	4		32%	Gold					1958	59	
Anson S Taylor Junior Public School	E	JK-6		21	Abdul Hai Patel	Jacqueline Spence	295	Closed N/A N/A	4.99	31,103	\$2.2			38%						1979	38	
Arbor Glen Public School	E	JK-5		12	Alexander Brown	Elizabeth Addo	414	Closed N/A N/A	6	37,588	\$2.1			33%						1975	42	
Armour Heights Public School	E	JK-6		8	Jennifer Arp	Vicky Branco	449	Closed N/A N/A	7.17	38,083	\$3.2	1	1	45%						1946	71	



Board	Participat	tion Rates				2016	5 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Adam Beck Junior Public School	85.2%	76.0%	458	501	501.0	109%	544	-86	119%	558	-100	122%	558	-100	122%	558	-100	122%
Africentric Alternative School			216	101	101.0	47%	128	88	59%	145	71	67%	145	71	67%	145	71	67%
Agincourt Junior Public School	93.1%	75.8%	153	224	224.0	146%	216	-63	141%	236	-83	154%	238	-85	156%	238	-85	156%
Agnes Macphail Public School	74.3%	65.8%	314	308	308.0	98%	380	-66	121%	417	-103	133%	418	-104	133%	418	-104	133%
Albion Heights Junior Middle School	74.2%	63.5%	509	444	444.0	87%	366	143	72%	322	187	63%	323	186	63%	323	186	63%
Alexander Muir/Gladstone Ave Junior and Senior Public School	69.7%	29.9%	522	416	416.0	80%	557	-35	107%	567	-45	109%	560	-38	107%	560	-38	107%
Alexander Stirling Public School	73.1%	66.0%	583	396	396.0	68%	396	187	68%	384	199	66%	381	202	65%	381	202	65%
Alexmuir Junior Public School	84.4%	74.3%	516	391	391.0	76%	395	121	77%	396	120	77%	396	120	77%	396	120	77%
Allenby Junior Public School	88.7%	81.3%	776	818	818.0	105%	784	-8	101%	802	-26	103%	807	-31	104%	807	-31	104%
ALPHA Alternative Junior School			95	83	83.0	87%	89	6	94%	86	9	91%	86	9	91%	86	9	91%
Alvin Curling Public School	64.7%	55.8%	702	499	499.0	71%	461	241	66%	375	327	53%	371	331	53%	371	331	53%
Amesbury Middle School	41.9%	28.1%	563	286	286.0	51%	320	243	57%	299	264	53%	300	263	53%	304	259	54%
Ancaster Public School	26.7%	22.2%	148	123	123.0	83%	120	28	81%	120	28	81%	128	20	86%	135	13	91%
Annette Street Junior and Senior Public School	79.4%	44.8%	568	502	502.0	88%	526	42	93%	534	34	94%	530	38	93%	531	37	93%
Anson Park Public School	81.1%	63.8%	159	247	247.0	155%	278	-119	175%	301	-142	189%	303	-144	191%	303	-144	191%
Anson S Taylor Junior Public School	59.1%	50.7%	271	217	216.5	80%	206	65	76%	195	76	72%	196	75	72%	195	76	72%
Arbor Glen Public School	96.2%	81.5%	300	291	291.0	97%	314	-14	105%	315	-15	105%	315	-15	105%	315	-15	105%
Armour Heights Public School	62.9%	42.2%	303	304	304.0	100%	295	8	97%	304	-1	100%	310	-7	102%	323	-20	107%



Board				(General Information	I								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Avondale Elementary Alternative School	E	JK-8		12	Alexander Brown	Linda Curtis	385	Limited N/A N/A	5.41	35,887										1949	68	
Avondale Public School	E	JK-8		12	Alexander Brown	Linda Curtis	347	Closed N/A N/A				7								1949	68	
Bala Avenue Community School	E	JK-5		6	Chris Tonks	Angela Nardi- Addesa	20	Limited N/A N/A	2.87	41,803	\$2.5			31%						1913	104	
Balmy Beach Community School	E	JK-6		16	Sheila Cary- Meagher	John Chasty	451	Closed N/A N/A	2.27	47,030	\$1.7		1	21%						1975	42	Cat. 1
Banting and Best Public School	E	JK-8		21	Abdul Hai Patel	Jacqueline Spence	242	Closed N/A N/A	4.99	41,039	\$1.7	3	2	23%	Gold				Yes	1989	28	
Baycrest Public School	E	JK-5		8	Jennifer Arp	Leila Girdhar-Hill	109	Limited N/A N/A	5.39	22,206	\$5.3			100%						1953	64	
Bayview Middle School	E	6-8		12	Alexander Brown	Linda Curtis	371	Closed N/A N/A	6.3	83,582	\$11.2			98%	Bronze		Yes			1958	59	
Beaches Alternative Junior School	E	JK-6		16	Sheila Cary- Meagher	John Chasty	354	Limited N/A N/A														
Beaumonde Heights Junior Middle School	E	JK-8		1	Avtar Minhas	Glenford Duffus	192	Closed N/A N/A	6.62	66,328	\$1.8	2	1	16%	Gold					1960	57	
Bedford Park Public School	E	JK-8		13	Gerri Gershon	Kathleen Garner	466	Closed N/A N/A	3.98	92,965	\$11.7	1		84%		City				1910	107	Cat. 1
Bellmere Junior Public School	E	JK-6		19	David Smith	Shirley Chan	277	Closed N/A N/A	5.61	40,357	\$6 .	3		72%	Platinum					1964	53	
Ben Heppner Vocal Music Academy	E	4-8		22	Jerry Chadwick	Nadira Persaud	86	Limited N/A N/A														
Bendale Junior Public School	E	JK-6		19	David Smith	Shirley Chan	236	Closed N/A N/A	6	34,982	\$2.3	4		30%	Gold					1957	60	
Bennington Heights Elementary School	E	JK-6		13	Gerri Gershon	Leila Girdhar-Hill	450	Closed N/A N/A	6.37	25,806	\$3.3	7		74%						1950	67	
Berner Trail Junior Public School	E	JK-6		21	Abdul Hai Patel	Andrew Howard	199	Limited N/A N/A	5.07	60,874	\$1.8			19%	Gold					1973	44	Cat. 3
Bessborough Drive Elementary and Middle School	E	JK-8		13	Gerri Gershon	Leila Girdhar-Hill	453	Closed N/A N/A	3.6	56,748	\$1.5	3		17%						1923	94	
Beverley Heights Middle School	E	6-8		5	Alexandra Lulka	Elizabeth Addo	25	Limited Limited Limited	7.91	73,540	\$6.2			64%			Yes		No	1957	60	
Beverley School	E	JK-8		10	Ausma Malik	Mary Jane McNamara	194	Limited N/A N/A	1.14	50,870	\$1.8			27%		TDSB			Yes	1950	67	



Board	Participa	tion Rates				2016	5 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Avondale Elementary Alternative School			138	139	139.0	101%	135	3	98%	135	3	98%	135	3	98%	135	3	98%
Avondale Public School	63.5%	41.9%	138	327	327.0	237%	696	-558	504%	693	-555	502%	682	-544	494%	684	-546	496%
Bala Avenue Community School	77.4%	57.2%	294	249	249.0	85%	214	80	73%	209	85	71%	211	83	72%	220	74	75%
Balmy Beach Community School	85.2%	75.8%	398	409	409.0	103%	398	0	100%	403	-5	101%	405	-7	102%	405	-7	102%
Banting and Best Public School	74.2%	67.1%	363	385	385.0	106%	365	-2	101%	346	17	95%	337	26	93%	337	26	93%
Baycrest Public School	29.0%	11.9%	176	129	129.0	73%	141	35	80%	132	44	75%	132	44	75%	132	44	75%
Bayview Middle School	73.1%	52.5%	341	397	397.0	116%	419	-78	123%	490	-149	144%	485	-144	142%	485	-144	142%
Beaches Alternative Junior School			92	71	71.0	77%	74	18	80%	75	17	82%	75	17	82%	75	17	82%
Beaumonde Heights Junior Middle School	56.7%	48.4%	620	629	629.0	101%	555	65	90%	536	84	86%	545	75	88%	545	75	88%
Bedford Park Public School	76.1%	57.3%	786	756	755.5	96%	653	133	83%	605	181	77%	601	185	76%	601	185	76%
Bellmere Junior Public School	81.3%	73.2%	386	399	399.0	103%	386	0	100%	397	-11	103%	408	-22	106%	408	-22	106%
Ben Heppner Vocal Music Academy			92	66	66.0	72%	78	14	85%	78	14	85%	78	14	85%	78	14	85%
Bendale Junior Public School	65.9%	56.1%	376	405	405.0	108%	539	-163	143%	552	-176	147%	552	-176	147%	552	-176	147%
Bennington Heights Elementary School	88.1%	76.1%	179	184	184.0	103%	198	-19	111%	241	-62	135%	240	-61	134%	240	-61	134%
Berner Trail Junior Public School	80.9%	74.0%	461	295	295.0	64%	253	208	55%	252	209	55%	252	209	55%	252	209	55%
Bessborough Drive Elementary and Middle School	79.9%	65.0%	459	505	505.0	110%	480	-21	105%	444	15	97%	439	20	96%	437	22	95%
Beverley Heights Middle School	44.5%	33.9%	588	406	406.0	69%	425	163	72%	401	187	68%	404	184	69%	404	184	69%
Beverley School			126	91	91.0	72%	83	43	66%	85	41	67%	85	41	67%	85	41	67%



Board				G	eneral Information	n								Facilit	y Informatic	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Beverly Glen Junior Public School	E	JK-6		20	Manna Wong	Beth Veale	246	Closed Limited N/A	4.99	52,470	\$2.4			23%	Gold					1971	46	
Birch Cliff Heights Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	204	Closed N/A N/A	4.89	43,043	\$5.9			79%						1922	95	
Birch Cliff Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	350	Limited Limited N/A	7.19	62,998	\$7.9			81%	Gold					1916	101	
Blacksmith Public School	E	JK-5		4	Tiffany Ford	Lynn Strangway	35	Limited N/A N/A	6.03	40,556	\$5.2			72%	Gold					1967	50	
Blake Street Junior Public School	E	JK-6		15	Jennifer Story	Mary Jane McNamara	96	Limited Limited N/A	3.83	69,995	\$1.7			10%	Gold					1971	46	
Blantyre Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	377	Closed N/A N/A	3.9	47,930	\$2.1	1		29%	Gold			A1	Yes	1993	24	
Blaydon Public School	E	JK-5		5	Alexandra Lulka	Linda Curtis	55	Limited N/A Limited	5.29	27,211	\$3.5	1		59%	Silver					1955	62	
Bliss Carman Senior Public School	E	7-8		18	Parthi Kandavel	Kerry-Lynn Stadnyk	66	Limited N/A N/A	8.06	54,056	\$4.			47%	Gold					1973	44	
Bloordale Middle School	E	6-8		2	Chris Glover	Glenford Duffus	325	Limited N/A N/A	8.1	70,346	\$3.7			39%	Gold		Yes			1960	57	Cat. 1
Bloorlea Middle School	E	6-8		3	Pamela Gough	Tracy Hayhurst	223	Limited N/A Limited	9.49	40,408	\$2.3			29%	Silver		Yes			1957	60	
Blythwood Junior Public School	E	JK-6		13	Gerri Gershon	Leila Girdhar-Hill	470	Limited N/A N/A	5.31	40,933	\$5.			63%	Silver					1932	85	
Bowmore Road Junior and Senior Public School	E	JK-8		16	Sheila Cary- Meagher	John Chasty	370	Closed Closed Limited	3.58	156,466	\$9.5			52%	Gold	City				1922	95	Cat. 3
Boys Leadership Academy	E	4-8		1	Avtar Minhas	Glenford Duffus	28	Limited N/A N/A														
Braeburn Junior School	E	JK-5		1	Avtar Minhas	Glenford Duffus	14	Limited N/A N/A	4.99	32,841	\$3.7		3	49%						1968	49	
Brian Public School	E	JK-6		17	Ken Lister	Beth Veale	324	Closed Closed N/A	5.93	35,048	\$5.4	6		75%	Gold				No	1956	61	
Briarcrest Junior School	E	JK-5		2	Chris Glover	Glenford Duffus	274	Limited N/A Limited	5.66	33,487	\$2.	1		28%						1958	59	
Bridlewood Junior Public School	E	JK-6		20	Manna Wong	Louie Papathanasakis	379	Closed N/A N/A	5.63	32,365	\$1.6			28%	Gold					1963	54	
Brimwood Boulevard Junior Public School	E	JK-6		21	Abdul Hai Patel	Jacqueline Spence	270	Closed Limited N/A	3.58	34,887	\$4.1	2	2	56%						1974	43	



Board	Participa	tion Rates				2016	6 Enrolment ar	nd Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Beverly Glen Junior Public School	73.7%	67.3%	527	485	485.0	92%	472	55	90%	469	58	89%	463	64	88%	463	64	88%
Birch Cliff Heights Public School	77.6%	62.6%	309	273	272.0	88%	299	10	97%	316	-7	102%	314	-5	102%	314	-5	102%
Birch Cliff Public School	74.8%	55.8%	438	377	378.0	86%	528	-90	121%	556	-118	127%	557	-119	127%	557	-119	127%
Blacksmith Public School	46.6%	40.4%	326	207	207.0	63%	183	143	56%	183	143	56%	183	143	56%	183	143	56%
Blake Street Junior Public School	75.2%	33.0%	573	324	324.0	57%	549	24	96%	555	18	97%	555	18	97%	555	18	97%
Blantyre Public School	76.5%	59.4%	323	291	291.0	90%	403	-80	125%	454	-131	141%	436	-113	135%	436	-113	135%
Blaydon Public School	60.8%	53.0%	174	181	181.0	104%	187	-13	107%	192	-18	110%	192	-18	110%	192	-18	110%
Bliss Carman Senior Public School	70.6%	47.4%	412	297	297.0	72%	275	137	67%	242	170	59%	229	183	56%	229	183	56%
Bloordale Middle School	59.9%	39.6%	544	322	322.0	59%	270	274	50%	264	280	49%	257	287	47%	257	287	47%
Bloorlea Middle School	47.0%	35.2%	306	256	256.0	84%	376	-70	123%	348	-42	114%	331	-25	108%	331	-25	108%
Blythwood Junior Public School	77.0%	61.5%	369	398	398.0	108%	440	-71	119%	493	-124	134%	487	-118	132%	487	-118	132%
Bowmore Road Junior and Senior Public School	78.7%	54.9%	970	884	884.0	91%	1,050	-80	108%	1,073	-103	111%	1,076	-106	111%	1,076	-106	111%
Boys Leadership Academy			115	104	104.0	90%	112	3	97%	112	3	97%	112	3	97%	112	3	97%
Braeburn Junior School	56.3%	34.5%	366	168	168.0	46%	162	204	44%	161	205	44%	161	205	44%	161	205	44%
Brian Public School	87.8%	81.4%	358	435	435.0	122%	354	4	99%	357	1	100%	357	1	100%	357	1	100%
Briarcrest Junior School	65.6%	56.0%	309	286	286.0	93%	285	24	92%	287	22	93%	287	22	93%	287	22	93%
Bridlewood Junior Public School	97.9%	84.5%	261	238	238.0	91%	303	-42	116%	315	-54	121%	315	-54	121%	315	-54	121%
Brimwood Boulevard Junior Public School	79.6%	74.7%	424	387	387.0	91%	385	39	91%	377	47	89%	378	46	89%	378	46	89%



Board				(General Information	n								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Broadacres Junior School	E	JK-5		2	Chris Glover	Annie Appleby	294	Limited Limited N/A	6.25	40,150	\$2.4			25%				B1		1959	58	
Broadlands Public School	E	SK-6		17	Ken Lister	Curtis Ennis	264	N/A Closed N/A	5.76	38,266	\$1.9	7		22%						1959	58	
Brock Public School	E	JK-8		9	Marit Stiles	Jane Phillips- Long	228	Limited N/A N/A	1.75	58,636	\$2.3			28%						1914	103	
Brookhaven Public School	E	JK-5		6	Chris Tonks	Angela Nardi- Addesa	47	Limited N/A N/A	7.66	63,600	\$2.5			22%	Gold			A1	Yes	1992	25	
Brookmill Boulevard Junior Public School	E	JK-6		20	Manna Wong	Beth Veale	318	Limited N/A N/A	4.99	34,887	\$1.3			17%	Silver					1974	43	
Brookside Public School	E	JK-8		21	Abdul Hai Patel	Andrew Howard	367	Closed N/A N/A	6.03	62,950	\$.1	3		0%	Gold		Yes	A1	Yes	2007	10	
Brookview Middle School	E	6-8		4	Tiffany Ford	Curtis Ennis	16	Limited N/A N/A	9.96	94,196	\$2.8			28%	Bronze					1967	50	
Brown Junior Public School	E	JK-6		11	Shelley Laskin	lan Allison	443	Closed Closed N/A	2.67	69,359	\$2.7			22%	Silver	TLC				1973	44	Cat. 1
Bruce Public School	E	JK-8		15	Jennifer Story	John Chasty	170	Limited N/A N/A	1.98	49,921	\$3.5			40%	Silver					1922	95	
Buchanan Public School	E	JK-8		19	David Smith	Nadira Persaud	188	Limited N/A N/A	7.76	43,293	\$2.4			28%	Gold		Yes			1953	64	
Burrows Hall Junior Public School	E	JK-6		21	Abdul Hai Patel	Andrew Howard	217	Limited N/A N/A	4.99	34,288	\$4.2		1	59%						1975	42	
C D Farquharson Junior Public School	E	JK-6		21	Abdul Hai Patel	Andrew Howard	226	Closed N/A N/A	7.78	46,332	\$6.9			79%	Gold					1953	64	
C R Marchant Middle School	E	6-8		6	Chris Tonks	Angela Nardi- Addesa	51	Limited N/A N/A	2.59	71,053	\$2.8			28%			Yes			1948	69	
Calico Public School	E	JK-5		5	Alexandra Lulka	Elizabeth Addo	40	Limited N/A N/A	4.69	59,740	\$8.7			64%	Silver					1958	59	
Cameron Public School	E	JK-5		12	Alexander Brown	Elizabeth Addo	428	Closed N/A N/A	4.1	35,446	\$1.9			25%	Gold					1949	68	
Carleton Village Junior and Senior Sports and Wellness Academy	E	JK-8		9	Marit Stiles	Sandra Tondat	73	Limited Limited N/A	1.98	100,803	\$9.6			69%	Silver	TLC	Yes			1961	56	
Cassandra Public School	E	JK-5		17	Ken Lister	Curtis Ennis	273	Closed N/A Closed	6.33	36,081	\$1.9			27%	Platinum					1964	53	
Cedar Drive Junior Public School	E	JK-6		18	Parthi Kandavel	Kerry-Lynn Stadnyk	50	Closed N/A N/A	4.99	96,849	\$8.2	5	2	50%	Bronze				Yes	1970	47	



Board	Participa	tion Rates				2010	6 Enrolment ar	nd Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Projec	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Broadacres Junior School	59.7%	45.3%	464	354	354.0	76%	354	110	76%	351	113	76%	351	113	76%	351	113	76%
Broadlands Public School			444	583	583.0	131%	615	-171	139%	611	-167	138%	611	-167	138%	611	-167	138%
Brock Public School	49.6%	25.0%	364	275	275.0	76%	306	58	84%	292	72	80%	293	71	80%	293	71	80%
Brookhaven Public School	51.4%	39.8%	614	413	413.0	67%	472	142	77%	453	161	74%	453	161	74%	453	161	74%
Brookmill Boulevard Junior Public School	73.8%	63.9%	305	258	258.0	85%	248	57	81%	237	68	78%	236	69	77%	236	69	77%
Brookside Public School	74.6%	68.9%	743	772	773.0	104%	695	48	94%	650	93	87%	654	89	88%	654	89	88%
Brookview Middle School	56.9%	45.3%	499	408	408.0	82%	333	166	67%	302	197	61%	308	191	62%	308	191	62%
Brown Junior Public School	79.6%	68.4%	601	614	613.0	102%	646	-45	107%	656	-55	109%	653	-52	109%	653	-52	109%
Bruce Public School	91.6%	44.3%	332	217	217.0	65%	261	71	79%	266	66	80%	269	63	81%	269	63	81%
Buchanan Public School	64.8%	51.7%	439	309	309.0	70%	248	191	56%	239	200	54%	235	204	54%	235	204	54%
Burrows Hall Junior Public School	59.0%	50.4%	329	218	218.0	66%	299	30	91%	312	17	95%	312	17	95%	312	17	95%
C D Farquharson Junior Public School	81.1%	73.6%	408	371	371.0	91%	259	149	63%	257	151	63%	257	151	63%	257	151	63%
C R Marchant Middle School	69.0%	56.0%	488	394	394.0	81%	414	74	85%	365	123	75%	347	141	71%	351	137	72%
Calico Public School	44.6%	30.4%	524	269	269.0	51%	250	274	48%	266	258	51%	266	258	51%	266	258	51%
Cameron Public School	60.7%	42.1%	320	325	325.0	102%	339	-19	106%	334	-14	104%	333	-13	104%	333	-13	104%
Carleton Village Junior and Senior Sports and Wellness Academy	43.5%	25.8%	616	308	308.0	50%	392	224	64%	441	175	72%	444	172	72%	444	172	72%
Cassandra Public School	71.1%	32.7%	288	266	266.0	92%	241	47	84%	235	53	82%	235	53	82%	235	53	82%
Cedar Drive Junior Public School	80.9%	69.2%	830	723	723.0	87%	653	177	79%	631	199	76%	631	199	76%	631	199	76%



Board				G	eneral Information	n								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Cedarbrook Public School	E	JK-8		19	David Smith	Anne Seymour	140	Closed N/A Limited	5.19	48,047	\$ 7.			65%			Yes			1957	60	
Cedarvale Community School	E	JK-8		11	Shelley Laskin	Leila Girdhar-Hill	460	Closed N/A N/A	4.03	42,497	\$3.3	1		41%	Platinum					1950	67	
Centennial Road Junior Public School	E	JK-6		22	Jerry Chadwick	Kerry-Lynn Stadnyk	396	Closed N/A Closed	6	25,704	\$2.7	3		47%	Gold					1945	72	L
Chalkfarm Public School	E	JK-5		4	Tiffany Ford	Lynn Strangway	26	Closed N/A N/A	4.15	28,976	\$1.3	1	3	21%						1958	59	
Charles E Webster Public School	E	JK-8		6	Chris Tonks	Vicky Branco	19	Limited N/A N/A	5.29	60,094	\$2.2			19%	Silver				Yes	1950	67	
Charles G Fraser Junior Public School	E	JK-6		10	Ausma Malik	Mike Gallagher	191	Limited N/A N/A	2.1	79,251	\$6.3			58%	Gold					1910	107	
Charles Gordon Senior Public School	E	7-8		19	David Smith	Shirley Chan	108	Limited N/A Limited	2.2	70,828	\$4.5			40%	Silver		Yes	A1		1971	46	
Charles H Best Middle School	E	5-8		5	Alexandra Lulka	Elizabeth Addo	150	Limited N/A N/A	8.75	81,365	\$3.4			33%	Bronze		Yes			1959	58	
Charlottetown Junior Public School	E	JK-6		22	Jerry Chadwick	Kerry-Lynn Stadnyk	430	Closed N/A N/A	5.81	44,125	\$3.5			36%						1968	49	
Chartland Junior Public School	E	JK-6		21	Abdul Hai Patel	Jacqueline Spence	283	Closed N/A N/A	5.98	44,339	\$2.5			22%	Silver					1967	50	
Cherokee Public School	E	JK-6		17	Ken Lister	Beth Veale	332	Limited N/A Limited	6	26,781	\$2.4			40%						1975	42	
Chester Elementary School	E	JK-5		15	Jennifer Story	Lucy Giannotta	195	Limited N/A Limited	3.26	68,906	\$9.6			87%	Gold					1959	58	
Chester Le Junior Public School	E	JK-6		20	Manna Wong	Beth Veale	68	Limited N/A N/A	4.99	47,361	\$6.6			96%	Bronze					1974	43	
Chief Dan George Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	176	Limited Closed N/A	4.99	41,231	\$4.1	1	1	57%					Yes	1984	33	
Chine Drive Public School	E	JK-8		18	Parthi Kandavel	Jacqueline Spence	411	Closed N/A N/A	5.07	13,600	\$.9	4		27%	Platinum					1956	61	
Church Street Junior Public School	E	JK-6		14	Chris Moise	Mike Gallagher	282	Closed N/A N/A	1.95	51,900	\$6.9			59%				A1	Yes	1956	61	
Churchill Heights Public School	E	JK-8		19	David Smith	Shirley Chan	234	Closed N/A N/A	6.97	42,299	\$6.8			67%	Platinum					1956	61	
Churchill Public School	E	JK-5		12	Alexander Brown	Elizabeth Addo	420	Closed N/A N/A	4.13	55,334	\$1.3			22%						1946	71	



Board	Participa	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Cedarbrook Public School	63.0%	53.8%	516	510	510.0	99%	489	27	95%	489	27	95%	493	23	96%	493	23	96%
Cedarvale Community School	63.2%	55.8%	383	402	402.0	105%	394	-11	103%	376	7	98%	373	10	97%	373	10	97%
Centennial Road Junior Public School	57.9%	50.3%	222	251	251.0	113%	245	-23	110%	261	-39	118%	261	-39	118%	261	-39	118%
Chalkfarm Public School	64.5%	50.2%	254	195	194.0	76%	196	58	77%	221	33	87%	221	33	87%	221	33	87%
Charles E Webster Public School	58.4%	38.5%	600	426	426.0	71%	359	241	60%	346	254	58%	352	248	59%	360	240	60%
Charles G Fraser Junior Public School	72.6%	30.5%	400	241	241.0	60%	262	138	66%	255	145	64%	253	147	63%	253	147	63%
Charles Gordon Senior Public School	62.3%	51.9%	528	355	355.0	67%	390	138	74%	332	196	63%	332	196	63%	332	196	63%
Charles H Best Middle School	52.3%	38.5%	480	310	310.0	65%	274	206	57%	279	201	58%	282	198	59%	282	198	59%
Charlottetown Junior Public School	69.0%	59.4%	475	431	431.0	91%	371	104	78%	379	96	80%	371	104	78%	367	108	77%
Chartland Junior Public School	91.9%	80.9%	248	219	219.0	88%	227	21	92%	219	29	88%	221	27	89%	221	27	89%
Cherokee Public School	78.5%	65.9%	257	203	203.0	79%	196	61	76%	198	59	77%	198	59	77%	198	59	77%
Chester Elementary School	68.3%	48.9%	540	445	445.0	82%	409	131	76%	410	130	76%	410	130	76%	410	130	76%
Chester Le Junior Public School	57.8%	44.5%	246	146	146.0	59%	121	125	49%	121	125	49%	120	126	49%	120	126	49%
Chief Dan George Public School	58.7%	44.4%	383	347	347.0	91%	294	89	77%	275	108	72%	275	108	72%	275	108	72%
Chine Drive Public School	95.1%	83.7%	118	156	156.0	132%	138	-20	117%	143	-25	121%	143	-25	121%	143	-25	121%
Church Street Junior Public School	76.6%	53.0%	421	437	437.0	104%	533	-112	127%	540	-119	128%	539	-118	128%	539	-118	128%
Churchill Heights Public School	78.4%	71.6%	495	404	404.0	82%	339	156	68%	343	152	69%	344	151	69%	344	151	69%
Churchill Public School	60.8%	46.5%	508	434	433.5	85%	447	61	88%	458	50	90%	457	51	90%	457	51	90%



Board				G	General Information	1								Facilit	y Informatic	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
City View Alternative Senior School	E	7-8		9	Marit Stiles	Jane Phillips- Long	340	Limited N/A N/A												1961	56	
Claireville Junior School	E	JK-5		1	Avtar Minhas	Glenford Duffus	123	Closed N/A N/A	6	39,073	\$5.4	1	4	72%						1967	50	
Clairlea Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	181	Closed Closed N/A	5.29	45,951	\$ 5 .2	3		45%			Yes			1951	66	
Claude Watson School for the Arts	E	4-8		12	Alexander Brown	Linda Curtis	389	Limited N/A N/A	1.86	65,833	\$.1			1%	Platinum					2006	11	
Cliffside Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	63	Limited N/A Limited	4.23	23,076	\$2.4			43%	Gold					1951	66	
Cliffwood Public School	E	JK-5		12	Alexander Brown	Elizabeth Addo	369	Closed Closed Closed	7.86	42,636	\$1.	2		10%	Gold					1973	44	
Clinton Street Junior Public School	E	JK-6		10	Ausma Malik	Mike Gallagher	315	Limited N/A N/A	3.29	69,044	\$6.9			55%	Gold					1964	53	
Cordella Junior Public School	E	JK-6		6	Chris Tonks	Vicky Branco	15	Limited N/A N/A	3.29	28,586	\$3.7			62%						1960	57	
Cornell Junior Public School	E	JK-6		22	Jerry Chadwick	Kerry-Lynn Stadnyk	120	Closed N/A N/A	5.51	87,314	\$7.2		2	49%	Silver			A1	Yes	1959	58	
Corvette Junior Public School	E	JK-6		18	Parthi Kandavel	Peter Chang	85	Closed Limited N/A	8.28	66,221	\$4.8			38%						1953	64	
Cosburn Middle School	E	6-8		15	Jennifer Story	Lucy Giannotta	313	Closed Closed Closed	3.35	95,220	\$7.6			66%	Platinum		Yes		Yes	1949	68	
Cottingham Junior Public School	E	JK-6		11	Shelley Laskin	lan Allison	452	Limited N/A N/A	2.64	14,420	\$2.4	1	1	62%						1955	62	
Courcelette Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	458	Closed N/A N/A	2.03	21,272	\$3.4	4		61%	Bronze					1950	67	
Crescent Town Elementary School	E	JK-4		16	Sheila Cary- Meagher	Lucy Giannotta	203	Limited N/A N/A	3.89	67,924	\$4.3			25%	Gold			A1	Yes	1973	44	
Cresthaven Public School	E	JK-5		12	Alexander Brown	Elizabeth Addo	174	Limited N/A N/A	4.99	41,528	\$2.8			37%	Platinum					1963	54	
Crestview Public School	E	JK-6		17	Ken Lister	Audley Salmon	300	Limited N/A N/A	6.99	49,105	\$4.9			44%						1973	44	
Cummer Valley Middle School	E	6-8		12	Alexander Brown	Linda Curtis	363	Limited N/A N/A	10.4	82,000	\$6.8			57%	Gold		Yes			1959	58	
D A Morrison Middle School	E	6-8		16	Sheila Cary- Meagher	Lucy Giannotta	124	Limited Limited N/A	4.87	114,147	\$8.8			72%		City	Yes			1977	40	



Board	Participa	tion Rates				2010	6 Enrolment ar	nd Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Projec	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
City View Alternative Senior School			92	56	56.0	61%	60	32	65%	60	32	65%	60	32	65%	60	32	65%
Claireville Junior School	73.2%	58.8%	358	305	305.0	85%	275	83	77%	297	61	83%	297	61	83%	297	61	83%
Clairlea Public School	64.1%	53.7%	573	592	592.0	103%	705	-132	1 23 %	767	-194	134%	732	-159	128%	725	-152	127%
Claude Watson School for the Arts			354	300	300.0	85%	300	54	85%	300	54	85%	300	54	85%	300	54	85%
Cliffside Public School	70.2%	43.8%	222	128	128.0	58%	217	5	98%	225	-3	101%	224	-2	101%	224	-2	101%
Cliffwood Public School	79.9%	71.3%	435	383	383.0	88%	372	63	86%	359	76	83%	359	76	83%	359	76	83%
Clinton Street Junior Public School	89.7%	69.5%	560	396	396.0	71%	435	125	78%	431	129	77%	431	129	77%	431	129	77%
Cordella Junior Public School	34.6%	21.4%	191	134	134.0	70%	119	72	62%	129	62	68%	133	58	70%	141	50	74%
Cornell Junior Public School	89.3%	83.0%	896	746	746.0	83%	635	261	71%	598	298	67%	598	298	67%	598	298	67%
Corvette Junior Public School	48.5%	37.8%	625	550	550.0	88%	655	-30	105%	665	-40	106%	666	-41	107%	666	-41	107%
Cosburn Middle School	104.9%	90.4%	643	672	671.0	104%	645	-2	100%	649	-6	101%	634	9	99%	634	9	99%
Cottingham Junior Public School	86.7%	62.2%	104	150	150.0	144%	156	-52	150%	151	-47	145%	151	-47	145%	151	-47	145%
Courcelette Public School	99.1%	90.6%	196	326	326.0	166%	318	-122	162%	321	-125	164%	321	-125	164%	321	-125	164%
Crescent Town Elementary School	85.8%	80.1%	792	632	632.0	80%	592	200	75%	586	206	74%	586	206	74%	586	206	74%
Cresthaven Public School	66.6%	45.1%	318	199	199.0	63%	270	48	85%	274	44	86%	274	44	86%	274	44	86%
Crestview Public School	67.9%	52.8%	513	407	407.0	79%	447	66	87%	448	65	87%	442	71	86%	442	71	86%
Cummer Valley Middle School	81.6%	62.9%	630	476	476.0	76%	408	222	65%	452	178	72%	431	199	68%	431	199	68%
D A Morrison Middle School	76.7%	49.5%	589	310	310.0	53%	421	168	71%	499	90	85%	499	90	85%	499	90	85%



Board				G	eneral Information	n								Facilit	y Informatio	n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
da Vinci School	E	JK-6		10	Ausma Malik	Mary Jane McNamara	327	Limited N/A N/A							Gold							
Dallington Public School	E	JK-6		17	Ken Lister	Audley Salmon	316	Closed Closed N/A	6	57,372	\$3.5	1		30%	Gold					1963	54	
Danforth Gardens Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	198	Closed N/A N/A	5.73	46,398	\$5.1	2		46%	Gold					1956	61	
David Hornell Junior School	E	JK-5		3	Pamela Gough	Sandra Tondat	227	Closed N/A N/A	4.15	24,757	\$2.	3		36%						1960	57	
David Lewis Public School	E	JK-8		20	Manna Wong	Louie Papathanasakis	292	Closed N/A N/A	4.99	39,896	\$2.7	5		36%	Gold					1989	28	
Davisville Junior Public School	E	JK-6		11	Shelley Laskin	Ian Allison	320	Closed Closed N/A	3.81	85,068	\$5.4			33%	Platinum					1960	57	
Daystrom Public School	E	JK-5		4	Tiffany Ford	Audley Salmon	105	Limited N/A N/A	4.94	67,932	\$9.4			65%						1959	58	
Deer Park Junior and Senior Public School	E	JK-8		11	Shelley Laskin	Ian Allison	425	Closed N/A N/A	4.92	93,724	\$12.			115%		TLC	Yes	A1	Yes	1959	58	
Delta Alternative Senior School	E	7-8		10	Ausma Malik	Mike Gallagher	391	Limited N/A N/A														
Denlow Public School	E	JK-6		13	Gerri Gershon	Kathleen Garner	459	Closed N/A N/A	8.1	48,277	\$5.9	2	1	67%	Gold					1968	49	
Dennis Avenue Community School	E	JK-5		6	Chris Tonks	Vicky Branco	53	Limited N/A N/A	2.3	36,132	\$2.2			29%	Gold					1891	126	
Derrydown Public School	E	JK-5		4	Tiffany Ford	Audley Salmon	72	Closed Limited N/A	6	44,283	\$1.8	1	2	19%	Bronze					1964	53	
Dewson Street Junior Public School	E	JK-6		10	Ausma Malik	Mike Gallagher	351	Limited Limited N/A	3.31	60,191	\$8.3			65%						1966	51	
Diefenbaker Elementary School	E	JK-5		15	Jennifer Story	Lucy Giannotta	412	Closed N/A Closed	2.9	40,540	\$3.8			50%	Gold					1956	61	
Dixon Grove Junior Middle School	E	JK-8		2	Chris Glover	Angela Nardi- Addesa	78	Limited N/A N/A	8.15	90,837	\$12.7			73%	Gold				No	1960	57	
Don Mills Middle School	E	6-8		17	Ken Lister	Beth Veale	238	Limited N/A N/A	7.78	78,696	\$2.9			36%	Silver				Yes	1960	57	
Don Valley Middle School	E	7-8		17	Ken Lister	Audley Salmon	304	Limited Limited N/A	10.01	77,350	\$5.9			50%	Silver		Yes			1968	49	
Donview Middle Health and Wellness Academy	E	6-8		17	Ken Lister	Beth Veale	213	Limited N/A N/A	6.4	95,455	\$2.7			20%			Yes			1964	53	



Board	Participa	tion Rates				2016	5 Enrolment ar	nd Projection	s FTE, Surplus S	ieats = OTG Re	vised - Proje	ction FTE, Utili	ations = Projec	ction/OTG Re	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
da Vinci School			92	79	79.0	86%	87	5	95%	87	5	95%	87	5	95%	87	5	95%
Dallington Public School	57.8%	48.7%	628	555	555.0	88%	547	81	87%	553	75	88%	551	77	88%	551	77	88%
Danforth Gardens Public School	72.2%	54.2%	576	507	507.0	88%	451	125	78%	464	112	81%	473	103	82%	473	103	82%
David Hornell Junior School	78.5%	54.1%	199	227	227.0	114%	241	-42	121%	246	-47	124%	246	-47	124%	246	-47	124%
David Lewis Public School	95.8%	91.2%	337	462	462.0	137%	451	-114	134%	427	-90	127%	427	-90	127%	427	-90	127%
Davisville Junior Public School	76.9%	61.4%	469	561	561.0	120%	628	-159	134%	632	-163	135%	632	-163	135%	632	-163	135%
Daystrom Public School	66.6%	60.6%	647	460	460.0	71%	553	94	85%	539	108	83%	540	107	83%	540	107	83%
Deer Park Junior and Senior Public School	65.4%	50.1%	508	479	479.0	94%	699	-191	138%	737	-229	145%	751	-243	148%	754	-246	148%
Delta Alternative Senior School			115	60	60.0	52%	61	54	53%	61	54	53%	61	54	53%	61	54	53%
Denlow Public School	90.0%	79.0%	442	392	392.0	89%	316	126	71%	308	134	70%	303	139	69%	303	139	69%
Dennis Avenue Community School	58.0%	35.6%	268	136	136.0	51%	118	150	44%	117	151	44%	117	151	44%	117	151	44%
Derrydown Public School	66.0%	61.2%	533	455	455.0	85%	498	35	93%	489	44	92%	489	44	92%	489	44	92%
Dewson Street Junior Public School	84.8%	50.0%	603	488	488.0	81%	478	125	79%	476	127	79%	472	131	78%	472	131	78%
Diefenbaker Elementary School	105.0%	95.5%	424	402	402.0	95%	380	44	90%	374	50	88%	374	50	88%	374	50	88%
Dixon Grove Junior Middle School	48.7%	36.9%	868	656	656.0	76%	603	265	69%	554	314	64%	565	303	65%	565	303	65%
Don Mills Middle School	54.6%	17.9%	441	373	373.0	85%	392	49	89%	343	98	78%	346	95	78%	346	95	78%
Don Valley Middle School	63.2%	33.5%	441	136	136.0	31%	370	71	84%	400	41	91%	383	58	87%	384	57	87%
Donview Middle Health and Wellness Academy	62.6%	46.3%	637	379	379.0	59%	386	251	61%	329	308	52%	325	312	51%	322	315	51%



Board				(<mark>General Informatio</mark>	n								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Donwood Park Public School	E	JK-8		19	David Smith	Shirley Chan	121	Closed N/A N/A	8.97	92,722	\$7.4	1	1	34%	Platinum					1957	60	
Dorset Park Public School	E	JK-8		19	David Smith	Anne Seymour	135	Limited N/A N/A	8.01	37,635	\$2 .			24%						1956	61	
Dovercourt Public School	E	JK-8		9	Marit Stiles	Jane Phillips- Long	225	Limited N/A N/A	3.34	68,916	\$9. 3			101%	Platinum					1916	101	
Downsview Public School	E	JK-5		5	Alexandra Lulka	Linda Curtis	97	Closed N/A N/A	4.92	24,144	\$3.9	1		69%						1947	70	
Downtown Alternative School	E	JK-6		14	Chris Moise	Jane Phillips- Long	262	Limited N/A N/A	1.19	26,029	\$. 7			13%						1979	38	
Downtown Vocal Music Academy of Toronto	E	4-8		10	Ausma Malik	Mike Gallagher	143	Limited N/A N/A														
Dr Marion Hilliard Senior Public School	E	7-8		21	Abdul Hai Patel	Andrew Howard	179	Closed N/A N/A	7.02	65,523	\$3.			38%						1978	39	
Driftwood Public School	E	JK-5		4	Tiffany Ford	Lynn Strangway	6	Closed N/A N/A	6	53,960	\$2.2	4		21%						1964	53	
Dublin Heights Elementary and Middle School	E	JK-8		5	Alexandra Lulka	Linda Curtis	353	Limited N/A N/A	9.09	94,075	\$5.6			37%	Gold			A1	Yes	1957	60	
Duke of Connaught Junior and Senior Public School	E	JK-8		16	Sheila Cary- Meagher	Mary Jane McNamara	260	Limited Limited Limited	6.35	169,393	\$6.8			36%	Platinum	City				1912	105	Cat. 3
Dundas Junior Public School	E	JK-5		15	Jennifer Story	John Chasty	106	Limited Limited Limited	4.61	82,946	\$3.3			20%						1917	100	
Dunlace Public School	E	JK-6		13	Gerri Gershon	Kathleen Garner	419	Closed Closed Closed	5.34	38,826	\$1.7	3		21%	Platinum					1962	55	
Earl Beatty Junior and Senior Public School	E	JK-8		16	Sheila Cary- Meagher	Mary Jane McNamara	382	Closed Limited N/A	2.32	92,676	\$9.6			76%		City				1924	93	Cat. 1
Earl Grey Senior Public School	E	7-8		15	Jennifer Story	Mary Jane McNamara	374	Closed Closed Closed	3.43	92,400	\$11.1			110%	Bronze	TLC	Yes			1960	57	
Earl Haig Public School	E	JK-8		16	Sheila Cary- Meagher	Mary Jane McNamara	301	Closed Closed N/A	2.82	68,137	\$6.3			57%	Platinum					1921	96	
East Alternative School of Toronto	E	7-8		15	Jennifer Story	Mary Jane McNamara	393	Limited N/A N/A			\$1.1			22%	Gold							
Eastview Public School	E	JK-8		22	Jerry Chadwick	Kerry-Lynn Stadnyk	21	Limited N/A N/A	6.5	55,737	\$7.4			70%						1953	64	
Eatonville Junior School	E	JK-5		2	Chris Glover	Glenford Duffus	208	Limited N/A N/A	6	33,476	\$3.8			53%	Gold					1955	62	



Board	Participa	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Donwood Park Public School	76.1%	71.2%	925	716	716.0	77%	703	-273	76%	661	-231	71%	651	-221	70%	651	-221	70%
Dorset Park Public School	46.3%	36.1%	337	237	237.0	70%	226	111	67%	239	98	71%	244	93	72%	245	92	73%
Dovercourt Public School	63.4%	40.5%	470	366	366.0	78%	447	23	95%	409	61	87%	410	60	87%	410	60	87%
Downsview Public School	43.4%	35.2%	208	182	182.0	88%	199	9	96%	193	15	93%	192	16	92%	192	16	92%
Downtown Alternative School			202	114	114.0	56%	136	66	67%	136	66	67%	136	66	67%	136	66	67%
Downtown Vocal Music Academy of Toronto			115	50	50.0	43%	68	47	59%	68	47	59%	68	47	59%	68	47	59%
Dr Marion Hilliard Senior Public School	57.7%	45.3%	375	317	317.0	85%	255	120	68%	221	154	59%	217	158	58%	217	158	58%
Driftwood Public School	65.8%	49.3%	460	465	465.0	101%	402	58	87%	406	54	88%	406	54	88%	406	54	88%
Dublin Heights Elementary and Middle School	45.0%	31.4%	718	710	710.0	99%	854	-136	119%	822	-104	114%	810	-92	113%	810	-92	113%
Duke of Connaught Junior and Senior Public School	81.5%	53.3%	1016	858	858.0	84%	956	60	94%	931	85	92%	929	87	91%	929	87	91%
Dundas Junior Public School	84.1%	57.3%	651	344	344.0	53%	881	-230	135%	856	-205	131%	856	-205	131%	856	-205	131%
Dunlace Public School	76.8%	67.0%	387	446	446.0	115%	418	-31	108%	394	-7	102%	384	3	99%	384	3	99%
Earl Beatty Junior and Senior Public School	70.8%	44.2%	600	444	444.0	74%	471	129	79%	462	138	77%	462	138	77%	462	138	77%
Earl Grey Senior Public School	97.9%	72.6%	499	422	422.0	85%	513	-14	103%	551	-52	110%	553	-54	111%	553	-54	111%
Earl Haig Public School	75.5%	48.4%	576	558	558.0	97%	617	-41	107%	603	-27	105%	607	-31	105%	607	-31	105%
East Alternative School of Toronto			138	65	65.0	47%	67	71	49%	67	71	49%	67	71	49%	67	71	49%
Eastview Public School	66.4%	48.2%	530	404	404.0	76%	419	111	79%	392	138	74%	391	139	74%	391	139	74%
Eatonville Junior School	60.1%	47.4%	306	234	234.0	76%	253	53	83%	243	63	79%	242	64	79%	242	64	79%



Board				G	eneral Information	n								Facilit	y Informatio	'n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Edgewood Public School	E	JK-8		19	David Smith	Shirley Chan	142	Limited N/A N/A	5.51	38,130	\$1.8			23%			Yes			1959	58	
Eglinton Junior Public School	E	JK-6		11	Shelley Laskin	Ian Allison	373	Closed N/A Closed	1.61	64,007	\$.2			2%	Gold			A1	Yes	1998	19	
Elia Middle School	E	6-8		4	Tiffany Ford	Audley Salmon	80	Limited N/A N/A	9.71	85,368	\$5.9			56%	Bronze					1963	54	
Elizabeth Simcoe Junior Public School	E	JK-6		22	Jerry Chadwick	Kerry-Lynn Stadnyk	336	Limited N/A N/A	5.98	45,116	\$4.5			58%	Gold					1963	54	
Elkhorn Public School	E	JK-5		12	Alexander Brown	Linda Curtis	387	Closed N/A N/A	5.31	35,812	\$6.3	5		81%						1956	61	
Ellesmere-Statton Public School	E	JK-8		19	David Smith	Anne Seymour	164	Limited N/A N/A	8.75	94,357	\$11.4			76%			Yes			1951	66	
Elmbank Junior Middle Academy	E	JK-8		1	Avtar Minhas	Annie Appleby	57	Limited N/A N/A	9.59	98,921	\$8.9			60%						1967	50	
Elmlea Junior School	E	JK-5		1	Avtar Minhas	Glenford Duffus	79	Closed Closed N/A	6.5	42,173	\$2.3	1	4	22%						1953	64	
Emily Carr Public School	E	JK-8		21	Abdul Hai Patel	Nadira Persaud	177	Limited N/A Limited	5.81	51,521	\$4.9			50%				A1	Yes	1981	36	
Equinox Holistic Alternative School	E	JK-8		15	Jennifer Story	John Chasty	388	Limited N/A N/A														
Ernest Public School	E	JK-6		17	Ken Lister	Beth Veale	348	Limited Limited N/A	5.96	46,716	\$2.9			32%	Platinum					1969	48	
Essex Junior and Senior Public School	E	JK-8		10	Ausma Malik	Mike Gallagher	215	Limited N/A N/A	3.34	83,917	\$12.4			77%	Platinum		Yes	A1	Yes	1956	61	
Étienne Brûlé Junior School	E	JK-5		3	Pamela Gough	Tracy Hayhurst	263	Limited N/A N/A	1.61	26,792	\$1.9			35%						1957	60	
F H Miller Junior Public School	E	JK-6		9	Marit Stiles	Sandra Tondat	180	Limited N/A N/A	1.73	32,905	\$1.			16%						1925	92	
Fairbank Memorial Community School	E	JK-5		9	Marit Stiles	Sandra Tondat	92	Limited N/A N/A	2.22	56,921	\$8.2			67%						1920	97	
Fairbank Public School	E	JK-8		8	Jennifer Arp	Leila Girdhar-Hill	119	Limited N/A N/A	3.06	51,518	\$2.7			36%			Yes			1963	54	
Fairglen Junior Public School	E	JK-6		20	Manna Wong	Louie Papathanasakis	231	Limited N/A N/A	6.23	36,147	\$1.3			16%						1966	51	
Fairmount Public School	E	JK-8		18	Parthi Kandavel	Jacqueline Spence	359	Closed N/A N/A	7.57	39,035	\$3.8	2		46%	Gold					1951	66	



Board	Participat	tion Rates				2016	6 Enrolment ar	nd Projection	s FTE, Surplus S	Seats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Edgewood Public School	73.1%	44.7%	355	227	227.0	64%	381	-26	107%	389	-34	110%	391	-36	110%	391	-36	110%
Eglinton Junior Public School	74.9%	45.7%	507	567	567.0	112%	540	-33	107%	554	-47	109%	559	-52	110%	559	-52	110%
Elia Middle School	61.4%	49.0%	551	381	381.0	69%	317	234	58%	309	242	56%	318	233	58%	318	233	58%
Elizabeth Simcoe Junior Public School	85.6%	76.9%	369	262	262.0	71%	250	119	68%	250	119	68%	255	114	69%	255	114	69%
Elkhorn Public School	78.7%	62.9%	358	410	410.0	115%	461	-103	129%	479	-121	134%	479	-121	134%	479	-121	134%
Ellesmere-Statton Public School	70.7%	60.5%	784	622	621.5	79%	574	210	73%	500	284	64%	501	283	64%	501	283	64%
Elmbank Junior Middle Academy	32.3%	25.5%	679	348	348.0	51%	485	194	71%	594	85	87%	598	81	88%	598	81	88%
Elmlea Junior School	61.1%	42.2%	481	423	423.0	88%	368	113	77%	378	103	79%	378	103	79%	378	103	79%
Emily Carr Public School	63.9%	54.3%	475	318	318.0	67%	274	201	58%	277	198	58%	280	195	59%	280	195	59%
Equinox Holistic Alternative School			210	189	189.0	90%	169	41	80%	169	41	80%	169	41	80%	169	41	80%
Ernest Public School	66.1%	47.9%	452	143	143.0	32%	131	321	29%	136	316	30%	136	316	30%	136	316	30%
Essex Junior and Senior Public School	74.8%	27.8%	457	276	276.0	60%	256	201	56%	252	205	55%	250	207	55%	250	207	55%
Étienne Brûlé Junior School	49.7%	34.8%	205	179	179.0	87%	239	-34	117%	222	-17	108%	222	-17	108%	222	-17	108%
F H Miller Junior Public School	35.8%	23.6%	269	115	115.0	43%	93	176	35%	96	173	36%	96	173	36%	96	173	36%
Fairbank Memorial Community School	32.9%	18.1%	486	163	160.3	33%	141	345	29%	144	342	30%	144	342	30%	144	342	30%
Fairbank Public School	32.9%	14.2%	314	258	258.0	82%	289	25	92%	284	30	90%	283	31	90%	283	31	90%
Fairglen Junior Public School	62.7%	51.0%	383	306	306.0	80%	295	88	77%	292	91	76%	292	91	76%	292	91	76%
Fairmount Public School	81.6%	73.7%	386	435	435.0	113%	384	2	99%	369	17	96%	369	17	96%	369	17	96%



Board				G	General Information	1								Facilit	y Informatio	n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Faywood Arts-Based Curriculum School	E	JK-8		5	Alexandra Lulka	Linda Curtis	229	Limited N/A N/A	6	55,155	\$5.2	2		43%						1950	67	
Fenside Public School	E	JK-5		17	Ken Lister	Curtis Ennis	185	Limited N/A N/A	5.09	48,072	\$3.8			40%	Gold					1960	57	
Fern Avenue Junior and Senior Public School	E	JK-8		7	Robin Pilkey	Jane Phillips- Long	410	Closed Closed Closed	2.69	95,486	\$9.			66%	Gold	TLC				1894	123	
Finch Public School	E	JK-5		12	Alexander Brown	Linda Curtis	296	Closed N/A N/A	5.09	34,295	\$1.1	3	1	13%	Gold					1950	67	
Firgrove Public School	E	JK-5		4	Tiffany Ford	Lynn Strangway	4	Limited N/A N/A	8.01	69,535	\$10.1			72%	Silver					1970	47	
First Nations Junior and Senior School of Toronto	E	JK-8		15	Jennifer Story	John Chasty	54	Limited N/A N/A							Gold							
Fisherville Senior Public School	E	7-8		5	Alexandra Lulka	Elizabeth Addo	230	Limited N/A N/A	7.26	89,912	\$3.7			28%			Yes			1965	52	
Fleming Public School	E	JK-8		21	Abdul Hai Patel	Nadira Persaud	212	Limited N/A N/A	5.51	45,039	\$1.7		1	22%				A1	Yes	1991	26	
Flemington Public School	E	JK-5		8	Jennifer Arp	Leila Girdhar-Hill	3	Limited N/A N/A	6.08	65,381	\$5.1			38%	Gold					1957	60	
Forest Hill Junior and Senior Public School	E	JK-8		11	Shelley Laskin	Leila Girdhar-Hill	434	Closed N/A Closed	6.18	112,705	\$15.8			98%	Gold		Yes			1925	92	
Forest Manor Public School	E	JK-6		17	Ken Lister	Audley Salmon	269	Closed N/A N/A	8.01	65,313	\$2.1	4	2	15%	Platinum					1967	50	
Frankland Community School	E	JK-6		15	Jennifer Story	Mary Jane McNamara	440	Closed N/A N/A	3.95	55,380	\$2.5		4	33%		City			Yes	1979	38	Cat. 1
Fraser Mustard Early Learning Academy	E	JK-SK		13	Gerri Gershon	lan Allison	169	Closed N/A N/A	2.75	85,965	0			0%	Silver			A1		2013	4	
Galloway Road Public School	E	JK-8		22	Jerry Chadwick	Anne Seymour	23	Limited N/A N/A	7.39	26,187	\$2.5		1	42%						1956	61	
Garden Avenue Junior Public School	E	JK-6		7	Robin Pilkey	Jane Phillips- Long	407	Closed N/A N/A	1.73	25,421	\$3.5			48%						1956	61	
Gateway Public School	E	JK-6		13	Gerri Gershon	lan Allison	130	Closed N/A N/A	9.44	102,366	\$2.1	2	2	12%	Platinum				Yes	1967	50	
General Brock Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	205	Closed N/A N/A	8.01	42,498	\$3.3	1		33%						1955	62	
General Crerar Public School	E	JK-8		19	David Smith	Anne Seymour	110	Closed Limited N/A	7.51	28,464	\$2.5	1		32%	Gold					1954	63	



Board	Participat	tion Rates				2010	5 Enrolment ar	nd Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	ations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Faywood Arts-Based Curriculum School	31.7%	21.5%	440	465	465.0	106%	480	-40	109%	471	-31	107%	468	-28	106%	468	-28	106%
Fenside Public School	71.9%	51.2%	410	296	296.0	72%	304	106	74%	295	115	72%	295	115	72%	295	115	72%
Fern Avenue Junior and Senior Public School	82.8%	55.4%	771	672	672.0	87%	680	91	88%	646	125	84%	653	118	85%	653	118	85%
Finch Public School	81.9%	42.5%	387	324	324.0	84%	313	74	81%	314	73	81%	317	70	82%	317	70	82%
Firgrove Public School	69.5%	58.8%	643	432	430.0	67%	335	308	52%	334	309	52%	334	309	52%	334	309	52%
First Nations Junior and Senior School of Toronto			216	119	126.0	58%	111	105	51%	111	105	51%	111	105	51%	111	105	51%
Fisherville Senior Public School	57.7%	41.1%	447	184	184.0	41%	156	291	35%	150	297	34%	144	303	32%	144	303	32%
Fleming Public School	80.0%	66.1%	372	270	270.0	73%	229	143	62%	228	144	61%	230	142	62%	230	142	62%
Flemington Public School	69.6%	49.2%	632	235	235.0	37%	285	347	45%	303	329	48%	303	329	48%	303	329	48%
Forest Hill Junior and Senior Public School	50.4%	41.1%	774	795	795.0	103%	895	-121	116%	904	-130	117%	906	-132	117%	906	-132	117%
Forest Manor Public School	84.0%	74.0%	704	736	736.0	105%	732	-28	104%	737	-33	105%	738	-34	105%	738	-34	105%
Frankland Community School	104.1%	79.2%	340	370	370.0	109%	349	-9	103%	355	-15	104%	355	-15	104%	355	-15	104%
Fraser Mustard Early Learning Academy	78.3%	75.7%	685	663	663.0	97%	584	101	85%	579	106	85%	579	106	85%	579	106	85%
Galloway Road Public School	62.0%	40.7%	231	190	190.0	82%	194	37	84%	204	27	88%	205	26	89%	205	26	89%
Garden Avenue Junior Public School	81.3%	58.4%	294	290	289.0	98%	242	52	82%	227	67	77%	227	67	77%	227	67	77%
Gateway Public School	69.3%	57.4%	965	884	884.0	92%	795	170	82%	791	174	82%	791	174	82%	791	174	82%
General Brock Public School	61.1%	53.2%	496	437	437.0	88%	578	-82	117%	596	-100	120%	594	-98	120%	594	-98	120%
General Crerar Public School	45.7%	40.2%	359	354	354.0	99%	359	0	100%	359	0	100%	359	0	100%	359	0	100%



Board				G	General Informatio	n								Facilit	y Informatio	n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
General Mercer Junior Public School	E	JK-6		9	Marit Stiles	Sandra Tondat	83	Limited N/A N/A	4.32	70,648	\$5.4			50%						1923	94	
George Anderson Public School	E	JK-5		6	Chris Tonks	Angela Nardi- Addesa	129	Limited N/A N/A	4.69	23,003	\$4.			68%	Platinum					1955	62	
George B Little Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	152	Limited N/A N/A	6.89	54,013	\$5.6			53%	Gold					1956	61	
George P Mackie Junior Public School	E	JK-6		18	Parthi Kandavel	Kerry-Lynn Stadnyk	247	Limited N/A N/A	4.99	21,066	\$2.			41%	Platinum					1953	64	
George Peck Public School	E	JK-8		19	David Smith	Nadira Persaud	136	Limited N/A N/A	4.79	39,285	\$5.4			84%					No	1955	62	
George R Gauld Junior School	E	JK-5		3	Pamela Gough	Sandra Tondat	239	Limited N/A N/A	3.8	23,283	\$3.6	1	2	67%	Gold					1922	95	
George Syme Community School	E	JK-5		6	Chris Tonks	Vicky Branco	41	Limited Limited N/A	4.6	78,341	\$2.4			19%						1972	45	
George Webster Elementary School	E	JK-8		16	Sheila Cary- Meagher	Lucy Giannotta	102	Closed N/A N/A	6.19	51,188	\$6.4	16	3	86%	Gold					1954	63	
Givins/Shaw Junior Public School	E	JK-6		10	Ausma Malik	Mike Gallagher	376	Closed N/A N/A	3.42	41,782	\$7.1			91%						1956	61	
Glamorgan Junior Public School	E	JK-6		20	Manna Wong	Lynn Strangway	172	Closed N/A N/A	6	74,915	\$6.4	1	1	48%				A1	Yes	1972	45	
Gledhill Junior Public School	E	JK-6		16	Sheila Cary- Meagher	Mary Jane McNamara	256	Closed Limited N/A	4.37	79,573	\$5.1		1	45%	Silver					1915	102	
Glen Ames Senior Public School	E	7-8		16	Sheila Cary- Meagher	John Chasty	437	Closed Limited Limited	3.05	95,898	\$3.5	3		54%		City				1959	58	Cat. 4
Glen Park Public School	E	JK-6		8	Jennifer Arp	Leila Girdhar-Hill	224	Limited Limited N/A	8.03	63,774	\$2.1			20%	Silver			A1	Yes	1998	19	
Glen Ravine Junior Public School	E	JK-6		19	David Smith	Shirley Chan	65	Closed N/A N/A	5.49	34,915	\$6.5			80%	Silver					1956	61	
Glenview Senior Public School	E	7-8		8	Jennifer Arp	Vicky Branco	457	Closed Closed Closed	8.1	94,927	\$4.1			39%	Platinum	TLC	Yes	B1	Yes	1965	52	
Golf Road Junior Public School	E	JK-6		19	David Smith	Anne Seymour	162	Closed N/A N/A	4.99	40,447	\$1.4		1	17%	Platinum					1952	65	
Gordon A Brown Middle School	E	6-8		16	Sheila Cary- Meagher	Lucy Giannotta	189	Limited N/A Limited	4.5	79,866	\$4.5	4		50%		City				1950	67	
Gosford Public School	E	JK-5		4	Tiffany Ford	Lynn Strangway	18	Limited N/A N/A	6	42,367	\$7.3			93%						1963	54	



Board	Participa	tion Rates				2010	5 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Projec	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
General Mercer Junior Public School	50.6%	24.4%	438	202	202.0	46%	218	220	50%	206	232	47%	206	232	47%	206	232	47%
George Anderson Public School	51.0%	39.8%	202	200	200.0	99%	213	-11	105%	207	-5	102%	219	-17	108%	226	-24	112%
George B Little Public School	68.2%	57.3%	522	432	432.0	83%	353	169	68%	312	210	60%	308	214	59%	303	219	58%
George P Mackie Junior Public School	62.7%	48.8%	176	139	139.0	79%	167	9	95%	182	-6	103%	181	-5	103%	181	-5	103%
George Peck Public School	64.1%	51.3%	307	239	239.0	78%	228	79	74%	211	96	69%	215	92	70%	215	92	70%
George R Gauld Junior School	46.3%	33.3%	179	150	150.0	84%	187	-8	104%	179	0	100%	179	0	100%	179	0	100%
George Syme Community School	66.0%	52.0%	626	392	392.0	63%	433	193	69%	433	193	69%	433	193	69%	433	193	69%
George Webster Elementary School	73.4%	55.4%	299	696	696.0	233%	572	-273	191%	562	-263	188%	561	-262	188%	561	-262	188%
Givins/Shaw Junior Public School	72.7%	46.9%	349	335	335.0	96%	333	16	95%	312	37	89%	312	37	89%	312	37	89%
Glamorgan Junior Public School	71.4%	62.6%	656	559	559.0	85%	480	176	73%	454	202	69%	454	202	69%	454	202	69%
Gledhill Junior Public School	69.5%	54.0%	562	521	521.0	93%	498	64	89%	501	61	89%	501	61	89%	501	61	89%
Glen Ames Senior Public School	90.5%	70.9%	354	471	471.0	133%	463	-109	131%	473	-119	134%	472	-118	133%	472	-118	133%
Glen Park Public School	22.6%	15.3%	525	487	487.0	93%	505	20	96%	514	11	98%	513	12	98%	513	12	98%
Glen Ravine Junior Public School	57.4%	49.0%	337	302	302.0	90%	262	75	78%	255	82	76%	255	82	76%	255	82	76%
Glenview Senior Public School	82.8%	70.7%	619	737	737.0	119%	772	-153	125%	746	-127	121%	764	-145	123%	763	-144	123%
Golf Road Junior Public School	70.1%	63.0%	376	316	316.0	84%	287	89	76%	305	71	81%	305	71	81%	305	71	81%
Gordon A Brown Middle School	82.5%	54.7%	418	359	359.0	86%	357	61	85%	359	59	86%	357	61	85%	357	61	85%
Gosford Public School	63.5%	50.0%	349	279	279.0	80%	249	100	71%	252	97	72%	252	97	72%	252	97	72%



Board				G	eneral Information	n								Facilit	y Informatic	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Gracedale Public School	E	JK-5		4	Tiffany Ford	Audley Salmon	147	Closed N/A N/A	5.02	72,399	\$8.1		1	54%	Platinum					1964	53	
Gracefield Public School	E	JK-5		6	Chris Tonks	Angela Nardi- Addesa	146	Closed N/A N/A	5.58	23,509	\$2.5	2	1	43%						1955	62	
Greenholme Junior Middle School	E	JK-8		1	Avtar Minhas	Annie Appleby	13	Limited N/A Limited	11.07	73,529	\$3.6			24%	Silver					1966	51	
Greenland Public School	E	JK-5		17	Ken Lister	Beth Veale	326	Closed N/A N/A	7.54	28,315	\$3.		1	56%	Platinum					1955	62	
Grenoble Public School	E	JK-6		13	Gerri Gershon	lan Allison	76	Closed N/A Closed	4.5	66,209	\$9.5	13	3	68%				A1	Yes	1960	57	
Grey Owl Junior Public School	E	JK-6		21	Abdul Hai Patel	Andrew Howard	70	Limited N/A N/A	4.99	32,645	\$1.3			18%						1975	42	
Guildwood Junior Public School	E	JK-6		22	Jerry Chadwick	Kerry-Lynn Stadnyk	167	Limited N/A N/A	6.03	29,900	\$4.3			72%	Platinum					1958	59	
Gulfstream Public School	E	JK-8		4	Tiffany Ford	Audley Salmon	100	Closed N/A N/A	5.31	59,762	\$3.9	1		33%						1958	59	
H A Halbert Junior Public School	E	JK-6		18	Parthi Kandavel	Jacqueline Spence	149	Limited N/A N/A	4.3	31,608	\$2.9			48%	Platinum			A1	No	1950	67	
H J Alexander Community School	E	JK-5		6	Chris Tonks	Angela Nardi- Addesa	8	Closed N/A N/A	3.14	87,468	\$3.8	6		33%	Bronze			A1		1995	22	
Harrison Public School	E	JK-6		13	Gerri Gershon	Kathleen Garner	431	Closed N/A N/A	4.99	21,883	\$2.9	2		54%	Gold					1951	66	
Harwood Public School	E	JK-8		6	Chris Tonks	Vicky Branco	103	Limited N/A N/A	3.01	33,424	\$5.3			68%						1926	91	
Hawthorne II Bilingual Alternative Junior School	E	JK-6		10	Ausma Malik	Mike Gallagher	355	Limited N/A Limited							Platinum				Yes			
Heather Heights Junior Public School	E	JK-6		22	Jerry Chadwick	Nadira Persaud	126	Limited N/A N/A	5.29	48,975	\$1.9			19%						1959	58	
Henry Hudson Senior Public School	E	7-8		22	Jerry Chadwick	Nadira Persaud	139	Limited N/A Limited	4.6	78,235	\$4.8			44%			Yes		Yes	1972	45	
Henry Kelsey Senior Public School	E	7-8		21	Abdul Hai Patel	Jacqueline Spence	276	Limited N/A N/A	4.03	72,614	\$7.8			69%	Silver		Yes			1971	46	
Heritage Park Public School	E	JK-8		21	Abdul Hai Patel	Andrew Howard	235	Limited N/A N/A	5.04	55,013	\$1.5			16%	Platinum		Yes	A1	Yes	1994	23	
High Park Alternative Junior School	E	JK-8		7	Robin Pilkey	Tracy Hayhurst	399	Limited N/A N/A							Gold							



Board	Participa	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Gracedale Public School	58.7%	53.0%	737	670	670.0	91%	620	117	84%	620	117	84%	620	117	84%	620	117	84%
Gracefield Public School	36.5%	26.4%	208	211	211.0	101%	272	-64	131%	277	-69	133%	284	-76	137%	291	-83	140%
Greenholme Junior Middle School	68.0%	47.2%	742	325	325.0	44%	277	465	37%	255	487	34%	256	486	35%	256	486	35%
Greenland Public School			222	162	162.0	73%	249	-27	112%	235	-13	106%	234	-12	105%	234	-12	105%
Grenoble Public School	80.3%	71.1%	758	904	904.0	119%	833	-75	110%	838	-80	111%	839	-81	111%	839	-81	111%
Grey Owl Junior Public School	67.7%	50.7%	332	253	253.0	76%	233	99	70%	240	92	72%	240	92	72%	240	92	72%
Guildwood Junior Public School	67.1%	50.7%	242	116	116.0	48%	106	136	44%	122	120	50%	127	115	52%	127	115	52%
Gulfstream Public School	41.8%	35.7%	541	575	575.0	106%	572	-31	106%	568	-27	105%	560	-19	104%	560	-19	104%
H A Halbert Junior Public School	63.5%	42.6%	272	235	235.0	86%	224	48	82%	204	68	75%	200	72	74%	202	70	74%
H J Alexander Community School	76.0%	66.3%	579	589	589.0	102%	600	-21	104%	587	-8	101%	586	-7	101%	586	-7	101%
Harrison Public School	80.9%	75.0%	179	207	207.0	116%	211	-32	118%	225	-46	126%	226	-47	126%	226	-47	126%
Harwood Public School	56.1%	25.9%	337	155	155.0	46%	115	222	34%	108	229	32%	109	228	32%	109	228	32%
Hawthorne II Bilingual Alternative Junior School			219	200	200.0	91%	204	15	93%	203	16	93%	203	16	93%	203	16	93%
Heather Heights Junior Public School	67.0%	55.9%	310	166	166.0	54%	157	153	51%	154	156	50%	154	156	50%	154	156	50%
Henry Hudson Senior Public School	76.4%	65.2%	506	310	310.0	61%	265	241	52%	234	272	46%	236	270	47%	236	270	47%
Henry Kelsey Senior Public School	75.7%	53.9%	547	297	297.0	54%	339	208	62%	326	221	60%	322	225	59%	322	225	59%
Heritage Park Public School	71.7%	65.2%	438	307	307.0	70%	315	123	72%	290	148	66%	289	149	66%	289	149	66%
High Park Alternative Junior School			190	149	149.0	78%	160	30	84%	160	30	84%	160	30	84%	160	30	84%



Board	General Information								Facility Information													
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Highcastle Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	200	Closed N/A N/A	5.83	38,846	\$8.1			114%						1966	51	
Highfield Junior School	E	JK-5		1	Avtar Minhas	Glenford Duffus	158	Limited N/A N/A	6	100,312	\$11.7		3	59%	Platinum			A1		1964	53	
Highland Creek Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	266	Limited N/A N/A	4.97	31,479	\$2.8			44%						1908	109	
Highland Heights Junior Public School	E	JK-6		20	Manna Wong	Lynn Strangway	43	Limited N/A N/A	6	50,276	\$6.1			51%						1967	50	
Highland Middle School	E	6-8		12	Alexander Brown	Elizabeth Addo	357	Limited N/A N/A	8.06	78,405	\$2.8			24%			Yes			1975	42	
Highview Public School	E	JK-5		5	Alexandra Lulka	Linda Curtis	38	Limited N/A N/A	4.1	27,179	\$5.2			91%	Gold					1956	61	
Hillcrest Community School	E	JK-6		11	Shelley Laskin	Kathleen Garner	402	Closed N/A N/A	2.37	69,818	\$2.8			31%	Silver	City				1905	112	Cat. 1
Hillmount Public School	E	JK-5		12	Alexander Brown	Elizabeth Addo	378	Limited N/A N/A	7.17	34,273	\$5.2			88%						1970	47	
Hilltop Middle School	E	6-8		2	Chris Glover	Annie Appleby	141	Closed Closed N/A	6.3	88,773	\$6.8			55%	Gold		Yes			1958	59	Cat. 1
Hodgson Senior Public School	E	7-8		11	Shelley Laskin	Ian Allison	432	Closed N/A Closed	4.18	64,796	\$3.5			43%	Bronze		Yes			1914	103	
Hollycrest Middle School	E	6-8		2	Chris Glover	Glenford Duffus	372	Limited N/A N/A	16.75	60,346	\$7.8			88%			Yes			1966	51	Cat. 1
Hollywood Public School	E	JK-5		12	Alexander Brown	Linda Curtis	366	Closed Limited N/A	6.7	31,269	\$1.3	4		21%	Platinum					1949	68	
Horizon Alternative Senior School	E	7-8		10	Ausma Malik	Mike Gallagher	413	Limited N/A N/A														
Howard Junior Public School	E	JK-6		7	Robin Pilkey	Jane Phillips- Long	423	Limited Closed N/A	2.87	57,894	\$6.5			58%	Gold					1970	47	
Humber Summit Middle School	E	6-8		4	Tiffany Ford	Audley Salmon	95	Limited N/A N/A	7.31	82,506	\$4.4		2	38%				A1	Yes	1968	49	
Humber Valley Village Junior Middle School	E	JK-8		2	Chris Glover	Annie Appleby	456	Limited N/A N/A	8.18	58,330	\$2.5			27%						1952	65	
Humbercrest Public School	E	JK-8		7	Robin Pilkey	Tracy Hayhurst	403	Closed Closed N/A	2.47	83,160	\$3.3			23%	Gold					1915	102	
Humberwood Downs Junior Middle Academy	E	JK-8		1	Avtar Minhas	Annie Appleby	243	Limited N/A N/A	11.49	118,000	\$.4			1%			Yes	A1		1997	20	



Board	Participa	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Highcastle Public School	50.7%	40.6%	323	331	330.0	102%	345	-22	107%	364	-41	113%	366	-43	113%	366	-43	113%
Highfield Junior School	61.1%	55.5%	1003	694	694.0	69%	610	393	61%	615	388	61%	615	388	61%	615	388	61%
Highland Creek Public School	64.4%	44.8%	260	146	146.0	56%	124	136	48%	114	146	44%	115	145	44%	115	145	44%
Highland Heights Junior Public School	58.4%	37.9%	262	161	161.0	61%	208	54	79%	205	57	78%	205	57	78%	205	57	78%
Highland Middle School	84.3%	60.4%	458	389	389.0	85%	431	27	94%	442	16	97%	436	22	95%	436	22	95%
Highview Public School	94.1%	64.8%	194	164	164.0	85%	164	30	85%	163	31	84%	163	31	84%	163	31	84%
Hillcrest Community School	73.0%	54.2%	424	368	368.0	87%	362	62	85%	389	35	92%	389	35	92%	389	35	92%
Hillmount Public School	109.2%	97.7%	246	235	235.0	96%	237	9	96%	245	1	100%	245	1	100%	245	1	100%
Hilltop Middle School	36.9%	29.4%	614	547	547.0	89%	455	159	74%	428	186	70%	432	182	70%	432	182	70%
Hodgson Senior Public School	73.9%	50.8%	367	336	336.0	92%	691	-324	188%	714	-347	195%	718	-351	196%	718	-351	196%
Hollycrest Middle School	64.7%	52.4%	404	422	422.0	104%	377	27	93%	377	27	93%	377	27	93%	377	27	93%
Hollywood Public School	66.6%	44.8%	303	411	411.0	136%	308	-5	102%	308	-5	102%	308	-5	102%	308	-5	102%
Horizon Alternative Senior School			92	72	72.0	78%	71	21	77%	71	21	77%	71	21	77%	71	21	77%
Howard Junior Public School	84.1%	72.7%	577	549	549.0	95%	508	69	88%	509	68	88%	509	68	88%	509	68	88%
Humber Summit Middle School	57.3%	51.2%	588	479	479.0	81%	439	149	75%	393	195	67%	400	188	68%	400	188	68%
Humber Valley Village Junior Middle School	65.3%	52.2%	475	351	351.0	74%	423	52	89%	445	30	94%	456	19	96%	456	19	96%
Humbercrest Public School	74.2%	61.1%	819	717	717.0	88%	694	125	85%	690	129	84%	683	136	83%	683	136	83%
Humberwood Downs Junior Middle Academy	92.6%	86.6%	1048	889	889.0	85%	781	267	75%	744	304	71%	760	288	73%	760	288	73%



Board				G	<mark>ieneral Informatio</mark>	n								Facilit	y Informatio	n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Humewood Community School	E	JK-8		11	Shelley Laskin	Kathleen Garner	409	Closed Closed N/A	3.83	64,676	\$4.4			39%	Gold			A1	Yes	1972	45	
Hunter's Glen Junior Public School	E	JK-6		19	David Smith	Shirley Chan	153	Closed N/A Limited	5.88	39,361	\$2.3	1		27%	Platinum					1956	61	
Huron Street Junior Public School	E	JK-6		10	Ausma Malik	Mike Gallagher	345	Limited N/A N/A	2.55	52,030	\$8.5			78%	Platinum					1914	103	
Indian Road Crescent Junior Public School	E	JK-6		7	Robin Pilkey	Tracy Hayhurst	383	Closed N/A N/A	2.77	41,160	\$1.		2	13%						1964	53	
Inglewood Heights Junior Public School	E	JK-6		20	Manna Wong	Lynn Strangway	245	Closed N/A N/A	3.78	27,766	\$2.8	2		45%	Gold					1956	61	
Ionview Public School	E	JK-8		19	David Smith	Anne Seymour	117	Closed N/A N/A	6	38,988	\$4.4	1		47%	Platinum					1952	65	
Iroquois Junior Public School	E	JK-6		21	Abdul Hai Patel	Jacqueline Spence	237	Limited N/A N/A	6	44,385	\$3.7			48%						1969	48	
Island Public/Natural Science School	E	JK-6		14	Chris Moise	Jane Phillips- Long	401	Closed N/A N/A	3.68	57,281	\$2.6			44%	Gold			A1	No	1999	18	
Islington Junior Middle School	E	JK-8		3	Pamela Gough	Tracy Hayhurst	159	Limited Limited N/A	6.5	79,149	\$7.2			58%	Gold		Yes			1974	43	Cat. 1
J B Tyrrell Senior Public School	E	7-8		20	Manna Wong	Louie Papathanasakis	305	Closed N/A Limited	4.05	75,735	\$2.7	2		31%	Gold		Yes			1972	45	
J G Workman Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	77	Limited N/A N/A	5.91	28,333	\$4.7			77%	Platinum					1948	69	
J R Wilcox Community School	E	JK-8		11	Shelley Laskin	Kathleen Garner	144	Limited N/A Limited	2.87	56,600	\$1.5			16%						1920	97	
Jack Miner Senior Public School	E	7-8		22	Jerry Chadwick	Kerry-Lynn Stadnyk	344	Limited N/A N/A	11.29	63,163	\$2.3			30%			Yes			1971	46	
Jackman Avenue Junior Public School	E	JK-6		15	Jennifer Story	Mary Jane McNamara	445	Closed Closed N/A	3.71	61,350	\$3.6	3		29%	Platinum					1961	56	
James S Bell Junior Middle Sports and Wellness Academy	E	JK-8		3	Pamela Gough	Sandra Tondat	280	Limited N/A N/A	4.2	74,917	\$6.3			55%	Gold		Yes			1966	51	Cat. 1
Jean Augustine Girls' Leadership Academy	E	4-8		20	Manna Wong	Lynn Strangway		Limited N/A N/A														
Jesse Ketchum Junior and Senior Public School	E	JK-8		14	Chris Moise	Mike Gallagher	289	Limited N/A N/A	5.39	96,606	\$15.5	1		121%			Yes			1915	102	
John A Leslie Public School	E	JK-8		18	Parthi Kandavel	Jacqueline Spence	138	Closed N/A Limited	7.09	51,633	\$3.5	4		36%	Gold					1923	94	



Board	Participa	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Humewood Community School	68.0%	51.0%	588	571	571.0	97%	629	-41	107%	614	-26	104%	613	-25	104%	613	-25	104%
Hunter's Glen Junior Public School	84.2%	74.1%	395	377	376.5	95%	474	-79	120%	481	-86	122%	481	-86	122%	481	-86	122%
Huron Street Junior Public School	75.3%	49.3%	444	408	408.0	92%	423	21	95%	441	3	99%	441	3	99%	441	3	99%
Indian Road Crescent Junior Public School	73.3%	43.6%	364	336	336.0	92%	290	74	80%	298	66	82%	302	62	83%	302	62	83%
Inglewood Heights Junior Public School	66.7%	58.3%	240	229	229.0	95%	384	-144	160%	404	-164	168%	420	-180	175%	426	-186	178%
Ionview Public School	63.2%	53.8%	428	391	391.0	91%	385	43	90%	393	35	92%	399	29	93%	399	29	93%
Iroquois Junior Public School	83.1%	70.2%	357	305	305.0	85%	252	105	71%	235	122	66%	236	121	66%	236	121	66%
Island Public/Natural Science School	99.1%	93.1%	176	240	240.0	136%	261	-85	148%	248	-72	141%	248	-72	141%	248	-72	141%
Islington Junior Middle School	55.8%	40.3%	635	490	490.0	77%	568	67	89%	571	64	90%	574	61	90%	574	61	90%
J B Tyrrell Senior Public School	74.4%	63.8%	423	393	393.0	93%	373	50	88%	323	100	76%	324	99	77%	324	99	77%
J G Workman Public School	83.3%	73.0%	228	217	217.0	95%	161	67	71%	151	77	66%	156	72	68%	156	72	68%
J R Wilcox Community School	45.0%	22.6%	434	311	311.0	72%	329	105	76%	314	120	72%	310	124	71%	310	124	71%
Jack Miner Senior Public School	86.2%	81.4%	354	171	171.0	48%	165	189	47%	164	190	46%	164	190	46%	168	186	47%
Jackman Avenue Junior Public School	99.8%	94.2%	660	653	653.0	99%	666	-6	101%	666	-6	101%	666	-6	101%	666	-6	101%
James S Bell Junior Middle Sports and Wellness Academy	63.8%	41.9%	565	467	467.0	83%	510	55	90%	519	46	92%	492	73	87%	492	73	87%
Jean Augustine Girls' Leadership Academy			138	5	5.0	4%	20	118	14%	20	118	14%	20	118	14%	20	118	14%
Jesse Ketchum Junior and Senior Public School	66.7%	40.2%	603	452	452.0	75%	505	98	84%	499	104	83%	500	103	83%	500	103	83%
John A Leslie Public School	72.3%	54.2%	504	543	543.0	108%	460	44	91%	412	92	82%	406	98	81%	406	98	81%



Board				G	<mark>eneral Informatio</mark>	n								Facilit	y Informatio	'n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
John Buchan Senior Public School	E	7-8		20	Manna Wong	Lynn Strangway	175	Limited N/A N/A	6	71,847	\$1.8			20%					No	1971	46	
John D Parker Junior School	E	JK-5		1	Avtar Minhas	Glenford Duffus	187	Closed N/A N/A	4.99	47,362	\$1.4	1	2	12%	Silver					1974	43	
John English Junior Middle School	E	JK-8		3	Pamela Gough	Sandra Tondat	328	Limited Closed Closed	6.05	150,424	\$20.5			100%	Gold		Yes			1924	93	Cat. 1
John Fisher Junior Public School	E	SK-6		13	Gerri Gershon	Leila Girdhar-Hill	448	N/A Closed N/A	2.74	62,450	\$2.			18%						1887	130	
John G Althouse Middle School	E	6-8		2	Chris Glover	Annie Appleby	417	Limited N/A N/A	8.5	64,261	\$7.8	1	1	73%	Gold		Yes			1957	60	Cat. 1
John G Diefenbaker Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	207	Limited N/A N/A	4.99	43,008	\$1.8			23%						1980	37	
John McCrae Public School	E	JK-8		19	David Smith	Anne Seymour	94	Limited N/A N/A	2.94	93,649	\$7.2			65%						1969	48	
John Ross Robertson Junior Public School	E	JK-6		8	Jennifer Arp	Vicky Branco	468	Closed Closed N/A	4.92	70,212	\$5.2	2		47%	Gold			A1	Yes	1919	98	
John Wanless Junior Public School	E	JK-6		8	Jennifer Arp	Vicky Branco	461	Closed N/A N/A	2.84	92,277	\$9.7			70%				A1		1926	91	
Joseph Brant Public School	E	JK-8		22	Jerry Chadwick	Kerry-Lynn Stadnyk	58	Limited N/A N/A	7.42	91,868	\$4.7			31%			Yes			1971	46	
Joseph Howe Senior Public School	E	7-8		22	Jerry Chadwick	Kerry-Lynn Stadnyk	406	Closed N/A Limited	8.01	50,863	\$2.3	2		31%	Gold		Yes	A1	Yes	1978	39	
Joyce Public School	E	JK-6		8	Jennifer Arp	Leila Girdhar-Hill	112	Limited N/A N/A	4.92	35,457	\$4.2		1	55%	Gold					1961	56	
Karen Kain School of the Arts	E	6-8		3	Pamela Gough	Tracy Hayhurst	416	Limited N/A N/A	3.41	17,191	\$.4			8%	Platinum					1952	65	
Keele Street Public School	E	JK-8		7	Robin Pilkey	Sandra Tondat	361	Closed N/A N/A	3.19	66,729	\$3.3			35%	Gold	TLC				1978	39	Cat. 1
Keelesdale Junior Public School	E	JK-6		6	Chris Tonks	Vicky Branco	33	Limited N/A N/A	4.15	36,613	\$2.2			31%						1960	57	
Kennedy Public School	E	JK-8		20	Manna Wong	Louie Papathanasakis	259	Closed N/A N/A	4.99	58,718	\$1.3	2		12%	Gold					1987	30	
Kensington Community School	E	JK-6		10	Ausma Malik	Mike Gallagher	186	Limited N/A N/A	2.1	67,121	\$2.7			23%		TLC		A1		1972	45	
Kew Beach Junior Public School	E	JK-6		16	Sheila Cary- Meagher	John Chasty	447	Closed N/A N/A	3.21	51,809	\$7.1	3	1	81%	Silver					1962	55	



Board	Participat	tion Rates				2016	Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	ations = Projec	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
John Buchan Senior Public School	56.4%	36.8%	464	232	232.0	50%	216	248	47%	216	248	47%	210	254	45%	212	252	46%
John D Parker Junior School	76.2%	66.8%	612	541	541.0	88%	454	158	74%	479	133	78%	479	133	78%	479	133	78%
John English Junior Middle School	69.0%	57.3%	860	901	901.0	105%	891	-31	104%	871	-11	101%	862	-2	100%	862	-2	100%
John Fisher Junior Public School			521	490	490.0	94%	499	22	96%	476	45	91%	476	45	91%	476	45	91%
John G Althouse Middle School	74.3%	63.4%	527	530	530.0	101%	570	-43	108%	572	-45	109%	558	-31	106%	558	-31	106%
John G Diefenbaker Public School	58.5%	47.1%	369	239	239.0	65%	323	46	88%	335	34	91%	336	33	91%	336	33	91%
John McCrae Public School	50.6%	38.8%	763	642	642.0	84%	585	178	77%	585	178	77%	584	179	77%	584	179	77%
John Ross Robertson Junior Public School	80.8%	72.5%	550	593	593.0	108%	498	52	91%	497	53	90%	507	43	92%	516	34	94%
John Wanless Junior Public School	88.7%	72.5%	743	721	721.0	97%	684	59	92%	699	44	94%	698	45	94%	698	45	94%
Joseph Brant Public School	69.8%	52.1%	759	557	557.0	73%	473	286	62%	460	299	61%	459	300	60%	459	300	60%
Joseph Howe Senior Public School	76.0%	67.7%	331	321	321.0	97%	338	-7	102%	339	-8	102%	339	-8	102%	337	-6	102%
Joyce Public School	61.0%	53.4%	340	284	284.0	84%	250	90	74%	231	109	68%	240	100	71%	243	97	71%
Karen Kain School of the Arts			176	177	177.0	101%	175	1	99%	175	1	99%	175	1	99%	175	1	99%
Keele Street Public School	80.5%	48.3%	521	491	491.0	94%	668	-147	128%	741	-220	142%	733	-212	141%	733	-212	141%
Keelesdale Junior Public School	45.9%	30.7%	300	149	149.0	50%	153	147	51%	156	144	52%	156	144	52%	156	144	52%
Kennedy Public School	87.8%	83.0%	559	620	620.0	111%	639	-80	114%	691	-132	124%	703	-144	126%	703	-144	126%
Kensington Community School	72.7%	33.3%	249	147	147.0	59%	180	69	72%	188	61	76%	188	61	76%	188	61	76%
Kew Beach Junior Public School	87.2%	77.3%	412	523	523.0	127%	471	-59	114%	482	-70	117%	482	-70	117%	482	-70	117%



Board				G	General Information	1								Facilit	y Informatio	n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Kimberley Junior Public School	E	JK-6		16	Sheila Cary- Meagher	John Chasty	381	Closed N/A N/A	2.94	40,174	\$4.6	3		51%						1964	53	
King Edward Junior and Senior Public School	E	JK-8		10	Ausma Malik	Mike Gallagher	322	Closed Closed N/A	3.41	69,374	\$9.6			82%			Yes			1958	59	
King George Junior Public School	E	JK-6		7	Robin Pilkey	Tracy Hayhurst	398	Closed N/A N/A	1.61	28,677	\$4.1			70%	Silver					1964	53	
Kingslake Public School	E	JK-6		17	Ken Lister	Audley Salmon	244	Limited N/A N/A	6	42,464	\$7.3			75%	Gold					1964	53	
Kingsview Village Junior School	E	JK-5		1	Avtar Minhas	Glenford Duffus	24	Closed N/A N/A	6.99	71,725	\$6.4	3	6	52%	Platinum			A1	Yes	1956	61	Cat. 1
Knob Hill Public School	E	JK-8		19	David Smith	Shirley Chan	69	Closed N/A N/A	5.29	55,043	\$4.3			36%	Gold					1955	62	
Lamberton Public School	E	JK-5		4	Tiffany Ford	Audley Salmon	115	Limited N/A N/A	6.03	37,556	\$6.3			78%						1965	52	
Lambton Park Community School	E	JK-6		6	Chris Tonks	Vicky Branco	27	Limited N/A N/A	1.53	49,513	\$1.4			16%	Platinum			A1		1993	24	
Lambton-Kingsway Junior Middle School	E	JK-8		3	Pamela Gough	Tracy Hayhurst	469	Closed N/A N/A	3.39	75,585	\$2.3		1	17%				A1		1993	24	
Lanor Junior Middle School	E	JK-8		3	Pamela Gough	Sandra Tondat	311	Limited N/A N/A	6.5	41,000	\$3.1			38%						1952	65	
Lawrence Heights Middle School	E	6-8		8	Jennifer Arp	Leila Girdhar-Hill	11	Limited N/A N/A	5.02	67,027	\$4.9			54%			Yes			1957	60	
Ledbury Park Elementary and Middle School	E	JK-8		8	Jennifer Arp	Leila Girdhar-Hill	433	Closed N/A N/A	4.99	67,566	\$2.7			27%	Gold		Yes			1949	68	
Lescon Public School	E	JK-6		17	Ken Lister	Audley Salmon	335	Limited N/A N/A	6	54,272	\$3.7			36%	Silver					1964	53	
Leslieville Junior Public School	E	JK-6		15	Jennifer Story	Mary Jane McNamara	190	Closed N/A N/A	2.82	49,388	\$6.6			68%	Gold					1961	56	
Lester B Pearson Elementary School	E	SK-8		12	Alexander Brown	Louie Papathanasakis	352	N/A Closed N/A	4.6	48,470	\$6.7	6		73%	Platinum					1963	54	
Lillian Public School	E	JK-5		12	Alexander Brown	Louie Papathanasakis	341	Closed N/A N/A	7.17	40,634	\$2.6			31%	Platinum					1948	69	
Lord Dufferin Junior and Senior Public School	E	JK-8		14	Chris Moise	Jane Phillips- Long	10	Limited N/A N/A	3.71	85,804	\$.5			3%				A1	Yes	1999	18	
Lord Lansdowne Junior and Senior Public School	E	SK-8		10	Ausma Malik	Mary Jane McNamara	302	N/A Limited Limited	2.35	72,610	\$4.1			35%	Gold					1960	57	



Board	Participa	tion Rates				2016	Enrolment an	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Projec	tion FTE, Utiliz	ations = Projec	ction/OTG Re	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Kimberley Junior Public School	65.8%	46.3%	245	271	271.0	111%	222	23	91%	221	24	90%	220	25	90%	220	25	90%
King Edward Junior and Senior Public School	86.4%	49.1%	610	545	545.0	89%	660	-50	108%	691	-81	113%	689	-79	113%	688	-78	113%
King George Junior Public School	73.6%	36.1%	231	193	193.0	84%	183	48	79%	175	56	76%	175	56	76%	175	56	76%
Kingslake Public School	69.1%	54.4%	404	237	237.0	59%	245	159	61%	250	154	62%	252	152	62%	252	152	62%
Kingsview Village Junior School	56.6%	48.8%	653	524	524.0	80%	473	180	72%	480	173	74%	480	173	74%	480	173	74%
Knob Hill Public School	102.4%	81.5%	589	461	461.0	78%	350	239	59%	345	244	59%	341	248	58%	341	248	58%
Lamberton Public School	54.9%	41.8%	366	307	307.0	84%	253	113	69%	247	119	67%	247	119	67%	247	119	67%
Lambton Park Community School	36.5%	18.9%	336	137	137.0	41%	125	211	37%	122	214	36%	122	214	36%	122	214	36%
Lambton-Kingsway Junior Middle School	80.7%	70.9%	701	619	619.0	88%	582	119	83%	571	130	81%	573	128	82%	573	128	82%
Lanor Junior Middle School	60.6%	34.8%	406	233	233.0	57%	276	130	68%	285	121	70%	280	126	69%	280	126	69%
Lawrence Heights Middle School	44.8%	23.8%	430	194	194.0	45%	168	262	39%	161	269	37%	151	279	35%	151	279	35%
Ledbury Park Elementary and Middle School	27.7%	15.3%	508	511	509.0	100%	565	-57	111%	580	-72	114%	578	-70	114%	578	-70	114%
Lescon Public School	87.6%	45.8%	521	220	220.0	42%	208	313	40%	205	316	39%	205	316	39%	205	316	39%
Leslieville Junior Public School	80.4%	48.5%	439	366	366.0	83%	334	105	76%	330	109	75%	330	109	75%	330	109	75%
Lester B Pearson Elementary School			429	519	519.0	121%	488	-59	114%	494	-65	115%	494	-65	115%	494	-65	115%
Lillian Public School	59.3%	44.6%	407	323	323.0	79%	328	79	81%	340	67	84%	333	74	82%	333	74	82%
Lord Dufferin Junior and Senior Public School	73.2%	43.6%	692	503	502.5	73%	401	291	58%	360	332	52%	349	343	50%	349	343	50%
Lord Lansdowne Junior and Senior Public School	70.7%	36.9%	476	265	265.0	56%	414	62	87%	440	36	92%	440	36	92%	440	36	92%



Board				G	eneral Information	1								Facilit	y Informatio	on						
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Lord Roberts Junior Public School	E	JK-6		19	David Smith	Shirley Chan	218	Closed N/A N/A	4.35	41,712	\$6.1			60%						1958	59	
Lucy Maud Montgomery Public School	E	JK-8		21	Abdul Hai Patel	Andrew Howard	209	Limited N/A N/A	4.99	47,149	\$1.6			22%					Yes	1990	27	
Lucy McCormick Senior School	E	7-8		7	Robin Pilkey	Tracy Hayhurst	62	Limited N/A N/A	1.24	41,642	\$1.1			23%			Yes		Yes	1975	42	
Lynngate Junior Public School	E	JK-6		20	Manna Wong	Lynn Strangway	268	Limited N/A N/A	4.55	34,216	\$3.7			60%	Silver					1959	58	
Lynnwood Heights Junior Public School	E	JK-6		20	Manna Wong	Louie Papathanasakis	145	Closed N/A N/A	4.99	23,619	\$1.1	1		20%	Gold					1956	61	
Macklin Public School	E	JK-8		21	Abdul Hai Patel	Jacqueline Spence	250	Closed N/A N/A	4.99	55,384	\$1.7			15%	Bronze			B1		1987	30	
Malvern Junior Public School	E	JK-6		21	Abdul Hai Patel	Andrew Howard	255	Closed N/A N/A	4.99	31,433	\$3.1	4		40%	Gold					1975	42	
Manhattan Park Junior Public School	E	JK-6		19	David Smith	Nadira Persaud	168	Limited N/A N/A	2	20,189	\$3.1			72%						1956	61	
Maple Leaf Public School	E	JK-8		6	Chris Tonks	Angela Nardi- Addesa	7	Limited N/A N/A	6.15	56,662	\$4.7			54%						1912	105	
Market Lane Junior and Senior Public School	E	JK-8		14	Chris Moise	Jane Phillips- Long	84	Closed N/A N/A	2.35	83,423	\$2.2			22%					Yes	1992	25	
Mary Shadd Public School	E	JK-8		21	Abdul Hai Patel	Andrew Howard	240	Limited N/A N/A	4.99	60,270	\$1.3			13%					Yes	1987	30	
Maryvale Public School	E	JK-8		19	David Smith	Nadira Persaud	132	Limited N/A N/A	10.01	40,232	\$5.3		1	60%						1954	63	
Mason Road Junior Public School	E	JK-6		18	Parthi Kandavel	Jacqueline Spence	36	Limited N/A N/A	5.86	50,805	\$3.6			33%	Gold					1956	61	
Maurice Cody Junior Public School	E	JK-6		11	Shelley Laskin	lan Allison	464	Closed N/A N/A	2.89	75,148	\$9.8			66%						1928	89	Cat. 1
McKee Public School	E	JK-5		12	Alexander Brown	Linda Curtis	368	Closed N/A N/A	3.78	70,501	\$3.1	4		23%	Platinum			A1	Yes	1998	19	
McMurrich Junior Public School	E	JK-6		11	Shelley Laskin	Kathleen Garner	308	Limited N/A N/A	2.91	82,501	\$9.2			75%						1910	107	
Meadowvale Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	364	Closed N/A N/A	7.88	29,526	\$3.8	1	1	62%	Gold					1953	64	
Melody Village Junior School	E	JK-5		1	Avtar Minhas	Annie Appleby	154	Limited Limited N/A	6.03	60,246	\$8.8			98%						1971	46	



Board	Participat	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	ieats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Lord Roberts Junior Public School	66.8%	56.3%	467	407	407.0	87%	307	160	66%	273	194	58%	273	194	58%	273	194	58%
Lucy Maud Montgomery Public School	60.4%	51.0%	355	214	213.5	60%	197	158	55%	183	172	52%	186	169	52%	186	169	52%
Lucy McCormick Senior School			171	76	76.0	44%	65	106	38%	65	106	38%	65	106	38%	65	106	38%
Lynngate Junior Public School	71.4%	58.8%	241	168	168.0	70%	163	78	68%	154	87	64%	154	87	64%	154	87	64%
Lynnwood Heights Junior Public School	82.2%	70.1%	142	136	136.0	96%	225	-83	158%	215	-73	151%	214	-72	151%	214	-72	151%
Macklin Public School	72.0%	62.2%	599	514	514.0	86%	528	71	88%	552	47	92%	552	47	92%	552	47	92%
Malvern Junior Public School	57.8%	52.1%	338	409	409.0	121%	371	-33	110%	376	-38	111%	376	-38	111%	376	-38	111%
Manhattan Park Junior Public School	66.7%	51.5%	145	114	114.0	79%	123	22	85%	129	16	89%	132	13	91%	132	13	91%
Maple Leaf Public School	35.3%	28.1%	388	235	235.0	61%	225	163	58%	216	172	56%	216	172	56%	216	172	56%
Market Lane Junior and Senior Public School	52.9%	33.2%	427	324	324.0	76%	354	73	83%	345	82	81%	340	87	80%	340	87	80%
Mary Shadd Public School	71.1%	62.9%	536	465	465.0	87%	406	130	76%	407	129	76%	410	126	76%	410	126	76%
Maryvale Public School	70.8%	58.1%	382	269	269.0	70%	273	109	71%	283	99	74%	289	93	76%	289	93	76%
Mason Road Junior Public School	69.7%	54.1%	542	379	379.0	70%	295	247	54%	271	271	50%	271	271	50%	271	271	50%
Maurice Cody Junior Public School	88.0%	77.4%	686	668	668.0	97%	657	29	96%	650	36	95%	648	38	94%	648	38	94%
McKee Public School	75.2%	64.5%	711	767	767.0	108%	747	-36	105%	711	0	100%	711	0	100%	711	0	100%
McMurrich Junior Public School	72.5%	40.6%	601	512	512.0	85%	512	89	85%	518	83	86%	517	84	86%	517	84	86%
Meadowvale Public School	55.4%	41.8%	280	258	258.0	92%	204	76	73%	177	103	63%	177	103	63%	177	103	63%
Melody Village Junior School	67.6%	49.4%	505	224	224.0	44%	275	230	54%	319	186	63%	322	183	64%	322	183	64%



Board				G	General Information	n								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Military Trail Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	46	Limited N/A N/A	5.81	76,287	\$3.7			26%					Yes	1970	47	
Mill Valley Junior School	E	JK-5		2	Chris Glover	Glenford Duffus	338	Limited N/A N/A	6.03	31,797	\$1.1			20%	Gold					1970	47	
Milliken Public School	E	JK-8		21	Abdul Hai Patel	Jacqueline Spence	303	Closed N/A N/A	5.02	38,589	\$1.3	2		20%	Platinum					1983	34	
Millwood Junior School	E	JK-5		2	Chris Glover	Glenford Duffus	404	Limited Closed N/A	6.18	42,109	\$6.6	1	1	66%	Gold					1962	55	
Milne Valley Middle School	E	6-8		17	Ken Lister	Curtis Ennis	221	Limited N/A Limited	7.91	93,819	\$10.3			80%			Yes			1963	54	
Montrose Junior Public School	E	JK-6		10	Ausma Malik	Mike Gallagher	358	Limited N/A N/A	2.37	56,301	\$8.9			90%						1961	56	
Morrish Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	265	Closed N/A N/A	4.99	46,656	\$.7			9%	Bronze			A1		1990	27	
Morse Street Junior Public School	E	JK-6		15	Jennifer Story	John Chasty	290	Closed Limited N/A	2.77	59,896	\$8.			71%	Gold			A1		1970	47	
Mountview Alternative Junior School	E	JK-6		7	Robin Pilkey	Sandra Tondat	427	Limited N/A N/A							Gold							
Muirhead Public School	E	JK-6		17	Ken Lister	Beth Veale	279	Limited N/A N/A	6	34,649	\$6.6			85%						1967	50	
Nelson Mandela Park Public School	E	JK-8		14	Chris Moise	Jane Phillips- Long	22	Limited N/A N/A	3.55	10,704	\$2.3			14%	Gold					1915	102	
Niagara Street Junior Public School	E	JK-6		10	Ausma Malik	Mary Jane McNamara	258	Limited N/A N/A	0.86	55,881	\$1.8			27%					Yes	1914	103	
Norman Cook Junior Public School	E	JK-6		18	Parthi Kandavel	Peter Chang	81	Limited N/A N/A	6.1	31,450	\$4.1		1	72%						1951	66	
Norman Ingram Public School	E	JK-5		13	Gerri Gershon	Kathleen Garner	408	Closed N/A N/A	9.56	28,256	\$3.7	1		62%	Platinum					1953	64	
Norseman Junior Middle School	E	JK-8		3	Pamela Gough	Tracy Hayhurst	435	Closed N/A N/A	6.13	69,470	\$1.7	10		20%	Gold					1952	65	
North Agincourt Junior Public School	E	JK-6		21	Abdul Hai Patel	Andrew Howard	288	Closed Closed Closed	6.47	31,028	\$2.	3		27%	Gold					1956	61	
North Bendale Junior Public School	E	JK-6		19	David Smith	Shirley Chan	196	Limited N/A N/A	6.3	28,038	\$3.2			60%						1959	58	Cat. 1
North Bridlewood Junior Public School	E	JK-6		20	Manna Wong	Louie Papathanasakis	309	Limited N/A N/A	6	39,101	\$3.1			34%	Silver					1966	51	



Board	Participat	tion Rates				2016	6 Enrolment ar	nd Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Military Trail Public School	80.9%	68.0%	683	477	477.0	70%	390	293	57%	348	335	51%	352	331	52%	352	331	52%
Mill Valley Junior School	59.8%	45.8%	245	169	169.0	69%	156	89	64%	159	86	65%	159	86	65%	159	86	65%
Milliken Public School	78.4%	72.7%	254	291	291.0	115%	303	-49	119%	300	-46	118%	306	-52	120%	306	-52	120%
Millwood Junior School	65.9%	61.9%	522	453	453.0	87%	444	78	85%	449	73	86%	449	73	86%	449	73	86%
Milne Valley Middle School	70.0%	43.7%	671	545	545.0	81%	484	187	72%	469	202	70%	465	206	69%	468	203	70%
Montrose Junior Public School	82.8%	41.4%	263	148	148.0	56%	161	102	61%	171	92	65%	171	92	65%	171	92	65%
Morrish Public School	69.4%	54.8%	364	310	310.0	85%	290	74	80%	301	63	83%	290	74	80%	281	83	77%
Morse Street Junior Public School	80.5%	55.0%	505	481	480.4	95%	611	-106	121%	594	-89	118%	593	-88	117%	593	-88	117%
Mountview Alternative Junior School			115	101	101.0	88%	103	12	90%	105	10	91%	105	10	91%	105	10	91%
Muirhead Public School	64.6%	46.5%	292	194	194.0	66%	203	89	70%	182	110	62%	182	110	62%	182	110	62%
Nelson Mandela Park Public School	67.3%	45.8%	778	328	328.0	42%	577	201	74%	583	195	75%	585	193	75%	585	193	75%
Niagara Street Junior Public School	61.3%	32.0%	251	225	224.0	89%	278	-27	111%	271	-20	108%	272	-21	108%	272	-21	108%
Norman Cook Junior Public School	68.2%	55.6%	217	147	147.0	68%	183	34	84%	191	26	88%	191	26	88%	191	26	88%
Norman Ingram Public School			225	216	216.0	96%	330	-105	147%	328	-103	146%	328	-103	146%	328	-103	146%
Norseman Junior Middle School	53.5%	41.9%	507	749	749.0	148%	959	-452	189%	942	-435	186%	924	-417	182%	924	-417	182%
North Agincourt Junior Public School	75.5%	65.8%	317	351	351.0	111%	387	-70	122%	404	-87	127%	404	-87	127%	404	-87	127%
North Bendale Junior Public School	55.6%	47.2%	203	163	163.0	80%	161	42	79%	176	27	87%	176	27	87%	176	27	87%
North Bridlewood Junior Public School	62.6%	47.5%	413	230	231.0	56%	194	219	47%	198	215	48%	197	216	48%	197	216	48%



Board				G	General Informatio	n								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
North Kipling Junior Middle School	E	JK-8		1	Avtar Minhas	Glenford Duffus	101	Closed N/A N/A	10.01	96,833	\$.7			5%			Yes		Yes	1999	18	Cat. 2
North Preparatory Junior Public School	E	JK-6		8	Jennifer Arp	Vicky Branco	349	Closed N/A N/A	2.3	34,803	\$2.1	1	1	36%	Gold					1936	81	
Northlea Elementary and Middle School	E	JK-8		13	Gerri Gershon	Leila Girdhar-Hill	424	Closed Closed N/A	4.6	92,183	\$1.3	1	1	8%	Silver				No	1943	74	
Norway Junior Public School	E	JK-6		16	Sheila Cary- Meagher	John Chasty	405	Closed N/A N/A	4.67	37,148	\$4. 2	1		57%						1976	41	
Oakdale Park Middle School	E	6-8		5	Alexandra Lulka	Curtis Ennis	12	Limited N/A N/A	6.99	90,256	\$4.3		2	39%					No	1964	53	
Oakridge Junior Public School	E	JK-4		18	Parthi Kandavel	Peter Chang	116	Closed N/A N/A	3.58	75,999	\$9.1	3		67%	Platinum				Yes	1966	51	
O'Connor Public School	E	JK-5		17	Ken Lister	Curtis Ennis	67	Limited N/A N/A	4.97	33,250	\$6.3			102%						1967	50	
Ogden Junior Public School	E	JK-6		10	Ausma Malik	Mary Jane McNamara	166	Limited N/A N/A	1.78	28,309	\$2.5			39%						1956	61	
Orde Street Public School	E	JK-7		10	Ausma Malik	Mary Jane McNamara	306	Limited N/A N/A	1.26	58,622	\$9.			96%						1914	103	
Oriole Park Junior Public School	E	JK-6		11	Shelley Laskin	Ian Allison	462	Closed N/A N/A	3.14	34,396	\$5.	2		85%	Gold					1929	88	
Ossington/Old Orchard Junior Public School	E	JK-6		10	Ausma Malik	Mike Gallagher	337	Limited N/A N/A	4.65	50,460	\$4.7	1		71%						1959	58	
Owen Public School	E	JK-6		13	Gerri Gershon	Kathleen Garner	421	Closed Closed N/A	4.99	63,215	\$1.	6		10%	Platinum				No	1993	24	
Palmerston Avenue Junior Public School (including Annex)	E	JK-6		10	Ausma Malik	Mike Gallagher	380	Limited Closed N/A	3.06	64,566	\$9.2			73%						1915	102	
Pape Avenue Junior Public School	E	JK-6		15	Jennifer Story	Mary Jane McNamara	330	Limited N/A N/A	2.67	69,296	\$7.4			63%						1898	119	
Park Lane Public School	E	JK-8		13	Gerri Gershon	Leila Girdhar-Hill	160	Limited N/A N/A	5.71	20,979	\$2.9			198%	Platinum			A1	No	1968	49	
Park Lawn Junior Middle School	E	JK-8		3	Pamela Gough	Tracy Hayhurst	365	Closed N/A N/A	6.4	51,407	\$4.8			49%	Gold		Yes	A1	No	1952	65	Cat. 5
Parkdale Junior and Senior Public School	E	JK-8		7	Robin Pilkey	Jane Phillips- Long	118	Limited Limited N/A	3.56	148,780	\$4.9			28%	Platinum	City	Yes	A1	Yes	1993	24	Cat. 2
Parkfield Junior School	E	JK-5		2	Chris Glover	Angela Nardi- Addesa	64	Limited N/A N/A	6	43,174	\$3.9			41%	Platinum					1965	52	



Board	Participa	tion Rates				2010	6 Enrolment ar	nd Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
North Kipling Junior Middle School	68.8%	60.0%	803	744	743.0	93%	540	263	67%	520	283	65%	531	272	66%	531	272	66%
North Preparatory Junior Public School	62.9%	41.0%	222	198	198.0	89%	217	5	98%	194	28	87%	191	31	86%	191	31	86%
Northlea Elementary and Middle School	90.2%	84.2%	776	748	748.0	96%	684	92	88%	661	115	85%	661	115	85%	661	115	85%
Norway Junior Public School	90.2%	60.8%	294	302	299.8	102%	362	-68	123%	385	-91	131%	385	-91	131%	385	-91	131%
Oakdale Park Middle School	59.0%	47.4%	649	432	432.0	67%	387	262	60%	299	350	46%	309	340	48%	309	340	48%
Oakridge Junior Public School	81.7%	74.2%	703	664	664.0	94%	632	71	90%	636	67	90%	636	67	90%	636	67	90%
O'Connor Public School	61.7%	43.9%	254	166	166.0	65%	148	106	58%	147	107	58%	147	107	58%	147	107	58%
Ogden Junior Public School	46.3%	28.0%	242	202	202.0	83%	261	-19	108%	258	-16	107%	258	-16	107%	258	-16	107%
Orde Street Public School	69.0%	49.2%	448	403	402.0	90%	319	129	71%	305	143	68%	305	143	68%	305	143	68%
Oriole Park Junior Public School	73.5%	60.6%	242	307	307.0	127%	253	-11	105%	229	13	95%	229	13	95%	229	13	95%
Ossington/Old Orchard Junior Public School	76.5%	45.9%	260	298	298.0	115%	277	-17	107%	265	-5	102%	265	-5	102%	265	-5	102%
Owen Public School	69.0%	63.0%	559	631	631.0	113%	631	-72	113%	638	-79	114%	638	-79	114%	638	-79	114%
Palmerston Avenue Junior Public School (including Annex)	99.1%	87.9%	400	465	465.0	116%	397	3	99%	387	13	97%	387	13	97%	387	13	97%
Pape Avenue Junior Public School	104.8%	79.2%	459	385	385.0	84%	444	15	97%	450	9	98%	451	8	98%	451	8	98%
Park Lane Public School			54	58	58.0	107%	63	-9	117%	65	-11	120%	65	-11	120%	65	-11	120%
Park Lawn Junior Middle School	68.7%	52.3%	499	481	481.0	96%	563	-64	113%	562	-63	113%	549	-50	110%	549	-50	110%
Parkdale Junior and Senior Public School	92.0%	68.2%	774	531	531.0	69%	652	122	84%	663	111	86%	645	129	83%	645	129	83%
Parkfield Junior School	53.3%	42.9%	416	275	275.0	66%	279	137	67%	305	111	73%	305	111	73%	305	111	73%



Board				(Seneral Information	1								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Parkside Elementary School	E	JK-5		16	Sheila Cary- Meagher	Lucy Giannotta	171	Limited N/A N/A	4.89	33,426	\$5.			89%	Bronze					1953	64	
Pauline Johnson Junior Public School	E	JK-6		20	Manna Wong	Lynn Strangway	114	Limited N/A N/A	4	47,133	\$4. 2			44%						1969	48	
Pauline Junior Public School	E	JK-6		9	Marit Stiles	Jane Phillips- Long	241	Limited N/A N/A	2.92	83,055	\$16.4			85%						1912	105	
Pelmo Park Public School	E	JK-5		6	Chris Tonks	Angela Nardi- Addesa	31	Closed N/A N/A	8.6	29,375	\$3.7	2		49%						1950	67	
Percy Williams Junior Public School	E	JK-6		21	Abdul Hai Patel	Jacqueline Spence	291	Limited N/A N/A	4.99	49,208	\$1.7		1	21%				B1		1983	34	
Perth Avenue Junior Public School	E	JK-6		9	Marit Stiles	Jane Phillips- Long	249	Closed Closed N/A	3.36	57,194	\$9.6			57%						1964	53	
Pierre Laporte Middle School	E	6-8		5	Alexandra Lulka	Linda Curtis	75	Limited N/A N/A	8.82	80,508	\$8.2			101%	Gold		Yes			1970	47	
Pineway Public School	E	JK-5		12	Alexander Brown	Elizabeth Addo	113	Limited N/A N/A	6.13	44,197	\$2.5			29%	Gold					1967	50	
Pleasant Public School	E	JK-6		12	Alexander Brown	Louie Papathanasakis	275	Closed N/A Limited	3.98	39,404	\$4.7	2		53%	Silver					1959	58	
Poplar Road Junior Public School	E	JK-6		22	Jerry Chadwick	Kerry-Lynn Stadnyk	211	Limited N/A Limited	6.87	33,821	\$6.5			105%						1959	58	
Port Royal Public School	E	JK-8		21	Abdul Hai Patel	Jacqueline Spence	219	Closed N/A N/A	5.02	54,328	\$.9	1		11%	Silver			A1	Yes	1993	24	
Portage Trail Community School	E	JK-8		6	Chris Tonks	Angela Nardi- Addesa	34	Limited N/A N/A	5.91	109,767	\$1.2			6%					Yes	1999	18	
Presteign Heights Elementary School	E	JK-5		16	Sheila Cary- Meagher	Lucy Giannotta	394	Closed N/A Closed	4.88	23,335	\$4.4	3		77%	Platinum					1951	66	
Princess Margaret Junior School	E	JK-5		2	Chris Glover	Annie Appleby	286	Limited N/A N/A	6.45	41,377	\$5.			66%	Gold					1959	58	
Queen Alexandra Middle School	E	6-8		15	Jennifer Story	John Chasty	90	Limited N/A Limited	5	97,575	\$5.6			37%		TLC				1955	62	
Queen Victoria Public School	E	JK-8		7	Robin Pilkey	Jane Phillips- Long	151	Limited N/A N/A	3.58	115,629	\$1.3			6%					Yes	1999	18	
Quest Alternative Senior School	E	7-8		15	Jennifer Story	Mary Jane McNamara	441	Limited N/A N/A														
R H McGregor Elementary School	E	JK-5		15	Jennifer Story	Lucy Giannotta	415	Closed Closed N/A	3.94	76,766	\$3.6	4		27%						1972	45	



Board	Participa	tion Rates				2016	Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Parkside Elementary School	63.8%	36.9%	189	158	158.0	84%	174	15	92%	182	7	96%	182	7	96%	182	7	96%
Pauline Johnson Junior Public School	59.5%	49.7%	452	289	289.0	64%	365	87	81%	389	63	86%	389	63	86%	389	63	86%
Pauline Junior Public School	65.2%	43.1%	378	278	278.0	74%	220	158	58%	227	151	60%	227	151	60%	227	151	60%
Pelmo Park Public School	48.8%	34.7%	286	247	247.0	86%	270	16	94%	274	12	96%	274	12	96%	274	12	96%
Percy Williams Junior Public School	72.5%	65.3%	396	319	319.0	81%	276	120	70%	273	123	69%	273	123	69%	273	123	69%
Perth Avenue Junior Public School	54.7%	30.0%	297	326	326.0	110%	377	-80	127%	373	-76	126%	374	-77	126%	374	-77	126%
Pierre Laporte Middle School	43.1%	34.8%	444	401	401.0	90%	395	49	89%	358	86	81%	358	86	81%	359	85	81%
Pineway Public School	76.6%	57.1%	297	128	128.0	43%	164	133	55%	179	118	60%	179	118	60%	179	118	60%
Pleasant Public School	60.9%	52.3%	418	425	425.0	102%	442	-24	106%	445	-27	106%	442	-24	106%	442	-24	106%
Poplar Road Junior Public School	81.3%	71.9%	275	212	212.0	77%	225	50	82%	232	43	84%	232	43	84%	232	43	84%
Port Royal Public School	88.8%	82.8%	392	376	376.0	96%	473	-81	121%	476	-84	121%	474	-82	121%	474	-82	121%
Portage Trail Community School	63.5%	51.2%	896	611	611.0	68%	554	342	62%	528	368	59%	523	373	58%	523	373	58%
Presteign Heights Elementary School	104.7%	89.7%	173	224	224.0	129%	217	-44	125%	220	-47	127%	220	-47	127%	220	-47	127%
Princess Margaret Junior School	64.0%	45.8%	392	334	334.0	85%	362	30	92%	357	35	91%	357	35	91%	357	35	91%
Queen Alexandra Middle School	86.4%	51.6%	462	277	277.0	60%	424	38	92%	482	-20	104%	477	-15	103%	478	-16	103%
Queen Victoria Public School	79.8%	61.5%	1046	806	806.0	77%	804	242	77%	882	164	84%	897	149	86%	897	149	86%
Quest Alternative Senior School			69	69	69.0	100%	67	2	97%	67	2	97%	67	2	97%	67	2	97%
R H McGregor Elementary School	87.8%	73.5%	767	778	778.0	101%	835	-68	109%	803	-36	105%	801	-34	104%	801	-34	104%



Board				G	General Information	1								Facilit	y Informatic	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
R J Lang Elementary and Middle School	E	JK-8		12	Alexander Brown	Louie Papathanasakis	297	Closed N/A N/A	10.08	78,502	\$2.9	1		27%	Gold		Yes			1960	57	
Ranchdale Public School	E	JK-5		17	Ken Lister	Curtis Ennis	214	Limited N/A N/A	8.03	51,226	\$3.1			37%						1968	49	
Rawlinson Community School	E	JK-8		9	Marit Stiles	Sandra Tondat	178	Limited Limited Limited	5.86	108,612	\$5.			29%						1920	97	
Regal Road Junior Public School	E	JK-6		9	Marit Stiles	Sandra Tondat	334	Closed Closed N/A	3.48	79,644	\$5.9			56%	Gold					1913	104	
Regent Heights Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	220	Closed N/A N/A	4.55	40,312	\$3.	6		30%						1945	72	
Rene Gordon Health and Wellness Academy	E	JK-5		17	Ken Lister	Beth Veale	210	Limited N/A Limited	5.66	44,175	\$1.7			19%						1963	54	
Rippleton Public School	E	JK-6		13	Gerri Gershon	Kathleen Garner	397	Closed N/A N/A	8.9	32,798	\$2.4	1		30%						1955	62	
Rivercrest Junior School	E	JK-5		1	Avtar Minhas	Annie Appleby	222	Limited N/A N/A	6.2	31,323	\$4.3			60%				B1		1956	61	
Robert Service Senior Public School	E	7-8		18	Parthi Kandavel	Peter Chang	98	Limited N/A N/A	4.97	53,765	\$2.9			45%	Silver		Yes			1972	45	
Rockcliffe Middle School	E	6-8		6	Chris Tonks	Vicky Branco	45	Limited N/A Limited	14.63	69,321	\$8.5			91%			Yes			1966	51	
Rockford Public School	E	JK-6		5	Alexandra Lulka	Elizabeth Addo	267	Closed Closed N/A	6.08	70,343	\$9.4			64%						1962	55	
Roden Public School	E	JK-8		15	Jennifer Story	John Chasty	248	Limited N/A N/A	3.46	80,595	\$4.3			25%						1970	47	
Rolph Road Elementary School	E	JK-6		13	Gerri Gershon	Leila Girdhar-Hill	463	Closed N/A N/A	4.6	35,802	\$1.8	4		25%	Gold					1939	78	
Rose Avenue Junior Public School	E	JK-6		14	Chris Moise	John Chasty	99	Closed N/A N/A	2.97	89,757	\$7.3	2		44%	Platinum				Yes	1921	96	
Rosedale Junior Public School	E	JK-6		14	Chris Moise	Mike Gallagher	454	Closed N/A N/A	2.52	21,072	\$3.5	3		63%						1957	60	
Roselands Junior Public School	E	JK-6		6	Chris Tonks	Vicky Branco	48	Limited N/A Limited	12.9	45,824	\$2.8			28%	Gold					1955	62	
Rosethorn Junior School	E	JK-5		2	Chris Glover	Annie Appleby	436	Limited Closed N/A	6.33	26,372	\$2.7	5	1	39%						1952	65	
Rouge Valley Public School	E	JK-8		22	Jerry Chadwick	Kerry-Lynn Stadnyk	317	Limited N/A N/A	4.99	47,786	\$1.2			15%						1991	26	



Board	Participa	tion Rates				2010	5 Enrolment ar	nd Projection	ns FTE, Surplus S	Seats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
R J Lang Elementary and Middle School	54.8%	40.9%	542	495	495.0	91%	472	70	87%	435	107	80%	430	112	79%	430	112	79%
Ranchdale Public School	62.9%	34.1%	370	265	264.5	71%	232	138	63%	234	136	63%	234	136	63%	234	136	63%
Rawlinson Community School	49.0%	29.1%	865	752	752.0	87%	807	58	93%	810	55	94%	811	54	94%	811	54	94%
Regal Road Junior Public School	59.3%	42.7%	637	573	573.0	90%	715	-78	112%	667	-30	105%	667	-30	105%	667	-30	105%
Regent Heights Public School	71.8%	58.7%	484	544	544.0	112%	587	-103	121%	583	-99	120%	590	-106	122%	590	-106	122%
Rene Gordon Health and Wellness Academy	68.5%	50.7%	398	249	249.0	63%	206	192	52%	205	193	52%	205	193	52%	205	193	52%
Rippleton Public School	76.7%	59.1%	346	322	322.0	93%	345	1	100%	347	-1	100%	348	-2	101%	348	-2	101%
Rivercrest Junior School	47.6%	39.6%	277	234	234.0	84%	236	41	85%	236	41	85%	236	41	85%	236	41	85%
Robert Service Senior Public School	56.9%	41.8%	294	170	170.0	58%	160	134	54%	162	132	55%	169	125	57%	169	125	57%
Rockcliffe Middle School	48.0%	37.1%	476	296	296.0	62%	336	140	71%	339	137	71%	343	133	72%	343	133	72%
Rockford Public School	58.7%	48.5%	709	672	672.0	95%	688	21	97%	690	19	97%	688	21	97%	688	21	97%
Roden Public School	78.0%	44.7%	551	401	401.0	73%	440	111	80%	426	125	77%	428	123	78%	428	123	78%
Rolph Road Elementary School	74.0%	63.6%	317	390	390.0	123%	385	-68	121%	389	-72	123%	389	-72	123%	389	-72	123%
Rose Avenue Junior Public School	62.3%	52.2%	758	639	639.0	84%	706	52	93%	682	76	90%	680	78	90%	680	78	90%
Rosedale Junior Public School	58.4%	50.0%	225	262	262.0	116%	265	-40	118%	242	-17	108%	242	-17	108%	242	-17	108%
Roselands Junior Public School	70.9%	42.2%	341	334	334.0	98%	407	-66	119%	422	-81	124%	422	-81	124%	422	-81	124%
Rosethorn Junior School	60.1%	54.8%	366	413	413.0	113%	453	-87	124%	462	-96	126%	462	-96	126%	462	-96	126%
Rouge Valley Public School	63.1%	55.9%	338	259	259.0	77%	290	48	86%	308	30	91%	314	24	93%	314	24	93%



Board				G	General Information	n								Facilit	y Informatio	'n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Roywood Public School	E	JK-5		17	Ken Lister	Curtis Ennis	165	Limited N/A N/A	5.58	31,388	\$4.6			65%						1963	54	
Runnymede Junior and Senior Public School	E	JK-8		7	Robin Pilkey	Sandra Tondat	455	Closed Closed N/A	4.45	115,346	\$6.4	2	1	37%	Gold					1915	102	
Ryerson Community School	E	JK-8		10	Ausma Malik	Mike Gallagher	125	Limited N/A N/A	4.94	102,656	\$17.5			107%			Yes			1914	103	
Samuel Hearne Middle School	E	5-8		18	Parthi Kandavel	Peter Chang	104	Closed N/A N/A	2.84	58,574	\$6.2			73%	Silver		Yes			1973	44	Cat. 3
Scarborough Village Public School	E	JK-8		19	David Smith	Anne Seymour	74	Limited N/A N/A	2.8	48,807	\$4.2			65%					Yes	1998	19	
Second Street Junior Middle School	E	JK-8		3	Pamela Gough	Sandra Tondat	161	Limited Limited Limited	4.42	93,937	\$2.2			16%	Gold		Yes	A1	Yes	1949	68	
Secord Elementary School	E	JK-5		16	Sheila Cary- Meagher	Lucy Giannotta	91	Limited N/A N/A	4.66	75,474	\$5.2	12	2	42%	Gold					1964	53	Cat. 2
Selwyn Elementary School	E	JK-5		16	Sheila Cary- Meagher	Lucy Giannotta	184	Closed N/A N/A	1.5	31,583	\$4.3			75%						1957	60	
Seneca Hill Public School	E	JK-6		17	Ken Lister	Audley Salmon	360	Limited N/A N/A	6	35,629	\$1.4	1		20%	Gold					1968	49	
Seneca School	E	JK-8		2	Chris Glover	Annie Appleby	52	Limited N/A N/A	3.34	23,799	\$2.9			62%				A1	No	1966	51	
Seventh Street Junior School	E	JK-5		3	Pamela Gough	Sandra Tondat	253	Limited N/A N/A	2.5	41,775	\$1.5			24%						1989	28	
Shaughnessy Public School	E	JK-8		17	Ken Lister	Beth Veale	298	Limited N/A N/A	5.26	37,685	\$2.1			34%	Platinum					1965	52	
Sheppard Public School	E	JK-5		5	Alexandra Lulka	Curtis Ennis	42	Limited N/A N/A	6.2	65,564	\$7.5			59%						1957	60	
Shirley Street Junior Public School	E	JK-6		9	Marit Stiles	Jane Phillips- Long	261	Limited N/A N/A	2.55	43,683	\$2.4			26%						1961	56	
Shoreham Public Sports & Wellness Academy	E	JK-5		4	Tiffany Ford	Lynn Strangway	2	Limited N/A N/A	5.93	64,670	\$8.5			72%	Platinum					1968	49	
Silver Springs Public School	E	JK-8		20	Manna Wong	Beth Veale	155	Limited N/A N/A	5.21	51,461	\$7.9	1	1	94%					Yes	1975	42	
Silverthorn Community School	E	JK-8		6	Chris Tonks	Vicky Branco	61	Limited N/A N/A	4.68	80,786	\$8.2			68%			Yes		Yes	1969	48	
Sir Adam Beck Junior School	E	JK-5		3	Pamela Gough	Sandra Tondat	384	Limited Closed N/A	9.86	54,692	\$.6			6%				B1		1999	18	Cat. 2



Board	Participat	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	tion FTE, Utili	ations = Projec	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Roywood Public School	61.8%	40.0%	214	208	208.0	97%	162	52	76%	153	61	71%	147	67	69%	147	67	69%
Runnymede Junior and Senior Public School	85.8%	79.2%	1011	1,003	1,003.0	99%	1,006	5	100%	957	54	95%	976	35	97%	976	35	97%
Ryerson Community School	75.8%	31.7%	602	356	356.0	59%	396	206	66%	400	202	66%	389	213	65%	389	213	65%
Samuel Hearne Middle School	78.5%	72.1%	423	402	402.0	95%	358	65	85%	371	52	88%	373	50	88%	373	50	88%
Scarborough Village Public School			239	215	215.0	90%	222	17	93%	214	25	90%	214	25	90%	214	25	90%
Second Street Junior Middle School	66.1%	34.2%	708	336	336.0	47%	609	99	86%	668	40	94%	658	50	93%	658	50	93%
Secord Elementary School	83.4%	59.7%	591	635	635.0	107%	708	-117	120%	718	-127	121%	719	-128	122%	719	-128	122%
Selwyn Elementary School	85.6%	70.8%	254	246	246.0	97%	252	2	99%	247	7	97%	247	7	97%	247	7	97%
Seneca Hill Public School	119.8%	109.6%	277	277	277.0	100%	251	26	91%	237	40	86%	237	40	86%	237	40	86%
Seneca School			120	82	82.0	68%	80	40	67%	80	40	67%	80	40	67%	80	40	67%
Seventh Street Junior School	76.0%	44.0%	234	213	213.0	91%	219	15	94%	225	9	96%	225	9	96%	225	9	96%
Shaughnessy Public School	59.3%	38.6%	266	234	234.0	88%	231	35	87%	220	46	83%	217	49	82%	217	49	82%
Sheppard Public School	48.2%	31.5%	287	186	186.0	65%	183	104	64%	189	98	66%	189	98	66%	189	98	66%
Shirley Street Junior Public School	73.9%	38.2%	188	185	185.0	98%	187	1	99%	192	-4	102%	196	-8	104%	196	-8	104%
Shoreham Public Sports & Wellness Academy	68.9%	58.2%	524	266	266.0	51%	228	296	44%	232	292	44%	232	292	44%	232	292	44%
Silver Springs Public School	63.3%	57.0%	438	341	341.0	78%	313	125	71%	320	118	73%	314	124	72%	314	124	72%
Silverthorn Community School	39.4%	26.9%	547	303	303.0	55%	281	266	51%	280	267	51%	279	268	51%	279	268	51%
Sir Adam Beck Junior School	75.6%	68.2%	533	448	448.0	84%	461	72	86%	476	57	89%	476	57	89%	476	57	89%



Board				(General Information	n								Facilit	y Informatio	'n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Sir Alexander Mackenzie Senior Public School	E	7-8		21	Abdul Hai Patel	Andrew Howard	278	Closed Closed Closed	9.41	49,363	\$6.8	1		87%	Silver		Yes			1971	46	
Sir Ernest MacMillan Senior Public School	E	7-8		20	Manna Wong	Beth Veale	272	Limited Limited Limited	7.04	50,863	\$2.1			30%	Gold					1978	39	
Sir Samuel B Steele Junior Public School	E	JK-6		20	Manna Wong	Louie Papathanasakis	299	Limited N/A Limited	4.77	59,052	\$2.8			28%	Gold					1981	36	
Sloane Public School	E	JK-5		17	Ken Lister	Curtis Ennis	254	Closed N/A N/A	5.04	26,716	\$2.3	2		33%						1956	61	
Smithfield Middle School	E	6-8		1	Avtar Minhas	Glenford Duffus	183	Closed N/A N/A	10.13	85,703	\$2.9	1	2	22%	Gold		Yes			1966	51	Cat. 1
Spectrum Alternative Senior School	E	7-8		11	Shelley Laskin	lan Allison	442	Limited N/A N/A														
Sprucecourt Public School	E	JK-8		14	Chris Moise	Jane Phillips- Long	37	Limited N/A N/A	3.53	45,478	\$2.3			24%						1957	60	
St Andrews Public School	E	JK-8		19	David Smith	Shirley Chan	333	Closed N/A N/A	6.08	46,707	\$3.3			26%	Platinum					1958	59	
St George's Junior School	E	JK-5		2	Chris Glover	Annie Appleby	429	Limited N/A N/A	6.13	24,779	\$4.2		2	65%	Platinum					1956	61	
St Margaret's Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	9	Closed N/A N/A	7.41	31,084	\$5.1	13	3	83%	Platinum					1971	46	
Stanley Public School	E	JK-5		4	Tiffany Ford	Lynn Strangway	44	Limited N/A Limited	6.18	60,439	\$2.9			23%	Silver			A1	Yes	1960	57	
Steelesview Public School	E	JK-5		12	Alexander Brown	Elizabeth Addo	390	Closed N/A N/A	6	39,299	\$5.			59%	Silver					1968	49	
Stilecroft Public School	E	JK-5		5	Alexandra Lulka	Curtis Ennis	59	Limited N/A N/A	4.99	43,594	\$6.6			85%						1962	55	
Summit Heights Public School	E	JK-6		5	Alexandra Lulka	Linda Curtis	444	Closed N/A N/A	6.89	30,322	\$4.5	3		64%	Gold					1950	67	
Sunny View Junior and Senior Public School	E	JK-8		13	Gerri Gershon	Leila Girdhar-Hill	163	Limited N/A N/A	5.86	106,413	\$10.8			57%	Platinum	TDSB		A1	Yes	1951	66	
Sunnylea Junior School	E	JK-5		3	Pamela Gough	Tracy Hayhurst	465	Closed N/A N/A	4.2	31,022	\$1.8	1		29%						1942	75	
Swansea Junior and Senior Public School	E	JK-8		7	Robin Pilkey	Jane Phillips- Long	400	Closed N/A Closed	9.83	91,202	\$4.3			38%		City				1914	103	Cat. 2
Tam O'Shanter Junior Public School	E	JK-6		20	Manna Wong	Lynn Strangway	293	Closed N/A N/A	2.4	29,140	\$3.1	7		48%	Silver					1972	45	



Board	Participa	tion Rates				2016	5 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Sir Alexander Mackenzie Senior Public School	90.0%	80.7%	401	387	387.0	97%	421	-20	105%	414	-13	103%	391	10	98%	386	15	96%
Sir Ernest MacMillan Senior Public School	67.8%	50.2%	354	295	295.0	83%	299	55	84%	296	58	84%	287	67	81%	287	67	81%
Sir Samuel B Steele Junior Public School	59.7%	35.4%	462	409	409.0	89%	399	63	86%	400	62	87%	400	62	87%	400	62	87%
Sloane Public School	78.1%	56.3%	268	259	259.0	97%	258	10	96%	257	11	96%	256	12	96%	256	12	96%
Smithfield Middle School	68.0%	59.0%	617	619	619.0	100%	473	144	77%	395	222	64%	421	196	68%	421	196	68%
Spectrum Alternative Senior School			69	59	59.0	86%	60	9	87%	60	9	87%	60	9	87%	60	9	87%
Sprucecourt Public School	72.3%	42.8%	458	335	335.0	73%	266	192	58%	255	203	56%	255	203	56%	255	203	56%
St Andrews Public School	60.9%	51.5%	372	359	359.0	97%	374	-2	101%	361	11	97%	356	16	96%	346	26	93%
St George's Junior School	72.4%	62.7%	254	197	197.0	78%	221	33	87%	208	46	82%	208	46	82%	208	46	82%
St Margaret's Public School	74.4%	56.3%	245	320	320.0	131%	287	-42	117%	281	-36	115%	287	-42	117%	287	-42	117%
Stanley Public School	58.4%	45.7%	524	332	332.0	63%	286	238	55%	289	235	55%	289	235	55%	289	235	55%
Steelesview Public School	78.5%	54.5%	360	291	291.0	81%	280	80	78%	282	78	78%	282	78	78%	282	78	78%
Stilecroft Public School	58.5%	40.1%	345	271	271.0	79%	263	82	76%	265	80	77%	265	80	77%	265	80	77%
Summit Heights Public School	71.5%	67.2%	326	368	368.0	113%	328	-2	101%	318	8	98%	322	4	99%	330	-4	101%
Sunny View Junior and Senior Public School			243	73	73.0	30%	85	158	35%	90	153	37%	90	153	37%	90	153	37%
Sunnylea Junior School	73.8%	71.1%	291	294	294.0	101%	321	-30	110%	306	-15	105%	306	-15	105%	306	-15	105%
Swansea Junior and Senior Public School	63.7%	50.7%	882	857	857.0	97%	883	-1	100%	868	14	98%	863	19	98%	863	19	98%
Tam O'Shanter Junior Public School	83.2%	72.4%	271	319	319.0	118%	394	-123	145%	371	-100	137%	367	-96	135%	367	-96	135%



Board				G	eneral Information	n								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Tecumseh Senior Public School	E	7-8		19	David Smith	Anne Seymour	88	Closed N/A N/A	3.81	40,512	\$3.5			58%	Bronze		Yes			1968	49	
Terraview-Willowfield Public School	E	JK-8		20	Manna Wong	Lynn Strangway	257	Closed N/A N/A	4.45	31,914	\$5.4			72%						1957	60	
Terry Fox Public School	E	JK-8		20	Manna Wong	Louie Papathanasakis	312	Closed N/A N/A	5.29	41,232	\$5.1	9		68%	Gold					1982	35	
The Elms Junior Middle School	E	JK-8		1	Avtar Minhas	Glenford Duffus	30	Limited N/A N/A	12.01	101,694	\$4.1			25%						1960	57	Cat. 1
The Grove Community School	E	JK-6		9	Marit Stiles	Jane Phillips- Long	319	Limited N/A N/A							Gold					1924	93	
The Waterfront School	E	JK-8		10	Ausma Malik	Mary Jane McNamara	281	Closed N/A N/A	3.76	62,607	\$1.6			13%	Platinum			A1	Yes	1997	20	
Thomas L Wells Public School	E	JK-8		21	Abdul Hai Patel	Andrew Howard	343	Closed N/A N/A	2.97	65,354	0			0%				A1	Yes	2005	12	
Thorncliffe Park Public School	E	1-5		13	Gerri Gershon	Ian Allison	173	Closed N/A N/A	5.94	149,404	\$1.4	1	1	4%				A1		1961	56	
Three Valleys Public School	E	JK-5		17	Ken Lister	Beth Veale	307	Closed N/A N/A	4.99	32,077	\$4.9	3		79%	Gold					1956	61	
Timberbank Junior Public School	E	JK-6		20	Manna Wong	Lynn Strangway	314	Limited N/A N/A	6	45,262	\$7.4			94%	Gold					1970	47	
Tom Longboat Junior Public School	E	JK-6		21	Abdul Hai Patel	Andrew Howard	156	Limited N/A N/A	4.99	53,176	\$1.5			15%					Yes	1978	39	
Topcliff Public School	E	JK-5		4	Tiffany Ford	Lynn Strangway	17	Limited Limited N/A	5.68	51,743	\$4.6			45%						1964	53	
Tredway Woodsworth Public School	E	JK-8		19	David Smith	Shirley Chan	111	Closed Closed N/A	1.9	66,264	\$12.9		1	75%			Yes			1955	62	
Tumpane Public School	E	JK-5		5	Alexandra Lulka	Elizabeth Addo	39	Closed Closed N/A	6.35	38,244	\$5.6	4		63%	Silver					1950	67	
Twentieth Street Junior School	E	JK-5		3	Pamela Gough	Sandra Tondat	134	Limited N/A N/A	2.72	45,284	\$1.8			24%	Bronze			A1	Yes	1993	24	
Valley Park Middle School	E	6-8		13	Gerri Gershon	Ian Allison	148	Closed N/A Closed	7.44	116,186	\$3.9			19%	Platinum			A1	Yes	1970	47	
Valleyfield Junior School	E	JK-5		2	Chris Glover	Angela Nardi- Addesa	49	Limited Limited N/A	6.23	32,844	\$.9			12%	Gold				No	1959	58	
Victoria Park Elementary School	E	JK-5		16	Sheila Cary- Meagher	Lucy Giannotta	232	Limited N/A N/A	2.21	23,960	\$4.	1		77%	Gold			A1	No	1952	65	



Board	Participat	tion Rates				2010	5 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Projec	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Tecumseh Senior Public School	74.6%	59.9%	262	251	251.0	96%	235	27	90%	172	90	66%	176	86	67%	176	86	67%
Terraview-Willowfield Public School	69.0%	55.3%	309	298	298.0	96%	343	-34	111%	358	-49	116%	378	-69	122%	377	-68	122%
Terry Fox Public School	85.5%	74.4%	352	430	430.0	122%	571	-219	162%	655	-303	186%	684	-332	194%	684	-332	194%
The Elms Junior Middle School	51.0%	30.0%	654	366	365.0	56%	291	363	44%	287	367	44%	291	363	44%	291	363	44%
The Grove Community School			161	134	134.0	83%	152	9	94%	152	9	94%	152	9	94%	152	9	94%
The Waterfront School	69.3%	45.5%	268	208	208.0	78%	238	30	89%	240	28	90%	238	30	89%	238	30	89%
Thomas L Wells Public School	74.0%	67.3%	663	587	587.0	89%	493	170	74%	436	227	66%	424	239	64%	417	246	63%
Thorncliffe Park Public School	77.7%	72.3%	1590	1,422	1,420.0	89%	1,232	358	77%	1,175	415	74%	1,170	420	74%	1,170	420	74%
Three Valleys Public School	73.0%	58.2%	291	277	277.0	95%	259	32	89%	278	13	96%	285	6	98%	285	6	98%
Timberbank Junior Public School	58.8%	51.8%	311	229	229.0	74%	218	93	70%	209	102	67%	209	102	67%	209	102	67%
Tom Longboat Junior Public School	69.2%	58.4%	441	323	323.0	73%	231	210	52%	207	234	47%	207	234	47%	207	234	47%
Topcliff Public School	80.3%	65.2%	505	380	380.0	75%	333	172	66%	346	159	69%	346	159	69%	346	159	69%
Tredway Woodsworth Public School	65.0%	56.1%	883	744	744.0	84%	898	-15	102%	901	-18	102%	916	-33	104%	917	-34	104%
Tumpane Public School	32.1%	26.3%	474	440	440.0	93%	453	21	96%	450	24	95%	449	25	95%	449	25	95%
Twentieth Street Junior School	83.2%	37.3%	304	186	185.5	61%	225	79	74%	204	100	67%	204	100	67%	204	100	67%
Valley Park Middle School	60.6%	50.7%	1068	910	910.0	85%	841	227	79%	787	281	74%	786	282	74%	786	282	74%
Valleyfield Junior School	41.7%	30.6%	375	300	300.0	80%	271	104	72%	269	106	72%	269	106	72%	269	106	72%
Victoria Park Elementary School	71.2%	53.8%	143	157	157.0	110%	175	-32	122%	180	-37	126%	185	-42	129%	185	-42	129%



Board				G	General Information	n								Facilit	y Informatio	n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Victoria Village Public School	E	JK-5		17	Ken Lister	Curtis Ennis	202	Closed N/A N/A	4.92	45,327	\$2.3	1		32%						1958	59	
Vradenburg Junior Public School	E	JK-6		20	Manna Wong	Louie Papathanasakis	329	Limited N/A N/A	5.02	39,986	\$3.4			41%	Gold					1956	61	
Walter Perry Junior Public School	E	JK-6		18	Parthi Kandavel	Peter Chang	93	Limited N/A N/A	4.79	38,090	\$ 5. 3			65%	Silver					1953	64	
Warden Avenue Public School	E	JK-8		18	Parthi Kandavel	Peter Chang	56	Closed N/A N/A	10.48	51,631	\$3.9			36%	Platinum					1951	66	
Warren Park Junior Public School	E	JK-6		7	Robin Pilkey	Tracy Hayhurst	87	Limited N/A N/A	3.26	31,783	\$2.5	3		38%	Platinum					1930	87	
Wedgewood Junior School	E	JK-5		3	Pamela Gough	Tracy Hayhurst	418	Closed N/A N/A	7.09	34,488	\$6.8	1		86%	Platinum					1950	67	
Wellesworth Junior School	E	JK-5		2	Chris Glover	Glenford Duffus	128	Limited N/A N/A	6.8	33,939	\$3.9			55%	Platinum			B1		1960	57	
West Glen Junior School	E	JK-5		2	Chris Glover	Glenford Duffus	71	Limited N/A N/A	6.47	25,801	\$2.6			42%						1953	64	
West Hill Public School	E	JK-8		22	Jerry Chadwick	Nadira Persaud	60	Closed N/A N/A	3.24	42,913	\$.7	1		10%				A1	Yes	1994	23	
West Humber Junior Middle School	E	JK-8		1	Avtar Minhas	Annie Appleby	285	Closed N/A N/A	6.52	48,793	\$2.5			25%				A1	No	1957	60	
West Preparatory Junior Public School	E	JK-6		11	Shelley Laskin	Leila Girdhar-Hill	346	Closed N/A N/A	4.05	60,729	\$5.1			47%	Gold					1940	77	
West Rouge Junior Public School	E	JK-6		22	Jerry Chadwick	Kerry-Lynn Stadnyk	395	Closed N/A N/A	7.51	32,744	\$1.7			23%	Platinum					1953	64	
Westmount Junior School	E	JK-5		1	Avtar Minhas	Glenford Duffus	82	Limited N/A N/A	6.3	37,448	\$2.4			30%	Gold				No	1960	57	
Weston Memorial Junior Public School	E	JK-5		6	Chris Tonks	Angela Nardi- Addesa	182	Closed N/A N/A	2.62	43,024	\$3.9			48%						1919	98	
Westway Junior School	E	JK-5		2	Chris Glover	Angela Nardi- Addesa	122	Closed N/A N/A	6.18	27,620	\$3.9	2		63%	Gold					1957	60	
Westwood Middle School	E	6-8		15	Jennifer Story	Lucy Giannotta	251	Limited N/A Limited	3.75	71,188	\$2.8			29%			Yes			1932	85	
Wexford Public School	E	JK-8		19	David Smith	Nadira Persaud	107	Closed N/A N/A	6.99	39,031	\$3.			31%	Silver					1951	66	
White Haven Public School	E	JK-8		21	Abdul Hai Patel	Andrew Howard	233	Closed N/A N/A	6.05	69,041	\$1.9			15%	Gold					1968	49	



Board	Participa	tion Rates				2016	5 Enrolment ar	nd Projection	s FTE, Surplus S	Seats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Victoria Village Public School	61.6%	47.7%	326	291	291.0	89%	198	128	61%	218	108	67%	222	104	68%	222	104	68%
Vradenburg Junior Public School	70.4%	62.7%	340	252	252.0	74%	235	105	69%	218	122	64%	215	125	63%	215	125	63%
Walter Perry Junior Public School	65.9%	52.2%	392	313	313.0	80%	288	104	73%	291	101	74%	291	101	74%	291	101	74%
Warden Avenue Public School	66.1%	45.0%	513	383	383.0	75%	400	113	78%	397	116	77%	392	121	76%	392	121	76%
Warren Park Junior Public School	71.2%	41.2%	229	201	201.0	88%	212	17	93%	200	29	87%	198	31	86%	198	31	86%
Wedgewood Junior School	54.0%	42.0%	438	439	439.0	100%	607	-169	139%	598	-160	137%	598	-160	137%	598	-160	137%
Wellesworth Junior School	57.3%	39.2%	330	157	157.0	48%	148	182	45%	150	180	45%	150	180	45%	150	180	45%
West Glen Junior School	50.0%	36.4%	217	176	176.0	81%	152	65	70%	156	61	72%	156	61	72%	156	61	72%
West Hill Public School	93.2%	72.4%	300	231	231.0	77%	269	31	90%	292	8	97%	297	3	99%	297	3	99%
West Humber Junior Middle School	56.3%	47.8%	546	487	487.0	89%	421	125	77%	414	132	76%	418	128	77%	418	128	77%
West Preparatory Junior Public School	57.0%	44.4%	529	538	538.0	102%	552	-23	104%	572	-43	108%	572	-43	108%	572	-43	108%
West Rouge Junior Public School	86.6%	73.6%	329	257	257.0	78%	321	8	98%	350	-21	106%	350	-21	106%	350	-21	106%
Westmount Junior School	33.4%	24.8%	347	243	243.0	70%	220	127	63%	233	114	67%	233	114	67%	233	114	67%
Weston Memorial Junior Public School	67.7%	58.7%	352	320	320.0	91%	247	105	70%	231	121	66%	240	112	68%	254	98	72%
Westway Junior School	54.8%	38.5%	251	260	260.0	104%	252	-1	100%	243	8	97%	243	8	97%	243	8	97%
Westwood Middle School	74.5%	51.7%	398	373	373.0	94%	381	17	96%	368	30	92%	371	27	93%	371	27	93%
Wexford Public School	54.9%	46.0%	464	390	384.5	83%	322	142	69%	277	187	60%	274	190	59%	274	190	59%
White Haven Public School	67.9%	60.0%	586	528	528.0	90%	496	90	85%	494	92	84%	493	93	84%	493	93	84%



Board				G	eneral Information	1								Facilit	y Informatio	n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Whitney Junior Public School	E	JK-6		14	Chris Moise	Mike Gallagher	471	Limited N/A N/A	2.89	61,133	\$2.9			32%						1963	54	
Wilkinson Junior Public School	E	JK-6		15	Jennifer Story	Lucy Giannotta	339	Closed N/A Limited	6.03	88,046	\$6. 2			49%	Gold					1914	103	
William Burgess Elementary School	E	JK-5		15	Jennifer Story	Lucy Giannotta	206	Limited N/A N/A	4.17	69,304	\$4.2			43%						1914	103	
William G Davis Junior Public School	E	JK-6		22	Jerry Chadwick	Kerry-Lynn Stadnyk	422	Limited N/A N/A	5.46	35,884	\$4.1			53%	Gold					1966	51	
William G Miller Public School	E	JK-8		22	Jerry Chadwick	Kerry-Lynn Stadnyk	197	Limited Closed N/A	5.21	51,452	\$5.7			51%	Bronze					1958	59	
William J McCordic School	E	JK-8		16	Sheila Cary- Meagher	Lucy Giannotta	133	Limited N/A N/A	1.46	33,748	\$3.4			79%						1973	44	
Williamson Road Junior Public School	E	JK-6		16	Sheila Cary- Meagher	John Chasty	446	Closed Limited N/A	3	70,575	\$3.9			34%	Gold					1912	105	
Willow Park Junior Public School	E	JK-6		22	Jerry Chadwick	Anne Seymour	5	Limited N/A N/A	6.1	50,052	\$3.1			28%	Silver					1964	53	
Willowdale Middle School	E	6-8		12	Alexander Brown	Elizabeth Addo	362	Closed Closed Closed	7.24	67,124	\$2.9			28%	Platinum		Yes			1958	59	
Wilmington Elementary School	E	JK-4		5	Alexandra Lulka	Elizabeth Addo	252	Closed N/A N/A	4.69	32,184	\$5.1	1	2	79%						1958	59	
Winchester Junior and Senior Public School (includes Annex)	E	SK-8		14	Chris Moise	Jane Phillips- Long	127	Limited Limited N/A	4.6	104,436	\$10.8			82%	Gold		Yes			1898	119	
Winona Drive Senior Public School	E	7-8		11	Shelley Laskin	Kathleen Garner	323	Limited Closed Limited	3	93,920	\$10.7	1		117%		TLC	Yes			1958	59	
Withrow Avenue Junior Public School	E	JK-6		15	Jennifer Story	Mary Jane McNamara	439	Limited Closed N/A	3.56	71,106	\$6.9			46%						1972	45	
Woburn Junior Public School	E	JK-6		19	David Smith	Shirley Chan	89	Limited N/A N/A	8.01	47,052	\$6.8		1	68%	Gold					1963	54	
Woodbine Middle School	E	7-8		17	Ken Lister	Audley Salmon	271	Limited N/A N/A	8.01	106,338	\$8.3			43%			Yes	A1		1965	52	
Yorkview Public School	E	JK-5		12	Alexander Brown	Louie Papathanasakis	331	Closed Closed N/A	5.19	51,979	\$5.6		1	57%	Platinum					1955	62	
Yorkwoods Public School	E	JK-5		4	Tiffany Ford	Lynn Strangway	1	Limited N/A N/A	5.93	64,272	\$2.5			20%	Silver					1967	50	
Zion Heights Middle School	E	6-8		12	Alexander Brown	Elizabeth Addo	342	Limited N/A N/A	10.01	97,748	\$6.4			52%			Yes			1967	50	



Board	Participat	tion Rates				2016	5 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Projec	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Whitney Junior Public School	56.4%	50.1%	406	277	277.0	68%	287	119	71%	287	119	71%	287	119	71%	287	119	71%
Wilkinson Junior Public School	90.9%	71.0%	617	505	505.0	82%	468	149	76%	463	154	75%	462	155	75%	462	155	75%
William Burgess Elementary School	69.1%	48.0%	477	345	345.0	72%	347	130	73%	346	131	73%	346	131	73%	346	131	73%
William G Davis Junior Public School	70.9%	58.9%	337	248	248.0	74%	228	109	68%	231	106	69%	231	106	69%	231	106	69%
William G Miller Public School	60.1%	47.6%	573	506	506.0	88%	561	12	98%	579	-6	101%	581	-8	101%	581	-8	101%
William J McCordic School			153	75	75.0	49%	76	77	50%	77	76	50%	77	76	50%	77	76	50%
Williamson Road Junior Public School	79.9%	74.2%	553	568	568.0	103%	598	-45	108%	591	-38	107%	591	-38	107%	591	-38	107%
Willow Park Junior Public School	76.0%	61.2%	563	372	372.0	66%	282	281	50%	276	287	49%	276	287	49%	276	287	49%
Willowdale Middle School	64.7%	53.3%	536	430	430.0	80%	487	49	91%	531	5	99%	534	2	100%	534	2	100%
Wilmington Elementary School	53.4%	42.7%	277	272	271.7	98%	236	41	85%	241	36	87%	241	36	87%	241	36	87%
Winchester Junior and Senior Public School (includes Annex)	55.1%	40.1%	534	475	475.0	89%	604	-378	113%	629	-403	278%	626	-400	277%	626	-400	277%
Winona Drive Senior Public School	72.1%	49.3%	455	435	435.0	96%	461	-6	101%	478	-23	105%	467	-12	103%	467	-12	103%
Withrow Avenue Junior Public School	97.8%	83.5%	668	604	604.0	90%	568	100	85%	582	86	87%	581	87	87%	581	87	87%
Woburn Junior Public School	79.6%	72.1%	505	388	388.0	77%	304	201	60%	305	200	60%	305	200	60%	305	200	60%
Woodbine Middle School	62.7%	34.1%	584	191	191.0	90%	437	395	75%	385	199	66%	370	214	63%	370	214	63%
Yorkview Public School	43.3%	35.1%	525	454	454.0	86%	502	23	96%	507	18	97%	508	17	97%	508	17	97%
Yorkwoods Public School	61.7%	50.2%	530	404	404.0	76%	306	224	58%	317	213	60%	317	213	60%	317	213	60%
Zion Heights Middle School	85.4%	66.4%	561	374	374.0	67%	444	117	79%	407	154	73%	416	145	74%	416	145	74%



Board				(General Information	ı								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
ALPHA II Alternative School	ES	7-12		9	Marit Stiles	Jane Phillips- Long	287	Limited N/A N/A												1916	101	
Pleasant View Junior High School	ES	7-9		17	Ken Lister	Beth Veale	356	Limited N/A N/A	8.01	87,511	\$9.8			67%	Bronze		Yes			1968	49	
St Andrew's Junior High School	ES	7-9		13	Gerri Gershon	Kathleen Garner	426	Limited N/A N/A	8.15	82,345	\$4.3			34%	Gold		Yes			1962	55	
Windfields Junior High School	ES	7-9		13	Gerri Gershon	Kathleen Garner	386	Limited Limited N/A	10.01	82,183	\$3.4	1		26%			Yes			1970	47	
A Y Jackson Secondary School	s	9-12	Yes	12	Alexander Brown	Elizabeth Addo	94	Limited N/A N/A	15.32	163,817	\$24.1		2	82%		TLC				1968	49	
Agincourt Collegiate Institute	s	9-12	No	21	Abdul Hai Patel	Andrew Howard	80	Limited Limited Limited	14.92	210,482	\$8.9			25%	Silver					1929	88	
Albert Campbell Collegiate Institute	s	9-12	Yes	21	Abdul Hai Patel	Jacqueline Spence	79	Limited N/A N/A	23.42	247,184	\$17.1		1	42%		City				1976	41	
Alternative Scarborough Education 1	s	9-12	4 Terms	19	David Smith	Anne Seymour	67	Limited N/A N/A														
Avondale Secondary Alt School	s	9-12	No	12	Alexander Brown	Anne Seymour	89	Limited N/A N/A			\$2.3			32%						1955	62	
Bendale Business and Technical Institute	s	9-12	Yes	19	David Smith	Shirley Chan	22	Limited N/A N/A	12.8	158,154	\$18.2			70%		TLC		A1	Yes	1962	55	
Birchmount Park Collegiate Institute	s	9-12	Yes	18	Parthi Kandavel	Peter Chang	52	Limited N/A N/A	10.87	181,112	\$25.7			85%	Gold			A1	Yes	1963	54	
Bloor Collegiate Institute	s	9-12	No	9	Marit Stiles	Jane Phillips- Long	64	Limited N/A N/A	7.08	146,989	\$19.5			77%	Gold	Yes				1916	101	
Burnhamthorpe Collegiate Institute	s	9-12	No	2	Chris Glover	Karen Falconer	38	Limited N/A N/A	19.37	174,118	\$20.5			60%						1956	61	
C W Jefferys Collegiate Institute	s	9-12	Yes	4	Tiffany Ford	Audley Salmon	11	Limited N/A N/A	15	176,540	\$26.3			99%	Bronze	City				1963	54	
CALC Secondary School	s	9-12	No	15	Jennifer Story	Karen Falconer	34	Limited N/A N/A	6.84	200,826	\$23. 8			91%	Silver					1963	54	
Caring & Safe School LC1	s	9-12	No	1	Avtar Minhas	Jim Spyropoulos		N/A N/A N/A	6.05	36,958	\$5.2			40%								
Caring & Safe School LC2	s	9-12	No	20	Manna Wong	Jim Spyropoulos		N/A N/A N/A					5									
Caring & Safe School LC3	s	9-12	No	18	Parthi Kandavel	Jim Spyropoulos		N/A N/A N/A														



Board	Participa	tion Rates				2010	5 Enrolment ar	nd Projection	s FTE, Surplus S	Seats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
ALPHA II Alternative School			63	15	36.9	59%	73	-10	116%	76	-13	121%	76	-13	121%	76	-13	121%
Pleasant View Junior High School	79.2%	51.9%	446	304	304.0	68%	368	78	83%	319	127	72%	306	140	69%	306	140	69%
St Andrew's Junior High School	61.8%	43.5%	366	494	494.0	135%	452	-86	123%	402	-36	110%	408	-42	111%	407	-41	111%
Windfields Junior High School	81.2%	52.8%	435	605	605.0	139%	603	-168	139%	593	-158	136%	594	-159	137%	591	-156	136%
A Y Jackson Secondary School	88.5%	63.4%	1086	1,018	1,011.3	93%	1,286	-200	118%	1,273	-187	117%	1,210	-124	111%	1,210	-124	111%
Agincourt Collegiate Institute	92.9%	80.6%	1392	1,231	1,231.0	88%	1,333	59	96%	1,323	69	95%	1,303	89	94%	1,275	117	92%
Albert Campbell Collegiate Institute	77.8%	50.7%	1695	1,205	1,201.3	71%	911	784	54%	985	710	58%	979	716	58%	972	723	57%
Alternative Scarborough Education 1			120	147	82.6	69%	150	-30	125%	150	-30	125%	150	-30	125%	150	-30	125%
Avondale Secondary Alt School			108	58	57.6	53%	75	33	69%	75	33	69%	75	33	69%	75	33	69%
Bendale Business and Technical Institute			945	403	402.5	43%	404	541	43%	393	552	42%	393	552	42%	393	552	42%
Birchmount Park Collegiate Institute	70.0%	35.7%	1164	859	855.6	74%	934	230	80%	894	270	77%	907	257	78%	916	248	79%
Bloor Collegiate Institute	65.3%	15.1%	792	667	663.0	84%	664	128	84%	710	82	90%	673	119	85%	678	114	86%
Burnhamthorpe Collegiate Institute			669	396	362.0	54%	422	247	63%	422	247	63%	422	247	63%	422	247	63%
C W Jefferys Collegiate Institute	50.1%	23.2%	978	735	728.8	75%	623	355	64%	560	418	57%	527	451	54%	537	441	55%
CALC Secondary School			855	546	479.6	56%	488	367	57%	488	367	57%	490	365	57%	491	364	57%
Caring & Safe School LC1			42	8	8.0	19%	4	38	10%	4	38	10%	4	38	10%	4	38	10%
Caring & Safe School LC2			42	8	8.0	19%	12	30	29%	12	30	29%	12	30	29%	12	30	29%
Caring & Safe School LC3			147	4	4.0	3%	10	137	7%	10	137	7%	10	137	7%	10	137	7%



Board				G	General Information	ı								Facilit	y Informatio	'n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Caring & Safe School LC4	s	9-12	No	9	Marit Stiles	Jim Spyropoulos		N/A N/A N/A		204,529										1966	51	
Cedarbrae Collegiate Institute	s	9-12	Yes	19	David Smith	Anne Seymour	30	Limited Limited Limited	15.22	254,765	\$22.5			57%	Silver	City			Yes	1959	58	
Central Etobicoke High School	s	9-12	Yes	2	Chris Glover	Annie Appleby	16	Limited N/A N/A	12.7	119,330	\$13.2			53%				A1	Yes	1970	47	
Central Technical School	s	9-12	Yes	10	Ausma Malik	Mike Gallagher	36	Limited N/A N/A	12.78	592,888	\$58.6			78%		TLC				1912	105	
Central Toronto Academy	s	9-12	Yes	10	Ausma Malik	Mike Gallagher	31	Limited N/A N/A	4.18	223,127	\$9.			25%	Gold	TLC				1914	103	
City School	s	9-12	Yes	10	Ausma Malik	Anne Seymour	87	Limited N/A N/A							Platinum				Yes			
Contact Alternative School	s	9-12	No	10	Ausma Malik	Anne Seymour	14	Limited N/A N/A	0.37	32,674	\$2.8			37%						1944	73	
Danforth Collegiate and Technical Institute	s	9-12	No	15	Jennifer Story	Lucy Giannotta	53	Limited N/A N/A	8.95	391,059	\$32.5			55%		Yes			Yes	1922	95	
David and Mary Thomson Collegiate Institute	s	9-12	Yes	19	David Smith	Shirley Chan	40	Limited N/A N/A	15.37	232,239	\$31.2			77%						1958	59	
Delphi Secondary Alternative School	s	9-12	Yes (10- 12)	21	Abdul Hai Patel	Anne Seymour	82	Limited N/A N/A														
Don Mills Collegiate Institute	s	9-12	Yes	17	Ken Lister	Beth Veale	81	Limited N/A N/A	11.69	124,130	\$4.	5	1	19%	Gold	City			Yes	1958	59	
Downsview Secondary School	s	9-12	Yes	5	Alexandra Lulka	Linda Curtis	3	Limited N/A N/A	12.7	231,243	\$25.6			74%		TLC		A1	No	1953	64	
Dr Norman Bethune Collegiate Institute	s	9-12	No	20	Manna Wong	Louie Papathanasakis	86	Limited N/A N/A	14.9	153,427	\$13.3			47%	Platinum					1979	38	
Drewry Secondary School	s	9-12	Yes	12	Alexander Brown	Louie Papathanasakis	72	Limited N/A N/A	5.04	62,173	\$7.3	1		103%	Gold				Yes	1927	90	
Earl Haig Secondary School	s	9-12	No	12	Alexander Brown	Linda Curtis	100	Closed N/A N/A	8.85	267,475	\$2.5			5%	Platinum			A1	Yes	1997	20	
East York Alternative Secondary School	s	10-12	Yes	16	Sheila Cary- Meagher	Anne Seymour	41	Limited N/A N/A	0.34	8,572										1951	66	
East York Collegiate Institute	S	9-12	Yes	16	Sheila Cary- Meagher	Lucy Giannotta	62	Limited N/A N/A	12.86	196,611	\$18.7		2	48%	Gold			B1		1959	58	
Eastdale Collegiate Institute	s	9-12	Yes	15	Jennifer Story	John Chasty	15	Limited N/A N/A	1.19	59,208	\$12.			94%	Gold					1962	55	



Board	Participa	tion Rates				2016	Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	tion FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Caring & Safe School LC4			42	9	9.0	21%	7	35	17%	7	35	17%	7	35	17%	7	35	17%
Cedarbrae Collegiate Institute	68.6%	48.5%	1536	1,207	1,205.5	78%	1,160	376	76%	1,186	350	77%	1,134	402	74%	1,142	394	74%
Central Etobicoke High School			516	145	144.5	28%	166	350	32%	166	350	32%	166	350	32%	166	350	32%
Central Technical School			2931	1,372	1,334.7	46%	1,064	1,867	36%	1,214	1,717	41%	1,233	1,698	42%	1,218	1,713	42%
Central Toronto Academy			1176	458	457.0	39%	808	368	69%	828	348	70%	828	348	70%	828	348	70%
City School			189	146	142.8	76%	160	29	85%	160	29	85%	160	29	85%	160	29	85%
Contact Alternative School			213	183	182.0	85%	189	24	89%	189	24	89%	189	24	89%	189	24	89%
Danforth Collegiate and Technical Institute			2067	878	877.0	42%	762	1,305	37%	761	1,306	37%	787	1,280	38%	788	1,279	38%
David and Mary Thomson Collegiate Institute	61.1%	25.8%	1623	980	976.0	60%	877	746	54%	886	737	55%	846	777	52%	852	771	52%
Delphi Secondary Alternative School			147	118	117.5	80%	130	17	88%	130	17	88%	130	17	88%	130	17	88%
Don Mills Collegiate Institute	79.0%	25.2%	795	1,119	1,118.0	141%	1,159	-364	146%	900	-105	113%	883	-88	111%	881	-86	111%
Downsview Secondary School	43.4%	21.1%	1263	566	558.3	44%	582	681	46%	484	779	38%	451	812	36%	453	810	36%
Dr Norman Bethune Collegiate Institute	93.7%	75.5%	1083	1,050	1,050.0	97%	863	220	80%	923	160	85%	958	125	88%	968	115	89%
Drewry Secondary School			225	130	130.0	58%	145	80	64%	145	80	64%	145	80	64%	145	80	64%
Earl Haig Secondary School	101.6%	88.6%	2028	2,038	2,036.8	100%	1,917	111	95%	1,906	122	94%	1,980	48	98%	1,956	72	96%
East York Alternative Secondary School			84	126	126.0	150%	123	-39	146%	123	-39	146%	123	-39	146%	123	-39	146%
East York Collegiate Institute	76.6%	30.5%	1515	985	985.0	65%	962	553	63%	926	589	61%	915	600	60%	921	594	61%
Eastdale Collegiate Institute			390	131	131.0	34%	111	279	28%	123	267	32%	129	261	33%	129	261	33%



Board				G	ieneral Informatio	n								Facilit	y Informatio	on						
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Emery Collegiate Institute	s	9-12	Yes	4	Tiffany Ford	Audley Salmon	18	Limited N/A N/A	11.61	240,102	\$14.8			33%	Silver	City		A1	Yes	1960	57	
Emery EdVance Secondary School	s	9-12		4	Tiffany Ford	Karen Falconer	6	Limited N/A N/A	See Emery Cl													
Etobicoke Collegiate Institute	s	9-12	Yes	2	Chris Glover	Annie Appleby	97	Limited N/A N/A	9.76	208,466	\$27.1			75%					Yes	1928	89	
Etobicoke School of the Arts	s	9-12	No	3	Pamela Gough	Tracy Hayhurst	106	Limited N/A N/A	10.4	134,948	\$7.7		1	27%	Gold					1954	63	
Etobicoke Year Round Alternative Centre	s	9-12	4 Terms	3	Pamela Gough	Anne Seymour	32	Limited N/A N/A	5.81	23,509	\$3.8			89%						1954	63	
Forest Hill Collegiate Institute	s	9-12	Yes	11	Shelley Laskin	Leila Girdhar-Hill	96	Limited N/A N/A	6.72	169,258	\$3.6			16%		TLC				1947	70	Cat. 5
Frank Oke Secondary School	s	9-12	No	6	Chris Tonks	Vicky Branco	5	Limited N/A N/A	4.45	46,521	\$5.4			50%					No	1957	60	
George Harvey Collegiate Institute	s	9-12	Yes	6	Chris Tonks	Vicky Branco	7	Limited N/A N/A	6.2	269,365	\$7.1			16%		TLC				1951	66	
George S Henry Academy	s	9-12	Yes	17	Ken Lister	Beth Veale	54	Limited N/A N/A	14.28	151,223	\$22.			94%	Platinum	TLC				1964	53	
Georges Vanier Secondary School	s	9-12	Yes	17	Ken Lister	Audley Salmon	78	Limited N/A N/A	15.02	255,333	\$20.2			50%		City		A1	Yes	1965	52	
Greenwood Secondary School	s	9-12	Yes	15	Jennifer Story	Mary Jane McNamara	21	Limited N/A N/A	0.94	84,463	\$10.8			66%						1971	46	
Harbord Collegiate Institute	s	9-12	No	10	Ausma Malik	Mike Gallagher	85	Limited Closed Limited	3.73	198,449	\$24.8			99%	Platinum	TLC			Yes	1930	87	
Heydon Park Secondary School	s	9-12	Yes	10	Ausma Malik	Mary Jane McNamara	17	Limited N/A N/A	1.38	36,187	\$1.3			11%						1967	50	
Humberside Collegiate Institute	s	9-12	No	7	Robin Pilkey	Tracy Hayhurst	102	Closed Closed Closed	8.08	190,035	\$9.1			33%		TLC				1910	107	Cat. 5
Inglenook Community School	s	9-12	Yes	14	Chris Moise	Anne Seymour	84	Limited N/A N/A	0.97	17,298	\$1.1			25%						1888	129	
Jarvis Collegiate Institute	s	9-12	No	14	Chris Moise	John Chasty	19	Limited N/A N/A	4.27	234,475	\$24.4			83%	Silver	TLC				1924	93	
John Polanyi Collegiate Institute	s	9-12	Yes	8	Jennifer Arp	Leila Girdhar-Hill	35	Limited N/A N/A	12.11	186,387	\$20.4			60%	Gold	Leased				1951	66	
Kipling Collegiate Institute	s	9-12	Yes	2	Chris Glover	Angela Nardi- Addesa	9	Limited N/A N/A	12.11	132,139	\$20.5			78%	Gold			B1		1960	57	



Board	Participa	tion Rates				2010	6 Enrolment ar	nd Projection	s FTE, Surplus S	Seats = OTG Re	vised - Proje	ction FTE, Utili	zations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Emery Collegiate Institute	50.7%	29.1%	1101	674	673.5	61%	595	506	54%	558	543	51%	521	580	47%	523	578	48%
Emery EdVance Secondary School			84	122	104.0	124%	113	-29	135%	113	-29	135%	113	-29	135%	113	-29	135%
Etobicoke Collegiate Institute	53.6%	32.7%	1275	968	965.8	76%	1,043	232	82%	1,208	67	95%	1,163	112	91%	1,154	121	91%
Etobicoke School of the Arts			867	955	951.4	110%	991	-124	114%	991	-124	114%	991	-124	114%	991	-124	114%
Etobicoke Year Round Alternative Centre			90	34	34.0	38%	42	48	47%	42	48	47%	42	48	47%	42	48	47%
Forest Hill Collegiate Institute	55.9%	35.9%	801	982	955.1	119%	967	-166	121%	964	-163	120%	1,012	-211	126%	991	-190	124%
Frank Oke Secondary School			192	102	102.0	53%	101	91	53%	101	91	53%	101	91	53%	101	91	53%
George Harvey Collegiate Institute	56.8%	5.7%	1389	533	533.0	38%	448	941	32%	409	980	29%	389	1,000	28%	389	1,000	28%
George S Henry Academy	64.5%	25.9%	807	491	481.0	60%	468	339	58%	444	363	55%	395	412	49%	387	420	48%
Georges Vanier Secondary School	64.2%	30.1%	1539	721	720.0	47%	823	716	53%	928	611	60%	836	703	54%	818	721	53%
Greenwood Secondary School			300	213	212.5	71%	196	104	65%	199	101	66%	206	94	69%	209	91	70%
Harbord Collegiate Institute	87.4%	38.5%	948	1,059	1,059.0	112%	1,214	-266	128%	1,461	-513	154%	1,459	-511	154%	1,473	-525	155%
Heydon Park Secondary School			240	155	155.0	65%	173	67	72%	228	12	95%	233	7	97%	253	-13	105%
Humberside Collegiate Institute	74.7%	47.4%	1020	1,136	1,126.5	110%	1,313	-293	129%	1,460	-440	143%	1,450	-430	142%	1,458	-438	143%
Inglenook Community School			126	59	59.0	47%	83	43	66%	83	43	66%	84	42	67%	84	42	67%
Jarvis Collegiate Institute	64.3%	23.6%	1095	729	729.0	67%	845	250	77%	800	295	73%	842	253	77%	836	259	76%
John Polanyi Collegiate Institute	41.5%	10.5%	1032	905	901.4	87%	982	50	95%	1,074	-42	104%	1,059	-27	103%	1,028	4	100%
Kipling Collegiate Institute	53.0%	28.7%	948	400	397.1	42%	304	644	32%	257	691	27%	246	702	26%	253	695	27%



Board				G	eneral Information	n								Facilit	y Informatic	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Lakeshore Collegiate Institute	S	9-12	Yes	3	Pamela Gough	Sandra Tondat	70	Limited N/A N/A	15.76	174,463	\$25.3			75%						1950	67	
L'Amoreaux Collegiate Institute	s	9-12	Yes	20	Manna Wong	Beth Veale	71	Limited N/A Limited	15	161,512	\$7.4	8	2	30%		City				1973	44	
Lawrence Park Collegiate Institute	s	9-12	No	8	Jennifer Arp	Vicky Branco	108	Closed Closed Closed	11.37	168,280	\$5.8	2		23%	Silver	TLC		A1	Yes	1935	82	
Leaside High School	s	9-12	Yes	13	Gerri Gershon	Leila Girdhar-Hill	99	Closed Limited Limited	3.7	145,962	\$18.8			78%	Gold					1945	72	
Lester B Pearson Collegiate Institute	s	9-12	Yes	21	Abdul Hai Patel	Andrew Howard	77	Closed N/A N/A	14.5	194,944	\$6.5		1	19%	Silver	City		B1	Yes	1978	39	
Malvern Collegiate Institute	s	9-12	No	16	Sheila Cary- Meagher	John Chasty	105	Closed Limited Limited	4.03	154,259	\$19.9	2		82%	Gold	TLC				1900	117	
Maplewood High School	s	9-12	No	22	Jerry Chadwick	Kerry-Lynn Stadnyk	25	Limited N/A N/A	12.6	115,477	\$9.2			44%						1967	50	
Marc Garneau Collegiate Institute	S	9-12	Yes	13	Gerri Gershon	Ian Allison	68	Closed N/A N/A	8.6	188,695	\$3.1	8		8%	Platinum				Yes	1973	44	
Martingrove Collegiate Institute	s	9-12	No	2	Chris Glover	Annie Appleby	74	Limited N/A N/A	16.9	158,629	\$6.7			22%	Gold			A1	Yes	1966	51	
Monarch Park Collegiate Institute	s	9-12	Yes	15	Jennifer Story	Mary Jane McNamara	75	Limited N/A N/A	9.24	231,202	\$8.1			23%		TLC		A1	Yes	1963	54	
Native Learning Centre	s	9-12	No	14	Chris Moise	John Chasty	26	Limited N/A N/A											Yes			
Native Learning Centre East	s	9-12		22	Jerry Chadwick	Kerry-Lynn Stadnyk	2	Closed N/A N/A		1,920												
Newtonbrook Secondary School	s	9-12	Yes	12	Alexander Brown	Louie Papathanasakis	59	Limited Limited Limited	13.71	196,228	\$8.9			26%		TLC				1963	54	
North Albion Collegiate Institute	s	9-12	Yes	1	Avtar Minhas	Glenford Duffus	48	Limited N/A N/A	12.16	171,804	\$7.			23%						1962	55	
North East Year Round Alternative Centre	s	9-12	4 Terms	17	Ken Lister	Anne Seymour	47	Limited N/A N/A											Yes			
North Toronto Collegiate Institute	s	9-12	No	11	Shelley Laskin	Ian Allison	107	Limited N/A N/A	4.76	211,736	\$.0326			0.10%	Gold			A1		2010	7	
North West Year Round Alternative Centre	s	9-12	4 Terms	5	Alexandra Lulka	Anne Seymour	29	Limited N/A N/A														
Northern Secondary School	s	9-12	No	11	Shelley Laskin	lan Allison	104	Limited N/A N/A	7.39	317,228	\$42.4			90%	Gold	TLC				1929	88	



Board	Participat	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	Seats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Proje	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Lakeshore Collegiate Institute	54.5%	32.4%	1131	655	655.0	58%	642	489	57%	705	426	62%	743	388	66%	717	414	63%
L'Amoreaux Collegiate Institute	64.1%	33.5%	957	583	583.0	61%	536	421	56%	474	483	50%	474	483	50%	459	498	48%
Lawrence Park Collegiate Institute	75.4%	53.5%	906	1,215	1,205.0	133%	1,209	-303	133%	1,265	-359	140%	1,254	-348	138%	1,254	-348	138%
Leaside High School	87.2%	65.3%	939	933	927.0	99%	1,104	-165	118%	1,096	-157	117%	1,074	-135	114%	1,077	-138	115%
Lester B Pearson Collegiate Institute	62.6%	45.8%	1329	1,365	1,365.0	103%	1,224	105	92%	1,050	279	79%	953	376	72%	951	378	72%
Malvern Collegiate Institute	85.1%	57.8%	852	1,063	1,061.5	125%	1,305	-453	153%	1,617	-765	190%	1,668	-816	196%	1,656	-804	194%
Maplewood High School			552	182	182.0	33%	166	386	30%	172	380	31%	175	377	32%	178	374	32%
Marc Garneau Collegiate Institute	76.3%	55.7%	1422	1,714	1,709.9	120%	1,382	40	97%	1,370	52	96%	1,312	110	92%	1,311	111	92%
Martingrove Collegiate Institute	65.4%	48.2%	1059	1,183	1,181.7	11 2 %	1,066	-7	101%	1,089	-30	103%	1,070	-11	101%	1,071	-12	101%
Monarch Park Collegiate Institute	69.1%	21.7%	1284	846	843.7	66%	903	381	70%	893	391	70%	862	422	67%	862	422	67%
Native Learning Centre			54	39	37.6	70%	32	22	59%	32	22	59%	32	22	59%	32	22	59%
Native Learning Centre East			21	15	15.0	71%	15	6	71%	15	6	71%	15	6	71%	15	6	71%
Newtonbrook Secondary School	52.7%	36.3%	1356	898	890.5	66%	1,167	189	86%	1,075	281	79%	1,103	253	81%	1,202	154	89%
North Albion Collegiate Institute	62.6%	39.2%	1095	937	931.5	85%	755	340	69%	579	516	53%	542	553	49%	556	539	51%
North East Year Round Alternative Centre			105	29	28.4	27%	43	62	41%	43	62	41%	43	62	41%	43	62	41%
North Toronto Collegiate Institute	78.0%	46.3%	1233	1,265	1,263.2	1 02 %	1,422	-189	115%	1,527	-294	124%	1,526	-293	124%	1,538	-305	125%
North West Year Round Alternative Centre			126	77	77.0	61%	75	51	60%	75	51	60%	75	51	60%	75	51	60%
Northern Secondary School	78.0%	29.8%	1743	1,806	1,799.1	103%	2,024	-281	116%	2,130	-387	122%	2,121	-378	122%	2,123	-380	122%



Board				G	eneral Informatio	n								Facilit	y Informatio	on						
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Northview Heights Secondary School	s	9-12	Yes	5	Alexandra Lulka	Elizabeth Addo	63	Limited N/A N/A	22.21	256,872	\$11.1			26%	Platinum	City		A1	Yes	1955	62	Cat. 5
Oakwood Collegiate Institute	s	9-12	No	9	Marit Stiles	Sandra Tondat	42	Limited N/A Limited	6.52	200,079	\$9.4			31%				A1		1912	105	
Oasis Alternative Secondary School (Contains 3 sites)	s	9-12	Yes	10	Ausma Malik	Anne Seymour	61	Limited N/A N/A	0.62	19,148												
Parkdale Collegiate Institute	s	9-12	Yes	7	Robin Pilkey	Jane Phillips- Long	51	Limited N/A N/A	5.88	155,375	\$7.8			34%	Platinum	City				1919	98	
Parkview Alternative School	s	9-12	4 Terms	20	Manna Wong	Anne Seymour	24	Limited N/A N/A	6.8	31,575	\$4.1			34%						1955	62	
R H King Academy	s	9-12	Yes	18	Parthi Kandavel	Jacqueline Spence	66	Closed N/A N/A	12.4	191,552	\$9. 3	6		32%	Platinum	TLC				1922	95	
Richview Collegiate Institute	s	9-12	No	2	Chris Glover	Annie Appleby	92	Limited Closed Limited	13.81	118,727	\$15.7	2		65%	Silver					1958	59	
Riverdale Collegiate Institute	s	9-12	No	15	Jennifer Story	Mary Jane McNamara	83	Closed N/A Limited	5.19	252,073	\$27.2			90%	Platinum	TLC		A1	Yes	1993	24	
Rosedale Heights School of the Arts	s	9-12	No	14	Chris Moise	John Chasty	95	Limited N/A N/A	12.18	175,137	\$25.			94%		TLC				1963	54	
Runnymede Collegiate Institute	s	9-12	Yes	7	Robin Pilkey	Tracy Hayhurst	10	Limited N/A N/A	5.83	145,214	\$20.2			80%		City				1928	89	
SATEC @ WA Porter Collegiate Institute	s	9-12	Yes	18	Parthi Kandavel	Peter Chang	55	Closed N/A N/A	14.85	186,642	\$19.5	1		62%	Platinum	TLC				1956	61	
Scarborough Centre for Alternative Studies	s	9-12	No	18	Parthi Kandavel	Karen Falconer	28	Limited N/A N/A	13.24	225,191	\$25.7			67%						1961	56	
Scarlett Heights Entrepreneurial Academy	s	9-12	Yes	2	Chris Glover	Angela Nardi- Addesa	8	Limited N/A N/A	12.33	124,087	\$9.1			38%	Gold					1964	53	
School of Experiential Education	s	9-12	Yes	1	Avtar Minhas	Anne Seymour	27	Limited N/A N/A	6.82	27,179										1954	63	
School of Life Experience	s	9-12	Yes	15	Jennifer Story	Mary Jane McNamara	57	Limited N/A N/A														
SEED Alternative School	s	9-12	Yes	15	Jennifer Story	Anne Seymour	76	Limited N/A N/A			\$1.9			22%								
Silverthorn Collegiate Institute	s	9-12	Yes	2	Chris Glover	Glenford Duffus	93	Limited N/A N/A	15.3	178,004	\$25.3			86%						1964	53	
Sir John A Macdonald Collegiate Institute	s	9-12	No	20	Manna Wong	Louie Papathanasakis	88	Limited N/A N/A	18.14	186,479	\$14.2			42%	Gold					1963	54	



Board	Participat	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Projec	ction/OTG R	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Northview Heights Secondary School	64.5%	42.9%	1674	1,690	1,686.6	101%	1,603	71	96%	1,409	265	84%	1,443	231	86%	1,424	250	85%
Oakwood Collegiate Institute	56.1%	13.4%	933	424	423.0	45%	533	400	57%	511	422	55%	530	403	57%	530	403	57%
Oasis Alternative Secondary School (Contains 3 sites)			63	113	112.0	178%	107	-44	170%	107	-44	170%	107	-44	170%	107	-44	170%
Parkdale Collegiate Institute	80.2%	29.5%	861	520	515.7	60%	550	311	64%	504	357	59%	512	349	59%	516	345	60%
Parkview Alternative School			288	84	84.0	29%	85	203	30%	85	203	30%	85	203	30%	85	203	30%
R H King Academy	78.0%	56.1%	1122	1,189	1,188.6	106%	1,162	-40	104%	1,160	-38	103%	1,160	-38	103%	1,161	-39	103%
Richview Collegiate Institute	59.1%	45.8%	855	957	955.2	112%	1,104	-249	129%	1,214	-359	142%	1,268	-413	148%	1,273	-418	149%
Riverdale Collegiate Institute	92.4%	50.2%	1116	1,182	1,177.8	106%	1,250	-134	112%	1,280	-164	115%	1,257	-141	113%	1,253	-137	112%
Rosedale Heights School of the Arts			816	997	993.7	1 22%	967	-151	119%	972	-156	119%	972	-156	119%	972	-156	119%
Runnymede Collegiate Institute	66.1%	19.5%	747	677	663.2	89%	612	135	82%	611	136	82%	611	136	82%	611	136	82%
SATEC @ WA Porter Collegiate Institute	71.9%	43.8%	1218	1,289	1,288.0	106%	1,162	56	95%	1,180	38	97%	1,180	38	97%	1,180	38	97%
Scarborough Centre for Alternative Studies			456	326	281.6	62%	321	135	70%	321	135	70%	321	135	70%	321	135	70%
Scarlett Heights Entrepreneurial Academy	44.6%	18.4%	843	221	220.5	26%	181	662	21%	141	702	17%	139	704	16%	139	704	16%
School of Experiential Education			267	53	50.9	19%	51	216	19%	51	216	19%	51	216	19%	51	216	19%
School of Life Experience			81	108	104.9	129%	134	-53	165%	134	-53	165%	134	-53	165%	134	-53	165%
SEED Alternative School			57	100	100.0	175%	101	-44	177%	101	-44	177%	101	-44	177%	101	-44	177%
Silverthorn Collegiate Institute	57.0%	43.1%	1122	885	875.0	78%	765	357	68%	771	351	69%	754	368	67%	740	382	66%
Sir John A Macdonald Collegiate Institute	80.0%	58.3%	1365	1,078	1,076.8	79%	1,042	323	76%	1,027	338	75%	1,027	338	75%	1,027	338	75%



Board				G	eneral Informatio	n								Facilit	y Informatic	on						
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Sir Oliver Mowat Collegiate Institute	S	9-12	No	22	Jerry Chadwick	Kerry-Lynn Stadnyk	103	Limited N/A N/A	14.8	201,595	\$ 25 .9			83%		City			Yes	1970	47	
Sir Wilfrid Laurier Collegiate Institute	s	9-12	Yes	22	Jerry Chadwick	Kerry-Lynn Stadnyk	49	Closed N/A N/A	13.89	236,094	\$8.4	4		21%	Gold	TLC				1964	53	
Sir William Osler High School	s	9-12	Yes	21	Abdul Hai Patel	Jacqueline Spence	45	Limited N/A N/A	10.01	118,514	\$15.3	1		88%	Gold				No	1975	42	
South East Year Round Alternative Centre	s	9-12	4 Terms	18	Parthi Kandavel	Anne Seymour	20	Limited N/A N/A														
Stephen Leacock Collegiate Institute	s	9-12	Yes	20	Manna Wong	Lynn Strangway	58	Limited N/A N/A	14.97	175,415	\$4.5			19%	Gold	TLC			Yes	1970	47	
Subway Academy I	S	9-12	Yes	15	Jennifer Story	Anne Seymour	43	Limited N/A N/A														
Subway Academy II	s	9-12	Yes	10	Ausma Malik	Anne Seymour	39	Limited N/A N/A											Yes			
THESTUDENTSCHOOL	s	9-12	Yes	7	Robin Pilkey	Sandra Tondat	90	Limited N/A N/A														
Thistletown Collegiate Institute	S	9-12	Yes	1	Avtar Minhas	Glenford Duffus	33	Limited N/A N/A	14.55	167,273	\$21.2			66%	Gold					1957	60	
Ursula Franklin Academy	s	9-12	No	7	Robin Pilkey	Sandra Tondat	101	Limited N/A N/A							Platinum							
Vaughan Road Academy	S	9-12	Yes	8	Jennifer Arp	Leila Girdhar-Hill	60	Closed N/A N/A	5.36	183,211	\$5.5			16%	Bronze	City			Yes	1927	90	
Victoria Park Collegiate Institute	s	9-12	Yes	17	Ken Lister	Curtis Ennis	73	Limited N/A N/A	15	220,931	\$9.4			25%	Gold	City				1959	58	
West End Alternative School	s	9-12	4 Terms	10	Ausma Malik	Anne Seymour	44	Limited N/A N/A	10.65	146,751	\$18.6			79%						1965	52	
West Hill Collegiate Institute	s	9-12	No	22	Jerry Chadwick	Nadira Persaud	50	Limited N/A N/A	17.07	217,013	\$11.9			32%		City				1958	59	
West Humber Collegiate Institute	S	9-12	Yes	1	Avtar Minhas	Annie Appleby	46	Limited N/A N/A	17.22	197,724	\$10.2			29%	Silver					1966	51	
Western Technical-Commercial School	S	9-12	Yes	7	Robin Pilkey	Sandra Tondat	65	Limited N/A N/A	9.04	477,567	\$22.3			34%		TLC				1927	90	
Weston Collegiate Institute	S	9-12	No	6	Chris Tonks	Angela Nardi- Addesa	12	Limited N/A N/A	8.18	197,158	\$18.4			51%	Gold	City				1969	48	
Westview Centennial Secondary School	S	9-12	Yes	4	Tiffany Ford	Curtis Ennis	1	Limited N/A N/A	18.14	272,577	\$8.8			22%		TLC			Yes	1966	51	



Board	Participat	tion Rates				2010	6 Enrolment ar	nd Projection	s FTE, Surplus S	Seats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Proje	ction/OTG R	evised			
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Sir Oliver Mowat Collegiate Institute	82.2%	66.9%	1134	1,076	1,075.4	95%	1,069	65	94%	1,032	102	91%	1,067	67	94%	1,067	67	94%
Sir Wilfrid Laurier Collegiate Institute	75.3%	44.7%	1524	1,434	1,434.0	94%	1,209	315	79%	1,104	420	72%	1,053	471	69%	1,054	470	69%
Sir William Osler High School			378	233	233.0	62%	300	78	79%	300	78	79%	300	78	79%	300	78	79%
South East Year Round Alternative Centre			111	116	116.0	105%	102	9	92%	102	9	92%	102	9	92%	102	9	92%
Stephen Leacock Collegiate Institute	64.2%	34.4%	900	650	648.5	72%	652	248	72%	593	307	66%	585	315	65%	580	320	64%
Subway Academy I			210	131	126.4	60%	159	51	76%	159	51	76%	160	50	76%	161	49	77%
Subway Academy II			57	108	0.3	0%	104	-47	182%	104	-47	182%	104	-47	182%	104	-47	182%
THESTUDENTSCHOOL			210	109	107.7	51%	110	100	52%	110	100	52%	110	100	52%	110	100	52%
Thistletown Collegiate Institute	47.1%	24.9%	1032	551	548.5	53%	485	547	47%	426	606	41%	417	615	40%	422	610	41%
Ursula Franklin Academy			621	491	489.9	79%	507	114	82%	510	111	82%	507	114	82%	510	111	82%
Vaughan Road Academy	53.3%	10.6%	1221	219	211.4	17%	259	962	21%	255	966	21%	260	961	21%	259	962	21%
Victoria Park Collegiate Institute	70.0%	36.3%	1431	1,339	1,335.1	93%	1,256	175	88%	1,117	314	78%	1,060	371	74%	1,083	348	76%
West End Alternative School			168	82	82.0	49%	76	92	45%	76	92	45%	76	92	45%	76	92	45%
West Hill Collegiate Institute	48.0%	22.5%	1365	697	699.0	51%	657	708	48%	624	741	46%	564	801	41%	561	804	41%
West Humber Collegiate Institute	60.3%	37.1%	1248	980	975.3	78%	791	457	63%	659	589	53%	647	601	52%	654	594	52%
Western Technical-Commercial School			1515	1,117	1,106.3	73%	1,305	210	86%	1,306	209	86%	1,306	209	86%	1,306	209	86%
Weston Collegiate Institute	56.4%	22.8%	1296	863	861.6	66%	798	498	62%	797	499	61%	718	578	55%	718	578	55%
Westview Centennial Secondary School	60.4%	33.7%	1461	958	944.9	65%	720	741	49%	544	917	37%	495	966	34%	505	956	35%



Board				(General Information	n								Facilit	/ Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Wexford Collegiate School for the Arts	S	9-12	Yes	19	David Smith	Nadira Persaud	56	Closed N/A N/A	8.45	190,296	\$10.9			34%		City			Yes	1963	54	
William Lyon Mackenzie Collegiate Institute	s	9-12	Yes	5	Alexandra Lulka	Linda Curtis	91	Limited N/A N/A	14.28	125,067	\$12.1	4		48%	Gold					1959	58	
Winston Churchill Collegiate Institute	s	9-12	Yes	19	David Smith	Anne Seymour	37	Limited N/A N/A	15	202,216	\$23.2			67%	Bronze					1953	64	
Woburn Collegiate Institute	s	9-12	No	19	David Smith	Shirley Chan	69	Limited N/A N/A	16.43	216,634	\$9.7			24%	Gold					1961	56	
York Humber High School	s	9-12	Yes	6	Chris Tonks	Angela Nardi- Addesa	4	Limited N/A N/A	8.92	101,986	\$7.7			41%	Gold			A1		1992	25	
York Memorial Collegiate Institute	s	9-12	No	6	Chris Tonks	Vicky Branco	13	Limited N/A N/A	7.61	171,307	\$8.6			33%		City				1929	88	Cat. 3
York Mills Collegiate Institute	s	10-12	Yes	13	Gerri Gershon	Kathleen Garner	98	Limited Limited N/A	16.75	174,452	\$21.3			75%	Gold	City				1956	61	
Yorkdale Secondary School	s	9-12	No	8	Jennifer Arp	Karen Falconer	23	Limited N/A N/A	5.91	103,625	\$9.8	7		46%						1962	55	
Burnhamthorpe Adult Learning Centre	Adult Day		No	2	Chris Glover	Karen Falconer			19.37	174,118												
City Adult Learning Centre	Adult Day		No	15	Jennifer Story	Karen Falconer			See CALC SS	See CALC SS												
Emery Adult Learning Centre	Adult Day		No	4	Tiffany Ford	Audley Salmon			See Emery Cl													
Scarborough Centre for Alternative Studies Adult Learning Centre	Adult Day		No	18	Parthi Kandavel	Karen Falconer			13.24	225,191												
Yorkdale Adult Learning Centre	Adult Day		No	8	Jennifer Arp	Karen Falconer			See Yorkdale SS													
1 Civic Centre Court West Education Office	NDS			2	Chris Glover	Glenford Duffus			6.25	103,682	\$9. 2			46%						1969	48	
140 Borough Drive East Education Office	NDS			19	David Smith	Shirley Chan			5.3	126,369	\$11.4			44%						1973	44	
2 Trethewey Drive	NDS			6	Chris Tonks	Vicky Branco			1.8	48,500	\$1.9			20%						1959	58	
200 Wilmington Avenue	NDS			5	Alexandra Lulka	Elizabeth Addo			4.82	101,723	\$2.4			19%						1954	63	
30 Barrhead Crescent Learning Centre / CSS Area A	NDS			1	Avtar Minhas	Glenford Duffus			6.05	36,958										1954	63	



Board	Participa	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Projec	ction/OTG Re	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Wexford Collegiate School for the Arts	70.6%	48.7%	1206	1,075	1,074.4	89%	1,082	124	90%	1,012	194	84%	906	300	75%	915	291	76%
William Lyon Mackenzie Collegiate Institute	70.9%	59.7%	936	1,299	1,298.0	139%	1,200	-264	128%	1,185	-249	127%	1,185	-249	127%	1,185	-249	127%
Winston Churchill Collegiate Institute	55.8%	25.4%	1269	639	637.5	50%	653	616	51%	586	683	46%	525	744	41%	530	739	42%
Woburn Collegiate Institute	71.9%	57.5%	1533	985	984.3	64%	907	626	59%	889	644	58%	868	665	57%	877	656	57%
York Humber High School			402	216	215.5	54%	236	166	59%	236	166	59%	236	166	59%	236	166	59%
York Memorial Collegiate Institute	50.2%	20.2%	873	904	901.9	103%	734	139	84%	665	208	76%	640	233	73%	636	237	73%
York Mills Collegiate Institute	66.6%	47.3%	1050	1,012	1,009.0	96%	901	149	86%	868	182	83%	854	196	81%	851	199	81%
Yorkdale Secondary School			264	399	358.2	136%	309	-45	117%	309	-45	117%	309	-45	117%	309	-45	117%
Burnhamthorpe Adult Learning Centre																		
City Adult Learning Centre																		
Emery Adult Learning Centre																		
Scarborough Centre for Alternative Studies Adult Learning Centre																		
Yorkdale Adult Learning Centre																		
1 Civic Centre Court West Education Office																		
140 Borough Drive East Education Office																		
2 Trethewey Drive																		
200 Wilmington Avenue																		
30 Barrhead Crescent Learning Centre / CSS Area A			42															



Board				(Seneral Information	1								Facilit	y Informatic	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
400 Kipling Avenue	NDS			3	Pamela Gough	Sandra Tondat			9.66													
5050 Yonge Street TDSB Head Office	NDS			12	Alexander Brown	Elizabeth Addo			4.15	118,867	\$10.9			49%						1968	49	
Alliance Centre	NDS			6	Chris Tonks	Vicky Branco			1.3	24,081	\$1.2			26%						1960	57	
Bannockburn PS	NDS			8	Jennifer Arp	Leila Girdhar-Hill			4.99	32,916	\$3.4			45%						1924	93	
Bathurst / Strachan	NDS			10	Ausma Malik	Mary Jane McNamara																
Berryman Building	NDS			14	Chris Moise	Mike Gallagher				12,400										1912	105	
Bridgeport Drive and Bridgend Street	NDS			22	Jerry Chadwick	Kerry-Lynn Stadnyk			6													
Brockton Stadium	NDS			9		Jane Phillips- Long			3.67	4,694										1916	101	
Brookbanks PS	NDS			17	Ken Lister	Curtis Ennis			5.16	73,001	\$6.8			51%						1959	58	
Burnett PS	NDS			12	Alexander Brown	Elizabeth Addo			3.14	18,589										1955	62	
Buttonwood Hill	NDS			2	Chris Glover	Annie Appleby			5.96	30,555	\$3.2			49%						1964	53	
C B Parsons JHS	NDS			8	Jennifer Arp	Leila Girdhar-Hill			6.42	47,189	\$5.9			96%						1945	72	
Canadian Tire	NDS			12	Alexander Brown	Linda Curtis			2													
Cartwright PS	NDS			8	Jennifer Arp	Leila Girdhar-Hill			6	30,799	\$1.6			29%						1953	64	
Castlebar	NDS			3	Pamela Gough	Tracy Hayhurst			5.24	21,776	\$3.7			61%						1956	61	
Century Schoolhouse	NDS			15	Jennifer Story	Lucy Giannotta			0.06	3,046	\$.9			152%						1986	31	
D B Hood Community School	NDS			8	Jennifer Arp	Leila Girdhar-Hill			2.79	59,768	\$5.2			47%						1927	90	
Danforth and Byng	NDS			18	Parthi Kandavel	Peter Chang			4.47													



Board	Participat	tion Rates				2016	i Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Proje	ction/OTG Re	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
400 Kipling Avenue																		
5050 Yonge Street TDSB Head Office																		
Alliance Centre																		
Bannockburn PS			351															
Bathurst / Strachan																		
Berryman Building																		
Bridgeport Drive and Bridgend Street																		
Brockton Stadium																		
Brookbanks PS			737															
Burnett PS			210															
Buttonwood Hill			371															
C B Parsons JHS			322															
Canadian Tire																		
Cartwright PS			391															
Castlebar			302															
Century Schoolhouse																		
D B Hood Community School			690															
Danforth and Byng																		



Board				G	eneral Information	n								Facilit	y Informatio	on						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Dellcrest PS	NDS			5	Alexandra Lulka	Curtis Ennis			2.25	19,741	\$2.5			64%						1968	49	
Douglas Park	NDS			3	Pamela Gough	Sandra Tondat			5.52	17,720	\$2.			37%						1956	61	
Earlscourt Jr PS	NDS			9	Marit Stiles	Sandra Tondat			3.16	55,348										1964	53	
Earlscourt Jr PS - Stella Maris CS Portion	NDS			9	Marit Stiles	Sandra Tondat				72,495										1964	53	
Eastern Centre	NDS			16	Sheila Cary- Meagher	John Chasty			1.68	22,059	\$3.3			77%						1948	69	
Eastern Commerce Collegiate Institute	NDS			15	Jennifer Story	John Chasty			4.97	197,298	\$28.9			88%						1924	93	
Edithvale Land	NDS			12	Alexander Brown	Elizabeth Addo			5.45													
Etobicoke Park Lawn	NDS			3	Pamela Gough	Sandra Tondat			TBD													
Etobicoke Westwood Theatre Site	NDS			3	Pamela Gough				TBD													
Fairmeadow Centre	NDS			13	Gerri Gershon	Kathleen Garner			3.7	32,120	\$3.8			60%						1950	67	
Glen Rush Land	NDS			8	Jennifer Arp	Leila Girdhar-Hill			3													
Gooderham Learning Centre	NDS			19	David Smith	Nadira Persaud			5.68	20,344	\$2.3			57%						1956	61	
Haney Centre	NDS			6	Chris Tonks	Vicky Branco			0.91	4,588	\$.3			43%						1969	48	
Hillside Outdoor Education School	NDS			21	Abdul Hai Patel	Nadira Persaud			2	5,182										1893	124	
Humber Heights Land	NDS			1	Avtar Minhas	Glenford Duffus			6.4													
Humbergrove Cl	NDS			1	Avtar Minhas	Annie Appleby			10.01	83,378										1965	52	
Humberline Drive and Finch Avenue West	NDS			1	Avtar Minhas	Annie Appleby			11.6													
Jones Avenue Adult New Canadians	NDS			15	Jennifer Story	Mary Jane McNamara			1.56	68,275	\$9.6			69%						1909	108	



Board	Participat	tion Rates				2016	6 Enrolment ar	d Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	ction FTE, Utiliz	ations = Proje	ction/OTG Re	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Dellcrest PS			115															
Douglas Park			233															
Earlscourt Jr PS			492															
Earlscourt Jr PS - Stella Maris CS Portion																		
Eastern Centre																		
Eastern Commerce Collegiate Institute			903															
Edithvale Land																		
Etobicoke Park Lawn																		
Etobicoke Westwood Theatre Site																		
Fairmeadow Centre																		
Glen Rush Land																		
Gooderham Learning Centre			0															
Haney Centre			18															
Hillside Outdoor Education School																		
Humber Heights Land			-															
Humbergrove Cl			0															
Humberline Drive and Finch Avenue West			-															
Jones Avenue Adult New Canadians			161															



Board				G	eneral Information	1								Facilit	y Informatio	'n						
School Name	Panel	Grade Range	Semestered (Sec)	Ward	Trustee	Superintendent of Education	2017 LOI	2017-18 Opt Attend Reg/FI/EF	Site Size (Acres)	Facility Size (Sq. Ft.)	Current Backlog (M)	Port. (Instruc)	Port. (Non- Instruc)	Current FCI (EDU)	Eco Schools	Pool	Elem. D&T Shops	Barrier Free / Access	Elevator	Build Date	Building Age	T.O Comm Centre
Keating Channel Precinct (sch site originally in East Bayfront)	NDS			14	Chris Moise	John Chasty			4													
Kent Sr PS	NDS			9	Marit Stiles	Jane Phillips- Long			3.46	103,107	\$16.1			160%						1909	108	
Kenton PS	NDS			12	Alexander Brown	Elizabeth Addo			2.37	39,127	\$4.4			44%						1955	62	
Kingsmill Cl	NDS			3	Pamela Gough	Tracy Hayhurst			11.47	77,705										1963	54	
Lakeview SS	NDS			15	Jennifer Story	Mary Jane McNamara			6.55	204,603										1960	57	
Lewis S Beattie	NDS			12	Alexander Brown	Louie Papathanasakis			14.13	144,291										1964	53	
McCowan Road Jr PS	NDS			19	David Smith	Anne Seymour			6.08	41,706	\$6.9			82%						1954	63	
McCulloch Centre	NDS			1	Avtar Minhas	Angela Nardi- Addesa			5.11	53,228	\$4.4			43%						1962	55	
McGriskin Centre	NDS			21	Abdul Hai Patel	Andrew Howard			9.32	86,251	\$3.6			36%						1988	29	
McNicoll PS	NDS			12	Alexander Brown	Elizabeth Addo			3.33	35,700	\$4.3			70%						1966	51	
Melody Land	NDS			4	Tiffany Ford	Audley Salmon			3.51											1950	67	
Metropolitan Toronto School for the Deaf	NDS	JK-8		11	Shelley Laskin	lan Allison																
Mimico Adult Learning Centre	NDS			3	Pamela Gough	Sandra Tondat			4.5	54,606	\$4.9			45%						1954	63	
Motel Strip	NDS			3	Pamela Gough	Tracy Hayhurst																
Nelson A Boylen Collegiate Institute	NDS			6	Chris Tonks	Angela Nardi- Addesa			11	104,497	\$14.7			94%		TLC				1964	53	
Oak Park Centre	NDS			16	Sheila Cary- Meagher	Lucy Giannotta			0.38	11,556										1968	49	
Oakburn Centre	NDS			12	Alexander Brown	Linda Curtis			4.2	52,808	\$5.		5	77%						1949	68	
Old Orchard Jr PS	NDS			10	Ausma Malik	Mike Gallagher				14,476	\$2.6			88%						1959	58	



Board	Participat	tion Rates				2016	5 Enrolment ar	nd Projection	s FTE, Surplus S	eats = OTG Re	vised - Proje	tion FTE, Utiliz	ations = Projec	ction/OTG Re	evised			
School Name	TDSB 2013-14 TDSB Participation Rate	TDSB 2013-14 Home School Participation Rate	Revised Capacity 2016	HC (Oct. 2016)	FTE (Oct. 2016)	2016 Utilization Rate	2021 Projected	2021 Surplus Seats	2021 Utilization Rate	2026 Projected	2026 Surplus Seats	2026 Utilization Rate	2031 Projected	2031 Surplus Seats	2031 Utilization Rate	2036 Projected	2036 Surplus Seats	2036 Utilization Rate
Keating Channel Precinct (sch site originally in East Bayfront)																		
Kent Sr PS			794															
Kenton PS			570															
Kingsmill Cl			0															
Lakeview SS			0															
Lewis S Beattie			0															
McCowan Road Jr PS			452															
McCulloch Centre																		
McGriskin Centre																		
McNicoll PS			348															
Melody Land																		
Metropolitan Toronto School for the Deaf			0															
Mimico Adult Learning Centre			546															
Motel Strip																		
Nelson A Boylen Collegiate Institute	39.4%	4.7%	513															
Oak Park Centre																		
Oakburn Centre																		
Old Orchard Jr PS			176															



Board				(General Information	Ì								Facilit	y Informatic	on						
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Overland PS	NDS			13	Gerri Gershon	Kathleen Garner			7.96	27,222	\$3.		2	55%	Gold					1955	62	
Park Lawn / Lakeshore	NDS			3	Pamela Gough	Sandra Tondat																
Pauline Jr PS - St Sebastian CS Portion	NDS			9	Marit Stiles	Jane Phillips- Long				60,905										1912	105	
Peckham Centre	NDS			12	Alexander Brown	Louie Papathanasakis			2.46	36,824	\$2.5			35%						1978	39	
Perth Avenue Jr PS - St Luigi CS Portion	NDS			9	Marit Stiles	Jane Phillips- Long				30,035										1964	53	
Portlands	NDS			15	Jennifer Story	John Chasty																
Portlands (north half) - Lower Donlands	NDS			15	Jennifer Story	John Chasty			TBD													
Portlands (south half) - Shipping Channel Precinct	NDS			15	Jennifer Story	John Chasty			TBD													
Progress Avenue	NDS			19	David Smith	Shirley Chan			4.36	155,658										1972	45	
Queens Court	NDS			3	Pamela Gough	Sandra Tondat			3.21	20,017	\$1.8			30%						1954	63	
Railway Lands	NDS			10	Ausma Malik	Mary Jane McNamara			2.1													
Shorting Road Stockroom	NDS			21	Abdul Hai Patel	Andrew Howard				34,953	\$1.1			16%						1988	29	
Silver Creek	NDS			2	Chris Glover	Annie Appleby			6	36,062	\$2.3			25%						1962	55	
Sir Robert L Borden Business and Technical Institute	NDS			22	Jerry Chadwick	Kerry-Lynn Stadnyk			11.93	142,579	\$7.1		1	29%	Silver					1965	52	
Sir Sandford Fleming Academy	NDS			8	Jennifer Arp	Leila Girdhar-Hill			7.81	121,935	\$16.6			42%						1964	53	
Tabor Park	NDS			19	David Smith	Shirley Chan			9.44	126,341										1965	52	
Thistletown	NDS			1	Avtar Minhas	Glenford Duffus			4.52	52,421	\$6.			80%						1946	71	
Tippett Road Centre	NDS			5	Alexandra Lulka	Linda Curtis			3.63	47,265	\$4.1			45%						1953	64	



Board	Participation Rates 2016 Enrolment and Projections FTE, Surplus Seats = OTG Revised - Projection FTE, Utilizations = Projection/OTG Revised																	
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Overland PS			322															
Park Lawn / Lakeshore																		
Pauline Jr PS - St Sebastian CS Portion																		
Peckham Centre																		
Perth Avenue Jr PS - St Luigi CS Portion																		
Portlands																		
Portlands (north half) - Lower Donlands																		
Portlands (south half) - Shipping Channel Precinct																		
Progress Avenue																		
Queens Court			259															
Railway Lands																		
Shorting Road Stockroom																		
Silver Creek			443															
Sir Robert L Borden Business and Technical Institute			846															
Sir Sandford Fleming Academy			792															
Tabor Park			0															
Thistletown			391															
Tippett Road Centre																		



Board	General Information												Facilit	ty Informatio	n							
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Vincent Massey Cl	NDS			2	Chris Glover	Glenford Duffus			12.75	175,033										1961	56	
West Deane	NDS			2	Chris Glover	Annie Appleby			5.98	33,788										1959	58	
West Don Lands	NDS			14	Chris Moise	John Chasty			1.8													
West Park SS	NDS			7	Robin Pilkey	Jane Phillips- Long			3.85	267,907												
Westwood	NDS			3	Pamela Gough	Tracy Hayhurst																
Whitfield Land	NDS			4	Tiffany Ford	Audley Salmon			3.46													
York Humber	NDS			6	Chris Tonks	Vicky Branco			5.51	157,051										1967	50	
York University	NDS			4	Tiffany Ford	Audley Salmon			TBD													
York University Potential Site 1	NDS			4	Tiffany Ford	Audley Salmon																
York University Potential Site 2	NDS			4	Tiffany Ford	Audley Salmon																



Board	Participation Rates		2016 Enrolment and Projections FTE, Surplus Seats = OTG Revised - Projection FTE, Utilizations = Projection/OTG Revised															
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Vincent Massey Cl			0															
West Deane			0															
West Don Lands																		
West Park SS			0															
Westwood																		
Whitfield Land																		
York Humber																		
York University																		
York University Potential Site 1																		
York University Potential Site 2																		

Appendix B: TDSB Policies

Policy P020

Title: TRANSPORTATION OF STUDENTS

Adopted: December 16, 1998 Revised: May 31, 2000, October 27, 2005 Review:

1.0 OBJECTIVE

To establish the criteria for the provision of student transportation and safety measures that will be taken

2.0 **RESPONSIBILITY**

Executive Superintendent, Business Services

3.0 POLICY

The Toronto District School Board is committed to the provision of safe and reliable transportation for resident students in accordance with the provisions of the *Educa-tion Act*, section 21. (2), and the administrative procedure section of this policy. The means of transportation for eligible students is by school bus, the provision of TTC tickets or by taxi.

3.1. Eligibility Criteria

(a) <u>Distance</u>

Transportation is provided to students who would otherwise be excused from attendance at a school because of distance as provided by the *Education Act*, section 21. (2), based on grade level as of September 1 of the school year.

- (i) Junior Kindergarten to Grade 5: 1.6 km or more*
- (ii) Grades 6 to 8: 3.2 km or more*
- (iii) Grade 9 to OAC: 4.8 km or more*+

*Distance to be measured from closest public thoroughfare of the residence of the student to nearest public access to the school building.

+ TTC tickets may be available depending on financial need.

(b) <u>Medical Condition</u>

Transportation may be provided, regardless of distance, for students who have a medical condition or disability that severely limits walking.

(c) <u>Program Considerations</u>

Transportation is provided:

- (i) for students who are placed by an Identification, Placement and Review Committee to a Special Education program that is not located in their home school and who meet the distance criteria in section 3.1 (a);
- (ii) for students who are placed in a program by the Toronto District School Board which is not offered in their home school and who meet the distance criteria in section 3.1 (a);
- (iii) for students attending a French Immersion program not offered in their home school and who meet the distance criteria in section 3.1 (a);
- (iv) for students who, for program purposes as stated in the *Education Act*, Section 190. (1), are required to attend another school during the course of the school day and who meet the distance criteria in section 3.1 (a);
- (v) for students who require treatment at an approved treatment facility during the course of the school day;
- (vi) for elementary students who are placed in a holding school by the Toronto District School Board which is located farther than a closer school offering the same program and who meet the distance criteria for JK to Grade 5 in section 3.1 (a).

(d) <u>Alternative Attendance</u>

Transportation is not provided for students attending any school or special program at their request, even when distance is a factor.

3.2. <u>Method of Transportation</u>

- (a) Transportation is provided to eligible students in Junior Kindergarten to Grade 5 by contracted carrier services (bus or van) or Board bus.
 - (i) School-to-school transportation would be offered.
 - (ii) Designated site-to-school transportation may be provided as a result of an Identification, Placement and Review Committee or for medical reasons.

- (iii) Special Education students in district-wide programs (formerly Metrowide programs) will receive home-to-school transportation.
- (b) TTC tickets will be provided to eligible students from Grade 6 through to Grade 8 on parental /guardian request. Grade 6 students may be provided with bus transportation if the most direct TTC route requires more than one transfer. Students in Grades 9 to OAC may receive TTC tickets provided the distance and financial criteria are met.
- (c) Taxi service may be provided for eligible students in situations where it is warranted.

3.3. Summer School Transportation

Summer school transportation may be provided, either by school bus or TTC, for the following designated programs using the same eligibility criteria as stated in Section 3.1:

- (a) Ministry-funded Section 29 programs in treatment centres, hospitals, etc., that are an extension of the regular school year program.
- (b) Programs offered by the Toronto District School Board for Special Education students.
- (c) Students attending credit programs who are eligible for school bus transportation for medical reasons.

3.4. Appeal Process

Parents may appeal the decisions regarding transportation. All appeals will be made to the Transportation Department. Further appeal may be made in writing to the appropriate Supervisory Officer responsible for transportation who will forward it to the Appeal Committee.

3.5. Transportation Manual

A Transportation Manual will be developed to include procedures, guidelines and protocols for issues such as:

- Mandatory performance requirements
- Child care
- Staggered school hours
- Section 29 programs
- Cancellation of transportation
- Bus evacuation
- Empty seat procedures
- Accident reporting
- Safety

- Student conduct
- Medical conditions
- Consolidation of schools
- Glossary

3.6. Empty Seats

An procedure shall be established to provide a process for filling seats on school buses that are available after all eligible students have been accommodated.

4.0 SPECIFIC DIRECTIVES

The Director is authorized to issue operational procedures to implement this policy.

5.0 REFERENCE DOCUMENTS

Operational Procedure PR504, Transportation of Students

Toronto District School Board

Policy P068

Title: ACCOMMODATION AND PROGRAM REVIEW

Adopted:	May 27, 2009
Effected:	July 20, 2009
Revised:	March 22, 2016
Reviewed:	March 22, 2016
Authorization:	Board of Trustees

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1.0 **RATIONALE**

This policy is a requirement of the Ministry of Education and is intended to adhere to the Ministry's Pupil Accommodation Review Guideline that may be amended from time to time.

2.0 **OBJECTIVE**

To provide guidance and to set parameters for processes leading to changes in the location of schools and programs, consolidation of schools, and changes in the configuration of grades and/or programs within specific schools.

3.0 **DEFINITIONS**

Affected parents and students: In this policy, "affected parents and students" means parents of students and students, where students are enrolled in a program or school that will be affected by a decision concerning configuration or location of the program or school.

Alternative school: A school that is unique in pedagogy, form of governance, and staff involvement; has strong parental and/or student involvement; and provides an educational experience suited to individual learning styles/preferences and/or needs.

Annual Planning Document: A detailed list of program and accommodation studies that will be done during the next year. It reflects the short term work in the form of Local Feasibility Studies that will be done to execute the Long-Term Program and Accommodation Strategy.

Attendance boundary: The geographical limits that define the area served by a school or a program.

Attendance Boundary Change Study: A study of attendance boundaries between two schools may be undertaken to reduce over-crowding, to utilize surplus space, or to designate addresses to a closer school.

Exemption to Pupil Accommodation Review: Circumstance included in the Ministry of Education's Pupil Accommodation Review Guideline where a Pupil Accommodation Review process does not have to be undertaken.

Facility: A building in which a school operates.

Intensive Support Program: A special education program for students with one or more exceptionalities, in which students are enrolled for more than half of the instructional program on a school day.

Local Feasibility Study: A preliminary analysis of an accommodation or program concept to determine its viability that is conducted by a staff team and the affected Trustee(s). The team, called the Local Feasibility Team, is led by the local Superintendent(s) of Education. The study could lead to other formal public processes such as Boundary Reviews, Program Area Reviews and Pupil Accommodation Reviews that include community engagement.

Long-Term Program and Accommodation Strategy: A roadmap for the future that provides an approach to program and accommodation planning with a ten-year timeframe that allows for responsiveness and flexibility in a changing environment by including an annual cycle of review.

Modified Pupil Accommodation Review Process: In certain circumstances, where potential pupil accommodation options are deemed by the Board to be less complex, Trustees may decide to undertake a modified Pupil Accommodation Review process.

Parents: Includes legal guardians.

Program Area Review: A process undertaken for consideration of changes to grade configuration of a school (excluding changes to grade configurations of French Immersion or Extended French programs and programs for students with exceptionalities); the establishment of new schools; or new specialized programs.

Pupil Accommodation Review: A process that involves studying a school that is significantly under-utilized and its adjacent schools. The review will consider ways to reduce surplus space and build viable programs. The review may result in the movement of a large number of students between schools. A school closure is a possible outcome.

School: A body of elementary or secondary students that is organized as a unit for educational purposes by the TDSB, and includes the teachers and other staff members associated with the unit and the lands and premises used in connection with the unit.

Specialized program: A program with a particular curricular focus that has unique admission criteria and specific program requirements. The attendance boundary of specialized programs is the city so that students throughout the city may apply for admission. "Specialized programs" do not include French Immersion or Extended French programs or programs for students with exceptionalities. [Note: a policy to formally define a specialized program (codifying current practice) will be developed and cross-referenced here.]

4.0 **RESPONSIBILITY**

Associate Director, Finance and Operations

5.0 APPLICATION AND SCOPE

This policy will apply to staff engaged in program and accommodation reviews.

6.0 POLICY STATEMENTS

Part 6A: General

- 6A.1 The Long-Term Program and Accommodation Strategy approved annually by the Board will determine which program and accommodation planning reviews will be completed over a ten-year period.
- 6A.2 The Board is committed to providing excellent educational programs in schools that are as accessible as practicable to students intended to be served by the school.
- 6A.3 To the extent possible, the Board will provide fair and reasonable access to programs, staff, resources, and facilities, taking into consideration student population, program needs, policies established by the Board, the preferences of parents and communities, and available resources.
- 6A.4 The Board will make effective and efficient use of facilities to maximize the effectiveness of programs and to ensure that resources are available for programs and supports for students.
- 6A.5 Whenever the Board considers changes in the location or configuration of programs and schools, staff shall ensure that those who could be most affected have an opportunity to comment on proposed changes.
 - (a) The opportunity to comment on proposed changes shall be provided to students, parents, staff, and members of the community who could be most affected by changes under consideration.
 - (b) Public notice shall be provided in advance of decisions to the extent that is necessary and practicable using a variety of means. It is recognized that the requirements of staffing allocation and other operational requirements may make it difficult to provide a significant period of notice, or make it impracticable in some instances to provide an opportunity for comment in advance of decisions.

- 6A.6 The processes to provide an opportunity to comment shall differ according to the nature of the changes under consideration.
- 6A.7 For consideration of decisions concerning closure of a school, or relocation of a grade, grades, or program where the change would affect more than 50% of the enrolment of a school, a Pupil Accommodation Review Committee shall be established in accordance with Part 6C, Pupil Accommodation Reviews of this policy.
- 6A.8 For consideration of changing the grade configuration of a school¹, or the establishment of new schools and new specialized programs, a Program Area Review Team shall be established in accordance with Part 6D, Program Area Reviews.
- 6A.9 For consideration of changes to attendance boundaries of schools, a public meeting shall be held in accordance with Part 6E, Changes to Attendance Boundaries of this policy.
- 6A.10 For consideration of all other decisions affecting the configuration and location of programs, notice shall be given to parents, students, and school councils in accordance with Part 6F, Other Decisions of this policy.
- 6A.11 Nothing in this policy shall prevent a more extensive engagement of those affected by a change in programs or accommodation, where the Director of Education or the Board determines that a more extensive process of engagement is warranted by the circumstances or the potential impact of changes.
- 6A.12 The Director of Education shall establish operational procedures for Pupil Accommodation Reviews that meet all the requirements of the Pupil Accommodation Review Guidelines of the Ministry of Education and ensure that Pupil Accommodation Review Committees follow these operational procedures.
- 6A.13 The Director of Education shall establish operational procedures for Program Area Reviews and ensure that Program Area Review Teams follow these procedures. Operational procedures for Program Area Reviews shall allow for significant flexibility in processes and time frames to support effective and efficient development of recommendations.
- 6A.14 This policy shall not apply to any programs or services operated by external agencies provided in TDSB facilities.

Part 6B: Purpose of Engagement

¹ Excluding changes to grade configurations of French Immersion or Extended French programs and programs for students with exceptionalities.

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- 6B.1 Effective engagement with those affected by decisions is intended to ensure that the decisions of the Director of Education and the Board are fully informed and carefully considered. Effective engagement is also intended to support accountability of staff and the Board, and give confidence to those affected that decisions were made on a sound basis.
- 6B.2 Staff shall engage affected students, parents, staff, and members of the community to help ensure that:
 - (a) The school community has an opportunity to request and contribute information relevant to the decision, and the Board receives information relevant to the decision;
 - (b) The school community has an opportunity to contribute to the identification of an appropriate range of options, and the Board has an opportunity to consider an appropriate range of options;
 - (c) The school community has an opportunity to contribute to the identification of potential impacts of options under consideration, and the Board has an opportunity to consider the potential impact of options under consideration; and
 - (d) Persons affected by decisions have an opportunity to understand the reasons for recommendations and decisions.

Part 6C: Pupil Accommodation Reviews

- 6C.1 A Pupil Accommodation Review Committee (PARC) shall be established where changes under consideration include closure of a school; or relocation of a grade, grades, or program where the change would affect more than 50% of the enrolment of a school.
- 6C.2 Exemptions:

The Ministry's guideline applies to schools offering elementary or secondary programs. However, there are specific circumstances where school boards are not obligated to undertake a pupil accommodation review. As per the guideline, these include:

- When a replacement school is to be built by the school board on the existing site, or built or acquired within the existing school attendance boundary, as identified through the school board's policy;
- When a replacement school is to be built by the school board on the existing site, or built or acquired within the existing school attendance boundary and the school community must be temporarily relocated to ensure the safety of students and staff during the reconstruction, as identified through the school board's policy;

- When a lease for the school is terminated;
- When a school board is planning the relocation (in any school year or over a number of school years) of grades or programs, in which the enrolment constitutes less than 50% of the school's enrolment (this calculation is based on the enrolment at the time of the relocation, or the first phase of a relocation carried over a number of school years);
- When a school board is repairing or renovating a school, and the school community must be temporarily relocated to ensure the safety of students during the renovations;
- Where a facility has been serving as a holding school for a school community whose permanent school is over-capacity and/or is under construction or repair; or
- Where there are no students enrolled at the school at any time throughout the school year.

In the above circumstances, a school board is expected to inform school communities about proposed accommodation plans for students before a decision is made by the Board of Trustees. A public meeting may be held if required.

- 6C.3 Where the initiation of a PARC is being considered, an Initial Staff Report with one or more options that address the accommodation issue(s) must be prepared and presented to the Board of Trustees. The Initial Staff Report will identify one staff recommended option with rationale. The Board shall approve the establishment of a PARC for a group of schools or for a single school.
- 6C.4 Parents, school council members, staff, and residents within the attendance boundaries¹ of schools included in a PARC shall be informed in a timely manner in writing of the Board's decision to establish a PARC. Information shall be provided through affected schools and other appropriate service providers (such as public libraries and childcare providers). The Board's decision to establish a PARC shall be posted on the Board's website and disseminated in a variety of ways.
- 6C.5 PARC members shall be informed about their advisory role that serves as an information conduit between the public and the Board. They will be supported by staff in their role.
- 6C.6 Staff shall ensure that those most affected by possible decisions have access to information which is being used to develop options and recommendations.
- 6C.7 Staff shall provide information to the school communities of schools included in the PARC in a timely and ongoing manner.

¹ For schools with Board-wide boundaries, staff shall determine an appropriate boundary adjacent to the schools within which to provide information.

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- 6C.8 Staff recommendations shall be provided to the members of the PARC and to the public in accordance with the Board's procedures.
- 6C.9 A member of the PARC may submit a dissenting report to the superintendent of education leading the review if he or she disagrees with staff's recommendations.
- 6C.10 At the conclusion of the PARC process, staff will create a Final Staff Report with a staff recommended option. The Director of Education shall provide staff recommendations to the Board.
- 6C.11 If a trustee has provided written comments to staff concerning the review, and if the trustee so requests, staff shall include the trustee's comments to the Board as part of the report with staff recommendations.
- 6C.12 The PARC, and members of the public who wish to comment on the recommendations, shall be permitted to submit written statements or request to make delegations to an appropriate committee of the Board, or (at the Board's discretion) to the Board through another process determined by the Board, before the Board makes its decision.
- 6C.13 The Board shall approve decisions concerning matters addressed by a PARC.
- 6C.14 The Board may make a decision concerning schools under review by a PARC that differs from staff recommendations.
- 6C.15 Current information and relevant documents about a review such as staff's initial and final recommendation; the PARC's meetings, and the Board's decision shall be posted on the Board's website.
- 6C.16 A copy of the current guideline of the Ministry of Education that governs pupil accommodation reviews shall be attached to this policy and be posted on the Board's website as part of this policy.
- 6C.17 Modified Pupil Accommodation Review Process:

As per the Ministry's Pupil Accommodation Review Guideline, a modified, shortened review process can be approved by the Board in situations that are less complex. The Initial Staff Report shall explain the rationale for exempting a school(s) from the standard Pupil Accommodation Review process. The rationale for conducting a modified Pupil Accommodation Review process shall be based on one or more of the following factors.

- (a) Enrolment
 - (i) Where current and projected enrolment have reached a level where programming is non-viable and programming options for students are limited, such as:
 - (A) An elementary school with an enrolment equal to or less than 150 students for the current school year and projected to remain so for the next five years.

(B) A secondary school with an enrolment equal to or less than 350 students for the current school year and projected to remain so for the next five years.

(b) Utilization Rate

(i) Where a school has a current utilization rate of 65% or lower and is projected to remain so for the next five years. Utilization shall be determined by dividing the school's enrolment by the capacity of the school building.

(c) Facility Condition

- (i) Where a school facility is not physically suitable to serve the school community, such as:
 - (A) Where retrofitting or repair may involve major capital investment; or
 - (B) Where the Facility Condition Index deems the school Prohibitive to Repair.
- (d) Distance
 - (i) The distance to the nearest available accommodation is within walking distance (as per TDSB's Transportation of Students policy P020) of the addresses served by the school proposed for closure.

Part 6D: Program Area Reviews

- 6D.1 The Director of Education shall approve the establishment of a Program Area Review Team (PART). PARTs shall be established where changes under consideration include:
 - (a) Establishment of a new school;
 - (b) Establishment of a new alternative school;
 - (c) Establishment of a single-track French Immersion/Extended French school;
 - (d) Relocation of a grade or grades¹ where the change would affect less than 50% of the enrolment of a school;
 - (e) Establishment of a new specialized program;
 - (f) Any other program or accommodation change where the Director decides that a PART is required, or

¹ Excluding French Immersion or Extended French programs and programs for students with exceptionalities.

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- (g) Any other program or accommodation change where the Board decides that a PART is required.
- 6D.2 The PART shall have opportunity to explore and develop reasonable alternatives.
- 6D.3 The PART shall ensure that those most affected by possible decisions have access to information which is being used to develop options and recommendations.
- 6D.4 Trustees of wards in which schools are affected by decisions set out in Part 6D.1 shall be invited to participate on the PART.
- 6D.5 A superintendent of education responsible for schools included in the PART shall chair the PART and lead the development of recommendations.
- 6D.6 In addition to the local trustee(s), PART members will include parent and school council representatives and principals. Other members could include community and child care centre representatives.
- 6D.7 A member of a PART may submit a dissenting report to the superintendent of education leading the review if he or she disagrees with the PART's recommendations.
- 6D.8 If a trustee has provided written comments to staff concerning the PART's recommendations, and if the trustee so requests, staff shall include the trustee's comments to the Board as part of the report with staff recommendations.
- 6D.9 Staff shall review the recommendations made by the PART and provide staff recommendations to the Board. A dissenting report, if submitted, shall be provided to Board with the staff's recommendations.
- 6D.10 The PART, and members of the public who wish to comment on the recommendations of the PART report, shall be permitted to make a delegation to an appropriate committee of the Board before the Board considers recommendations arising from the PART.
- 6D.11 Approval of the Board is required for decisions arising from a PART that is established under Part 6D.1.
- 6D.12 Current information about the PART's meetings, its report and recommendations, and the Board's decision shall be posted on the Board's website.

Part 6E: Changes to Attendance Boundaries of Schools (Regular Day School Programs)

- 6E.1 Staff shall provide public notice and conduct at least one public meeting where changes to a school's attendance boundaries are under consideration.
 - (a) The public notice shall be provided to parents, students, and the school councils of the schools that could be affected by the decision. Notice shall be provided through affected schools. At the discretion of staff, notice may also be provided to residents within the attendance boundaries that could be affected by a change. The public notice shall include information

about the time and location of a public meeting to address the proposed change.

- (b) Notice may be provided in a variety of ways, including but not limited to letters, notices posted in schools or on the schools' websites. Notice shall also be posted on the Board's website.
- (c) Notice shall be provided in advance of decisions related to changes to attendance boundaries to the extent that is practicable. It is recognized that the requirements of staffing allocation and other operational requirements may make it difficult to provide a significant period of notice.
- 6E.2 Staff shall provide notice to trustees of wards in which affected schools are located of the intent to consider changes to attendance boundaries and provide an opportunity to comment on proposed changes in advance of the public meeting. Staff shall invite trustees of wards in which affected schools are located to participate in the public meeting.
- 6E.3 Staff shall provide the relevant information which was used to develop the proposed change at the public meeting, and address the options that were considered. The public meeting shall provide an opportunity for those present to ask questions and suggest alternatives.
- 6E.4 The trustees of wards in which affected schools are located shall have an opportunity to comment on draft recommendations. If a trustee has provided written comments to staff, and if the trustee so requests, staff shall include the trustee's comments to the Board as part of the report with staff recommendations.
- 6E.5 Staff shall provide recommendations to the Board following the public meeting.
- 6E.6 The Board shall approve a change in an attendance boundary of a school.

Part 6F: Other Decisions

- 6F.1 The Director may make decisions concerning the location, configuration or attendance boundary of programs in specific schools other than those decisions addressed in the above sections of this policy.
- 6F.2 Decisions referred to in Part 6F.1 include but are not limited to:
 - (a) Relocation of a specialized program or replication of a specialized program in an additional site;
 - (b) Establishment of a new site or relocation of a site for a French Immersion or Extended French program;¹

¹ Establishment and relocation of French Immersion and Extended French programs are addressed operational procedures (PR557, PR577 and PR597).

- (c) Expansion or contraction of classes in a site of a French Immersion or Extended French program;
- (d) Establishment, relocation, expansion, or contraction of sites for Intensive Support Programs for students with exceptionalities; and
- (e) Establishment, relocation, expansion, or contraction of sites for Literacy Enrichment Academic Programs (LEAP), self-contained English as a Second Language classes, Caring and Safe Schools alternative programs, Supervised Alternative Learning (SAL) programs, and programs provided through the Continuing Education and Business Development and Community Services departments.
- (f) Changes to the attendance boundary of programs mentioned in this section.
- 6F.3 Staff shall provide trustees of wards in which schools are affected with timely information regarding the changes under consideration.
- 6F.4 With respect to decisions referred to in Part 6F.2 staff shall provide notice to affected parents, students and school councils.
- 6F.5 Notice may be provided in a variety of ways, including but not limited to letters, notices posted in schools, or notices on the schools' websites.
- 6F.6 Notice shall be provided in advance of decisions referred to in Part 6F.2 to the extent that is practicable. It is recognized that the requirements of staffing allocation and other operational requirements may make it difficult to provide a significant period of notice.

Part 6G: Summary Chart

- 6G.1 The following table is a summary of the directions established by this policy, organized by type of decision.
- 6G.2 This table is provided only to facilitate reference to the policy. If there is any conflict between the table and the sections set out above, the sections above prevail.

Changes Under Consideration	Process to be Followed	Policy Section					
Affecting elementary or secondary regular day-school programs							
Closure of a school; orRelocation of a grade, grades, or	Approval of Long-Term Program and Accommoda-	Part 6C, Pupil Ac- commodation Re-					

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	Changes Under Consideration	Process to be Followed	Policy Section
	program where the change would af- fect more than 50% of the enrolment	tion Strategy	views
	of a school.	Local Feasibility Team	
		Pupil Accommodation Re- view Committee	
		Comment by affected trus- tee(s)	
		Notice to statutory and community advisory com- mittees where appropriate	
		Approval by Board	
•	Establishment of a new school; or Establishment of a new alternative school. Relocation of a grade or grades where the change would affect less than 50% of the enrolment of a school; or Establishment of a new specialized program.	Approval of Long-Term Program and Accommoda- tion Strategy Local Feasibility Team Program Area Review Team Comment by affected trus- tee(s) Notice to statutory and	Part 6D, Program Area Reviews
		community advisory com- mittees where appropriate Approval by Board	
•	Relocation of a specialized program; or Replication of an existing special- ized program in another site.	Approval of Long-Term Program and Accommoda- tion Strategy	Don't (E. Other Dec.
	r 6 ··· ··· ··· ··· ···	Local Feasibility Team	Part 6F, Other Deci- sions
		Notice to affected parents, students, and school coun- cil	

Changes Under Consideration	Process to be Followed	Policy Section			
	Comment by affected trus- tee(s)				
	Notice to statutory and community advisory com- mittees where appropriate				
	Approval by Director or designate				
• Attendance boundaries of a school (regular school day program)	Approval of Long-Term Program and Accommoda- tion Strategy				
	Local Feasibility Team				
	Comment by affected trus- tee(s)	Part 6E, Changes to Attendance Bounda-			
	Notice to statutory and community advisory com- mittees where appropriate	ries			
	Public notice and at least one public meeting				
	Approval by Board				
Affecting French Immersion and Exter	nded French programs				
• Relocation of a grade, grades, or program where the change would affect more than 50% of the enrolment of a school.	Approval of Long-Term Program and Accommoda- tion Strategy				
 Closure of a single track French Immersion/Extended French school. 	Local Feasibility Team	Part 6C, Pupil Ac-			
mmersion/Extended French school.	Pupil Accommodation Re- view Committee	commodation Re- views			
	Comment by affected trus- tee(s)				
	l	L			

		[]
Changes Under Consideration	Process to be Followed	Policy Section
	Notice to statutory and community advisory com- mittees where appropriate	
	Approval by Board	
• Establishment of a single-track French Immersion/Extended French school.	Approval of Long-Term Program and Accommoda- tion Strategy	
	Local Feasibility Team	
	Program Area Review Team	Part 6D, Program
	Comment by affected trus- tee(s)	Area Reviews
	Notice to statutory and community advisory com- mittees where appropriate	
	Approval by Board	
• Establishment of a new site for a French Immersion or Extended French program.	Notice to affected parents, students, and school coun- cil	
 Relocation of a site for a French Immersion or Extended French pro- gram. 	Comment by affected trus- tee(s)	Part 6F, Other Deci-
• Expansion or contraction of classes in a site for a French Immersion or Extended French program.	Notice to statutory and community advisory com- mittees where appropriate	sions
	Approval by Director or designate	
Affecting Intensive Support Programs	for students with exceptiona	alities
• Relocation of a grade, grades, or program where the change would affect more than 50% of the enrolment of a school.	Approval of Long-Term Program and Accommoda- tion Strategy	Part 6C, Pupil Ac- commodation Re- views

Changes Under Consideration	Process to be Followed	Policy Section
	Local Feasibility Team Pupil Accommodation Re- view Committee Comment by affected trus- tee(s) Notice to statutory and community advisory com- mittees where appropriate Approval by Board	
 Establishment of a new site for an Intensive Support Program. Relocation of site for an Intensive Support Program. Expansion or contraction of the number of classes in a site of an In- tensive Support Program. 	Notice to affected parents, students, and school coun- cil Notice to statutory and community advisory com- mittees where appropriate Information to affected trustee(s); comment by af- fected trustee(s) Approval by Director or designate	Part 6F, Other Decisions
Affecting all other programs		
• Establishment, relocation, expan- sion, or contraction of sites for Lit- eracy Enrichment Academic Pro- grams (LEAP), self-contained Eng- lish as a Second Language classes, Caring and Safe Schools alternative programs, Supervised Alternative Learning (SAL) programs, and pro- grams provided through the Con- tinuing Education and Business De- velopment and Community Services departments.	Notice to parents, students, and school council Notice to statutory and community advisory com- mittees where appropriate Information to affected trustee(s); comment by lo- cal trustee(s) Approval by Director or	Part 6F, Other Deci- sions

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	Changes Under Consideration	Process to be Followed	Policy Section
•	Any other decisions affecting the configuration or location of pro- grams and schools not addressed in this policy.	designate	

7.0 SPECIFIC DIRECTIVES

The Director is authorized to issue operational procedures to implement this policy.

8.0 EVALUATION

This policy shall be reviewed every four (4) years after the effective date or sooner if revisions to the guidelines associated with the policies are instituted by the Ministry of Education.

9.0 **APPENDICES**

Appendix A: Ministry of Education's Pupil Accommodation Review Guideline - March 2015

Appendix B: Ministry of Education's Administrative Review of the Accommodation Review Process

10.0 REFERENCE DOCUMENTS

Board Policies

Alternative Schools, (P062) Continuing Education, (P019)

Operational Procedures

Alternative Schools (PR584) Program Review of Dual Track Schools (PR577) Space Accommodation for Child Care (PR662)

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Appendix A



MINISTRY OF EDUCATION PUPIL ACCOMMODATION REVIEW GUIDELINE

March 2015

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PREAMBLE

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PREAMBLE

School boards are responsible for managing their school capital assets in an effective manner. They must respond to changing demographics and program needs while ensuring continued student achievement and well-being, and the financial viability/sustainability of the school board.

One aspect of a school board's capital and accommodation planning is reviewing schools that have underutilized space. These are schools where the student capacity of the school is greater than the number of students enrolled. When a school board identifies a school that is projected to have long-term excess space, a school board would typically look at a number of options such as:

- moving attendance boundaries and programs to balance enrolment between over and underutilized schools;
- offering to lease underutilized space within a school to a coterminous school board;
- finding community partners who can pay the full cost of operating the underutilized space; and/or
- decommissioning or demolishing a section of the school that is not required for student use to reduce operating costs.

If none of these options are deemed viable by a school board, the board may determine that a pupil accommodation review process take place which could lead to possible school consolidations and closures. These decisions are made within the context of supporting the school board's student achievement and well- being strategy and to make the most effective use of its school buildings and funding.

The Ministry of Education expects school boards to work with their community partners when undertaking capital planning, including when a school board is beginning to develop options to address underutilized space in schools. The Ministry of Education's *Com-munity Planning and Partnerships Guideline* (CPPG) outlines requirements for school boards to reach out to their local municipalities and other community partners to share planning related information and to explore potential partnership opportunities. This version of the *Pupil Accommodation Review Guideline* (the "*Guideline*") builds upon the CPPG by providing requirements for school boards to share information with and seek feedback from their local municipalities and other community partners related to any pupil accommodation reviews a school board initiates.

If a pupil accommodation review results in a school closure decision, a school board will then need to decide whether to declare that school as surplus, potentially leading to the future sale of the property. These sales are governed by provincial regulation. Alternately, a school board may decide to use a closed school for other school board purposes, or hold the property as a strategic long- term asset of the school board due to a projected need for the facility in the future. Each school board decides when it is appropriate to review its strategic property holdings to determine if these properties are still required to be held or should be considered surplus to the school board's needs and considered for a future sale.

This document provides direction to school boards on one component of their capital planning - the pupil accommodation review process. It provides the minimum standards the province requires school boards to follow when undertaking a pupil accommodation review. It is important to note that school boards have flexibility to modify their pupil accommodation review policies to meet their local needs, and can develop policies that exceed the provincial minimum standards outlined in this document.

I. PURPOSE

The purpose of the *Guideline* is to provide a framework of minimum standards for school boards to undertake pupil accommodation reviews to determine the future of a school or group of schools. This *Guideline* ensures that where a decision is taken by a school board regarding the future of a school, that decision is made with the involvement of an informed local community and is based on a broad range of criteria regarding the quality of the learning experience for students.

This *Guideline* is effective upon release and replaces the previous *Guideline* of June 2009.

II. INTRODUCTION

Ontario's school boards are responsible for deciding the most appropriate pupil accommodation arrangements for the delivery of their elementary and secondary programs. These decisions are made by school board trustees in the context of carrying out their primary responsibilities of fostering student achievement and well-being, and ensuring effective stewardship of school board resources. In some cases, to address changing student populations, this requires school boards to consider undertaking pupil accommodation reviews that may lead to school consolidations and closures.

Under paragraph 26, subsection 8 (1) of the *Education Act*, the Minister of Education may issue guidelines with respect to school boards' school closure policies.

III. GUIDING PRINCIPLES

The *Guideline* has been established to align with the Ministry of Education's vision and as such, focuses on student well-being; academic achievement; and school board financial viability/sustainability.

All school board pupil accommodation review policies should be designed to align with these guiding principles.

IV. SCHOOL BOARD ACCOMMODATION REVIEW POLICIES

School boards are responsible for creating and implementing a policy to address pupil accommodation reviews to serve their local needs. The Ministry of Education expects school boards to consult with local communities prior to adopting or subsequently amending their pupil accommodation review policies.

All pupil accommodation review policies must be clear in stipulating that the final decision regarding the future of a school or group of schools rests solely with the Board of Trustees. If the Board of Trustees votes to close a school or schools in accordance with their policy, the school board must provide clear timelines regarding the closure(s) and ensure that a transition plan is communicated to all affected school communities within the school board.

It is important to note that this *Guideline* is intended as a **minimum** requirement for school boards in developing their policies. School boards are responsible for establishing and complying with their pupil accommodation review policies to serve their local needs.

A copy of the school board's pupil accommodation review policy, the government's *Pupil* Accommodation Review Guideline and the Administrative Review of Accommodation Review Process documents are to be made available to the public as determined in the school board's policy, and posted on the school board's website.

The *Guideline* recognizes that pupil accommodation reviews include a school or group of schools to facilitate the development of viable solutions for pupil accommodation that support the guiding principles.

School board pupil accommodation review policies will include statements that encourage the sharing of relevant information as well as providing the opportunity for the public and affected school communities to be heard.

The Ministry of Education recommends that, wherever possible, schools should only be subject to a pupil accommodation review once in a five-year period, unless there are circumstances determined by the school board, such as a significant change in enrol-ment.

V. SCHOOL BOARD PLANNING PRIOR TO AN ACCOMMODATION REVIEW

As described in the *Community Planning and Partnerships Guideline*, school boards must undertake long-term capital and accommodation planning, informed by any relevant information obtained from local municipal governments and other community partners, which takes into consideration long-term enrolment projections and planning opportunities for the effective use of excess space in all area schools. School boards must document their efforts to obtain information from local municipal governments as well as other community partners that expressed an interest prior to the pupil accommodation review; and provide any relevant information from municipalities and other community partners as part of the initial staff report (see Section VI).

VI. ESTABLISHING AN ACCOMMODATION REVIEW

School boards may proceed to establish a pupil accommodation review only after undertaking the necessary assessment of long-term capital and accommodation planning options for the school(s).

Initial Staff Report

Prior to establishing a pupil accommodation review, the initial staff report to the Board of Trustees must contain one or more options to address the accommodation issue(s). Each option must have a supporting rationale. There must be a recommended option if more than one option is presented. The initial staff report must also include information on actions taken by school board staff prior to establishing a pupil accommodation review process and supporting rationale as to any actions taken or not taken.

The option(s) included in the initial staff report must address the following:

- summary of accommodation issue(s) for the school(s) under review;
- where students would be accommodated;
- if proposed changes to existing facility or facilities are required as a result of the pupil accommodation review;
- identify any program changes as a result of the proposed option;
- how student transportation would be affected if changes take place;
- if new capital investment is required as a result of the pupil accommodation review, how the school board intends to fund this, as well as a proposal on how students would be accommodated if funding does not become available; and
- any relevant information obtained from municipalities and other community partners prior to the commencement of the pupil accommodation review, including any confirmed interest in using the underutilized space.

Each recommended option must also include a timeline for implementation. The initial

staff report and School Information Profiles (SIPs) (see Section VIII) will be made available to the public, as determined in the school board's policy,

and posted on the school board's website following the decision to proceed with a pupil accommodation review by the Board of Trustees.

School boards must ensure that individuals from the school(s) under review and the broader community are invited to participate in the pupil accommodation review consultation. At a minimum, the pupil accommodation review process must consist of the following methods of consultation:

- Accommodation Review Committee (ARC) (see Section VII);
- consultation with municipal governments local to the affected school(s) (see Section IX);
- public meetings (see Section X); and
- public delegations (see Section XI).

VII. THE ACCOMMODATION REVIEW COMMITTEE

<u>Role</u>

School boards must establish an ARC that represents the school(s) under review and acts as the official conduit for information shared between the school board and the school communities. The ARC may comment on the initial staff report and may, throughout the pupil accommodation review process, seek clarification of the initial staff report. The ARC may provide other accommodation options than those in the initial staff report; however, it must include supporting rationale for any such option.

The ARC members do not need to achieve consensus regarding the information provided to the Board of Trustees.

The school board's staff resources assigned to the ARC are required to compile feedback from the ARC as well as the broader community in the Community Consultation section of the final staff report (see Section XI) to be presented to the Board of Trustees.

<u>Membership</u>

The membership of the ARC should include, at a minimum, parent/guardian representatives from each of the schools under review, chosen by their respective school communities.

Where established by a school board's pupil accommodation review policy, there may also be the option to include students and representation from the broader community. For example, a school board's policy may include a requirement for specific representation from the First Nations, Metis, and Inuit communities. In addition, school board trustees may be ad hoc ARC members to monitor the ARC progress.

Formation

The ARC should be formed following the Board of Trustees' consideration of the initial staff report but prior to the first public meeting. The school board will invite ARC members from the school(s) under review to an orientation session that will describe the mandate, roles and responsibilities, and procedures of the ARC.

Terms of Reference

School boards will provide the ARC with Terms of Reference that describe the ARC's mandate. The mandate will refer to the school board's education and accommodation objectives in undertaking the ARC and reflect the school board's strategy for supporting student achievement and well-being.

The Terms of Reference will also clearly outline the school board's expectations of the roles and responsibilities of the ARC; and describe the procedures of the ARC. At a minimum, the ARC will provide feedback on the initial staff report option(s).

The Terms of Reference will outline the minimum number of working meetings of the ARC.

Meetings of the Accommodation Review Committee

The ARC will meet to review materials presented by school board staff. It is recommended that the ARC hold as many working meetings as is deemed necessary within the timelines established in their school board's pupil accommodation review policy.

VIII. SCHOOL INFORMATION PROFILE

School board staff are required to develop School Information Profiles (SIPs) as orientation documents to help the ARC and the community understand the context surrounding the decision to include the specific school(s) in a pupil accommodation review. The SIP provides an understanding of and familiarity with the facilities under review.

The SIP is expected to include data for each of the following two considerations about the school(s) under review:

- value to the student; and
- value to the school board.

A SIP will be completed by school board staff for each of the schools under review. The following are the minimum data requirements and factors that are to be included in the SIP:

- Facility Profile:
 - School name and address.
 - Site plan and floor plan(s) (or space template) of the school with the date of school construction and any subsequent additions.
 - School attendance area (boundary) map.
 - Context map (or air photo) of the school indicating the existing land uses surrounding the school.
 - Planning map of the school with zoning, Official Plan or secondary plan land use designations.
 - Size of the school site (acres or hectares).
 - Building area (square feet or square metres).
 - Number of portable classrooms.
 - Number and type of instructional rooms as well as specialized classroom teaching spaces (e.g., science lab, tech shop, gymnasium, etc.).
 - Area of hard surfaced outdoor play area and/or green space, the number of play fields, and the presence of outdoor facilities (e.g., tracks, courts for basketball, tennis, etc.).
 - o Ten-year history of major facility improvements (item and cost).
 - Projected five-year facility renewal needs of school (item and cost).
 - Current Facility Condition Index (FCI) with a definition of what the index represents.
 - A measure of proximity of the students to their existing school, and the average distance to the school for students.
 - Percentage of students that are and are not eligible for transportation under the school board policy, and the length of bus ride to the school (longest, shortest, and average length of bus ride times).
 - School utility costs (totals, per square foot, and per student).
 - Number of parking spaces on site at the school, an assessment of the adequacy of parking, and bus/car access and egress.
 - Measures that the school board has identified and/or addressed for accessibility of the school for students, staff, and the public with disabilities (i.e., barrier-free).
 - On-the-ground (OTG) capacity, and surplus/shortage of pupil places.
- Instructional Profile:
 - Describe the number and type of teaching staff, non-teaching staff, support staff, itinerant staff, and administrative staff at the school.
 - o Describe the course and program offerings at the school.
 - Describe the specialized service offerings at the school (e.g., cooperative placements, guidance counseling, etc.).
 - Current grade configuration of the school (e.g., junior kindergarten to Grade 6, junior kindergarten to Grade 12, etc.).
 - Current grade organization of the school (e.g., number of combined grades, etc.).
 - Number of out of area students.
 - Utilization factor/classroom usage.
 - Summary of five previous years' enrolment and 10-year enrolment projection by grade and program.

- o Current extracurricular activities.
- Other School Use Profile:
 - Current non-school programs or services resident at or co-located with the school as well as any revenue from these non-school programs or services and whether or not it is at full cost recovery.
 - Current facility partnerships as well as any revenue from the facility partnerships and whether or not it is at full cost recovery.
 - Community use of the school as well as any revenue from the community use of the school and whether or not it is at full cost recovery.
 - Availability of before and after school programs or services (e.g., child care) as well as any revenue from the before and after school programs and whether or not it is at full cost recovery.
 - Lease terms at the school as well as any revenue from the lease and whether or not it is at full cost recovery.
 - o Description of the school's suitability for facility partnerships.

School boards may introduce additional items that could be used to reflect local circumstances and priorities which may help to further understand the school(s) under review.

Each school under review will have a SIP completed at the same point-in-time for comparison purposes. The Ministry of Education expects school boards to prepare SIPs that are complete and accurate, to the best of the school board's ability, prior to the commencement of a pupil accommodation review.

While the ARC may request clarification about information provided in the SIP, it is not the role of the ARC to approve the SIP.

IX. CONSULTATION WITH LOCAL MUNICIPAL GOVERNMENTS

Following the Board of Trustees' approval to undertake a pupil accommodation review, school boards must invite affected single and upper-tier municipalities as well as other community partners that expressed an interest prior to the pupil accommodation review to discuss and comment on the recommended option(s) in the school board's initial staff report.

The invitation for this meeting will be provided through a written notice, and will be directed through the Clerks Department (or equivalent) for the affected single and uppertier municipalities.

The affected single and upper-tier municipalities, as well as other community partners that expressed an interest prior to the pupil accommodation review, must provide their response on the recommended option(s) in the school board's initial staff report before the final public meeting. School boards must provide them with advance notice of when the final public meeting is scheduled to take place.

School boards must document their efforts to meet with the affected single and upper-tier municipalities, as well as other community partners that expressed an interest prior to the

pupil accommodation review; and provide any relevant information from this meeting as part of the final staff report to the Board of Trustees (see Section XI).

X. PUBLIC MEETINGS

Once a school board has received an initial staff report and has approved the initiation of a pupil accommodation review, the school board must arrange to hold a minimum of two public meetings for broader community consultation on the initial staff report. School board staff are expected to facilitate the public meetings to solicit broader community feedback on the recommended option(s) contained in the initial staff report.

The public meetings are to be announced and advertised publicly by the school board through an appropriate range of media as determined by the school board.

At a minimum, the first public meeting must include the following:

- an overview of the ARC orientation session;
- the initial staff report with recommended option(s); and
- a presentation of the SIPs.

XI. COMPLETING THE ACCOMMODATION REVIEW

Final Staff Report

At the conclusion of the pupil accommodation review process, school board staff will submit a final staff report to the Board of Trustees which must be available to the public as determined in the school board's policy, and posted on the school board's website.

The final staff report must include a Community Consultation section that contains feedback from the ARC and any public consultations as well as any relevant information obtained from municipalities and other community partners prior to and during the pupil accommodation review.

School board staff may choose to amend their proposed option(s) included in the initial staff report. The recommended option(s) must also include a proposed accommodation plan, prepared for the decision of the Board of Trustees, which contains a timeline for implementation.

Delegations to the Board of Trustees Meeting

Once school board staff submits the final staff report to the Board of Trustees, the school board must allow an opportunity for members of the public to provide feedback on the final staff report through public delegations to the Board of Trustees. Notice of the public delegation opportunities will be provided based on school board policy.

After the public delegations, school board staff will compile feedback from the public delegations which will be presented to the Board of Trustees with the final staff report.

Decision of the Board of Trustees

The Board of Trustees will be provided with the final staff report, including the compiled feedback from the public delegations, when making its final decision regarding the pupil accommodation review.

The Board of Trustees has the discretion to approve the recommendation(s) of the final staff report as presented, modify the recommendation(s) of the final staff report, or to approve a different outcome.

The Ministry encourages school boards not to make final pupil accommodation review decisions during the summer holiday period (typically from July 1 to the day after Labour Day).

XII. TRANSITION PLANNING

The transition of students should be carried out in consultation with parents/guardians and staff. Following the decision to consolidate and/or close a school, the school board is expected to establish a separate committee to address the transition for students and staff.

XIII. TIMELINES FOR THE ACCOMMODATION REVIEW PROCESS

The pupil accommodation review process must comply with the following minimum timelines:

 Following the date of the Board of Trustees' approval to conduct a pupil accommodation review, the school board will provide written notice of the Board of Trustees' decision within 5 business days to each of the affected single and upper-tier municipalities through the Clerks Department (or equivalent), other community partners that expressed an interest prior to the pupil accommodation review; and include an invitation for a meeting to discuss and comment on the recommended option(s) in the school board's initial staff report. School boards must also notify the Director(s) of Education of their coterminous school boards and the Ministry of Education through the office of the Assistant Deputy Minister of the Financial Policy and Business Division.

- The affected single and upper-tier municipalities, as well as other community partners that expressed an interest prior to the pupil accommodation review, must provide their response on the recommended option(s) in the school board's initial staff report before the final public meeting.
- Beginning with the date of the Board of Trustees' approval to conduct a pupil accommodation review, there must be no fewer than 30 business days before the first public meeting is held.
- There must be a minimum period of 40 business days between the first and final public meetings.
- The final staff report must be publicly posted no fewer than 10 business days after the final public meeting.
- From the posting of the final staff report, there must be no fewer than 10 business days before the public delegations.
- There must be no fewer than 10 business days between public delegations and the final decision of the Board of Trustees.

XIV. MODIFIED ACCOMMODATION REVIEW PROCESS

In certain circumstances, where the potential pupil accommodation options available are deemed by the school board to be less complex, school boards may find it appropriate to undertake a modified pupil accommodation review process. The *Guideline* permits a school board to include an optional modified pupil accommodation review process in its pupil accommodation review policy.

A school board's pupil accommodation review policy must clearly outline the conditions where a modified pupil accommodation review process could be initiated by explicitly defining the factors that would allow the school board the option to conduct a modified pupil accommodation review process. The conditions for conducting a modified pupil accommodation review process need to be based on two or more of the following factors:

- distance to the nearest available accommodation;
- utilization rate of the facility;
- number of students enrolled at the school; or
- when a school board is planning the relocation (in any school year or over a number of school years) of a program, in which the enrolment constitutes more than or equal to 50% of the school's enrolment (this calculation is based on the enrolment at the time of the relocation, or the first phase of a relocation carried over a number of school years).

School boards may consider additional factors that are defined in their pupil accommodation review policy to qualify for the modified pupil accommodation review process. Multiple factors may be developed by the school board to appropriately reflect varying conditions across the board (e.g., urban, rural, elementary panel, secondary panel, etc.). The Board of Trustees must approve these explicitly defined factors, after community consultation, in order to adopt a modified pupil accommodation review process as part of their school board's pupil accommodation review policy.

The guiding principles of this *Guideline* apply to the modified pupil accommodation review process.

Even when the criteria for a modified pupil accommodation review are met, a school board may choose to use the standard pupil accommodation review process.

Implementing the Modified Accommodation Review Process

The initial staff report will explain the rationale for exempting the school(s) from the standard pupil accommodation review process, in accordance with the school board's pupil accommodation review policy.

The initial staff report and SIPs must be made available to the public, as determined in the school board's policy, and posted on the school board's website.

A public meeting will be announced and advertised through an appropriate range of media as determined by the school board.

Following the public meeting, school board staff will submit a final staff report to the Board of Trustees which must be available to the public as determined in the school board's policy, and posted on the school board's website. The final staff report must include a Community Consultation section that contains feedback from any public consultations as well as any relevant information obtained from municipalities and other community partners prior to and during the modified pupil accommodation review.

Once school board staff submit the final staff report to the Board of Trustees, the school board must allow an opportunity for members of the public to provide feedback through public delegations to the Board of Trustees. Notice of the public delegation opportunities will be provided based on school board policy.

After the public delegations, school board staff will compile feedback from the public delegations which will be presented to the Board of Trustees with the final staff report.

The Board of Trustees has the discretion to approve the recommendation(s) of the final staff report as presented, modify the recommendation(s) of the final staff report, or to approve a different outcome.

The Ministry encourages school boards not to make final pupil accommodation review decisions during the summer holiday period (typically from July 1 to the day after Labour Day).

A transition plan will be put in place following the decision to consolidate and/or close a school.

Timelines for the Modified Accommodation Review Process

The modified pupil accommodation review process must comply with the following minimum timelines:

- Following the date of the Board of Trustees' approval to conduct a modified pupil accommodation review, the school board will provide written notice of the Board of Trustees' decision within 5 business days to each of the affected single and upper-tier municipalities through the Clerks Department (or equivalent), other community partners that expressed an interest prior to the modified pupil accommodation review; and include an invitation for a meeting to discuss and comment on the recommended option(s) in the school board's initial staff report. School boards must also notify the Director(s) of Education of their coterminous school boards and the Ministry of Education through the office of the Assistant Deputy Minister of the Financial Policy and Business Division.
- The affected single and upper-tier municipalities, as well as other community partners that expressed an interest prior to the modified pupil accommodation review, must provide their response on the recommended option(s) in the school board's initial staff report before the final public meeting.
- The school board must hold at least one public meeting. Beginning with the date of the Board of Trustees' approval to conduct a modified pupil accommodation review, there must be no fewer than 30 business days before this public meeting is held.
- The final staff report must be publicly posted no fewer than 10 business days after the final public meeting.
- From the posting of the final staff report, there must be no fewer than 10 business days before the public delegations.
- There must be no fewer than 10 business days between public delegations and the final decision of the Board of Trustees.

XV. EXEMPTIONS

This *Guideline* applies to schools offering elementary or secondary programs. However, there are specific circumstances where school boards are not obligated to undertake a pupil accommodation review. These include:

- where a replacement school is to be built by the school board on the existing site, or built or acquired within the existing school attendance boundary, as identified through the school board's policy;
- where a replacement school is to be built by the school board on the existing site, or built or acquired within the existing school attendance boundary and the school community must be temporarily relocated to ensure the safety of students and staff during the reconstruction, as identified through the school board's policy;
- when a lease for the school is terminated;
- when a school board is planning the relocation (in any school year or over a number of school years) of grades or programs, in which the enrolment constitutes less than 50% of the school's enrolment (this calculation is based on the enrolment at the time of the relocation, or the first phase of a relocation carried over a number of school years);
- when a school board is repairing or renovating a school, and the school community must be temporarily relocated to ensure the safety of students during the renovations;
- where a facility has been serving as a holding school for a school community whose permanent school is over-capacity and/or is under construction or repair; or
- where there are no students enrolled at the school at any time throughout the school year.

In the above circumstances, a school board is expected to inform school communities about proposed accommodation plans for students before a decision is made by the Board of Trustees. The school board will also provide written notice to each of the affected single and upper-tier municipalities through the Clerks Department (or equivalent), as well as other community partners that expressed an interest prior to the exemption, and their coterminous school boards in the areas of the affected school(s) through the Director of Education, and to the Ministry of Education through the Assistant Deputy Minister of the Financial Policy and Business Division no fewer than 5 business days after the decision to proceed with an exemption. A transition plan will be put in place following the Board of Trustees' decision to consolidate, close or move a school or students in accordance with this section.

XVI. DEFINITIONS

Accommodation review: A process, as defined in a school board pupil accommodation review policy, undertaken by a school board to determine the future of a school or group of schools.

Accommodation Review Committee (ARC): A committee, established by a school board that represents the affected school(s) of a pupil accommodation review, which acts as the official conduit for information shared between the school board and the affected school communities.

ARC working meeting: A meeting of ARC members to discuss a pupil accommodation review, and includes a meeting held by the ARC to solicit feedback from the affected school communities of a pupil accommodation review.

Business day: A calendar day that is not a weekend or statutory holiday. It also does not include calendar days that fall within school boards' Christmas, spring, and summer break. For schools with a year-round calendar, any break that is five calendar days or longer is not a business day.

Consultation: The sharing of relevant information as well as providing the opportunity for municipalities and other community partners, the public and affected school communities to be heard.

Facility Condition Index (FCI): A building condition as determined by the Ministry of Education by calculating the ratio between the five-year renewal needs and the replacement value for each facility.

On-the-ground (OTG) capacity: The capacity of the school as determined by the Ministry of Education by loading all instructional spaces within the facility to current Ministry standards for class size requirements and room areas.

Public delegation: A regular meeting of the Board of Trustees where presentations by groups or individuals can have their concerns heard directly by the school board trustees.

Public meeting: An open meeting held by the school board to solicit broader community feedback on a pupil accommodation review.

School Information Profile (SIP): An orientation document with point-in-time data for each of the schools under a pupil accommodation review to help the ARC and the community understand the context surrounding the decision to include the specific school(s) in a pupil accommodation review.

Space template: A Ministry of Education template used by a school board to determine the number and type of instructional areas to be included within a new school, and the size of the required operational and circulation areas within that school.

Appendix B



MINISTRY OF EDUCATION ADMINISTRATIVE REVIEW OF ACCOMMODATION REVIEW PROCESS

A review of a school board's accommodation review process may be sought if the following conditions are met.

An individual or individuals must:

- Submit a copy of the board's accommodation review policy highlighting how the accommodation review process was not compliant with the school board's accommodation review policy.
- Demonstrate the support of a portion of the school community through the completion of a petition signed by a number of supporters equal to at least 30% of the affected school's student headcount (e.g., if the headcount is 150, then 45 signatures would be required). Parents/guardians of students and/or other individuals that participated in the accommodation review process are eligible to sign the petition¹
 - The petition should clearly provide a space for individuals to print and sign their name; address (street name and postal code); and to indicate whether they are a parent/guardian of a student attending the school subject to the accommodation review, or an individual who has participated in the review process.
- Submit the petition and justification to the school board and the Minister of Education within thirty (30) days of the board's closure resolution.

The school board would be required to:

- Confirm to the Minister of Education that the names on the petition are parents/guardians of students enrolled at the affected school and/or individuals who participated in the review process.
- Prepare a response to the individual's or individuals' submission regarding the process and forward the board's response to the Minister of Education within thirty (30) days of receiving the petition.

If the conditions set out above have been met, the Ministry would be required to:

 Undertake a review by appointing a facilitator to determine whether the school board accommodation review process was undertaken in a manner consistent with the board's accommodation review policy within thirty (30) days of receiving the school board's response.

¹ Information contained in the petition is subject to the *Freedom of Information and Protection of Privacy Act, 1990.*

Appendix C: Statistics Canada & Other Datasets



Publications

Statistique Canada

<u>Home</u> → <u>Publications</u> → <u>75F0002M</u> → <u>Main page</u> → <u>Tables</u>

Table 2Low income cut-offs (1992 base) after tax

Income Research Paper Series	Community size Rural areasUrban areas						
- Research Paper							
7550002M \/olumo 2008			4	00 to 99,999 100,00	0 to 499 999500 (00 and over	
75F0002M Volume 2008, number 4	Size of family unitd			100,000			
	1992						
Low Income Cut-offs for 2008	1 person	8,848	10,126	11,296	11,439	13,526	
and Low Income Measures for	2 persons	10,769	12,325	13,749	13,922	16,462	
2007	3 persons	13,410	15,346	17,120	17,336	20,499	
Main page	4 persons	16,729	19,146	21,359	21,628	25,574	
	5 persons	19,050	21,802	24,322	24,628	29,12	
Introduction	6 persons	21,127	24,179	26,974	27,313	32,296	
	7 or more persons	23,204	26,556	29,625	29,998	35,471	
Low income cut-offs	1993						
	1 person	9,017	10,319	11,511	11,657	13,784	
Low income measures	2 persons	10,974	12,560	14,011	14,187	16,776	
Tables	3 persons	13,665	15,638	17,446	17,666	20,889	
Tables	4 persons	17,048	19,511	21,766	22,040	26,06	
Annex	5 persons	19,413	22,217	24,785	25,097	29,676	
Annex	6 persons	21,529	24,640	27,488	27,833	32,91	
Price index	7 or more persons	23,646	27,062	30,189	30,569	36,147	
	1994						
References	1 person	9,027	10,331	11,525	11,671	13,800	
	2 persons	10,987	12,574	14,027	14,204	16,795	
More information	3 persons	13,681	15,657	17,466	17,687	20,914	
	4 persons	17,068	19,533	21,791	22,066	26,092	
Full content in PDF	5 persons	19,436	22,243	24,814	25,126	29,710	
	6 persons	21,555	24,668	27,520	27,866	32,950	
Other issues in this series	7 or more persons	23,674	27,093	30,225	30,605	36,189	
	1995	20,074	21,000	30,223	30,003	50,100	
	1 person	9,227	10,560	11,780	11,929	14,106	
	2 persons	11,231	12,853	14,338	14,519	17,168	
	3 persons	13,985	16,004	17,854	18,079	21,378	
	4 persons	17,446	19,967	22,274	22,555	26,670	
	5 persons	19,866	22,736	25,364	25,683	30,369	
	6 persons	22,032	25,215	28,130	28,484	33,680	
	7 or more persons	22,032	27,694	30,895	31,284	36,991	
	1996	24,190	27,094	30,893	51,204	30,99	
	1 person	9,364	10,717	11,955	12,106	14,315	
	2 persons	9,304 11,397	13,044	14,551	14,734	17,422	
	3 persons	14,192	16,241	18,119	18,347	21,695	
	4 persons	17,705	20,263	22,605	22,890	27,066	
	5 persons	20,161	23,074	25,741	26,065	30,820	
	6 persons	22,359 24,558	25,589 28 105	28,547	28,906	34,180	
	7 or more persons	24,558	28,105	31,353	31,748	37,540	
	1997 1 parson	0.522	10,898	10 157	10 014	11 55	
	1 person	9,522		12,157	12,311	14,557	
	2 persons	11,589	13,264	14,797	14,983	17,716	
	3 persons	14,432	16,515	18,424	18,657	22,061	
	4 persons	18,004	20,605	22,986	23,276	27,522	

5 persons	20,501	23,463	26,175	26,504	31,340
6 persons	22,737	26,021	29,029	29,394	34,757
7 or more persons	24,972	28,579	31,882	32,284	38,174
1998	,		- ,	,	
1 person	9,617	11,006	12,278	12,433	14,701
2 persons	11,705	13,396	14,944	15,132	17,893
3 persons	14,575	16,680	18,608	18,843	22,280
4 persons	18,183	20,810	23,215	23,508	27,797
5 persons	20,706	23,697	26,436	26,768	31,652
6 persons	22,963	26,280	29,318	29,687	35,103
7 or more persons	25,221	28,864	32,200	32,605	38,554
1999			01,200	0_,000	
1 person	9,785	11,199	12,493	12,651	14,959
2 persons	11,910	13,631	15,206	15,397	18,206
3 persons	14,831	16,972	18,934	19,173	22,671
4 persons	18,501	21,175	23,622	23,920	28,284
5 persons	21,068	24,112	26,899	27,237	32,204
6 persons	23,365	26,741	29,832	30,207	35,718
7 or more persons	25,663	29,370	32,764	33,176	39,229
2000	23,003	29,370	52,704	55,170	55,225
1 person	10,049	11,500	12,829	12,991	15,362
	12,231	13,998	15,615	15,811	18,696
2 persons	15,230	17,429	19,443	19,689	23,281
3 persons					-
4 persons	18,999	21,744	24,258	24,563	29,045
5 persons	21,635	24,761	27,623	27,970	33,073
6 persons	23,994	27,460	30,635	31,020	36,679
7 or more persons	26,353	30,160	33,646	34,069	40,285
2001	10 202	11 700	12 152	12 210	15 740
1 person	10,302 12,538	11,790	13,152	13,318	15,748
2 persons		14,350	16,008	16,209	19,166
3 persons	15,613	17,867	19,933	20,184	23,867
4 persons	19,477	22,291	24,868	25,181	29,775
5 persons	22,180	25,384	28,318	28,674 31,800	33,905
6 persons	24,598	28,151	31,405	31,800	37,602
7 or more persons 2002	27,016	30,919	34,492	54,920	41,298
	10,533	12,055	12 110	12 619	16 102
1 person	· ·	12,055	13,448	13,618 16,574	16,102
2 persons	12,820	· · · ·	16,368		19,598
3 persons	15,964	18,269	20,381	20,638	24,404
4 persons	19,915	22,793	25,427	25,748	30,445
5 persons	22,679	25,955	28,955	29,319	34,668
6 persons	25,151	28,785	32,112	32,515	38,448
7 or more persons	27,624	31,614	35,268	35,712	42,227
2003	40.000	10.000	10.004	12.000	40.550
1 person	10,828	12,392	13,824	13,999	16,553
2 persons	13,179	15,083	16,826	17,038	20,146
3 persons	16,411	18,781	20,952	21,216	25,087
4 persons	20,473	23,431	26,139	26,469	31,298
5 persons	23,314	26,681	29,765	30,140	35,639
6 persons	25,855	29,590	33,011	33,426	39,524
7 or more persons	28,397	32,499	36,255	36,712	43,410
2004	44.005	10.05	4 : 005		10.5-5
1 person	11,028	12,621	14,080	14,258	16,859
2 persons	13,423	15,362	17,137	17,353	20,519
3 persons	16,715	19,128	21,339	21,608	25,551
4 persons	20,852	23,864	26,622	26,958	31,876
5 persons	23,744	27,175	30,316	30,697	36,297

6 persons	26,333	30,137	33,621	34,044	40,25
7 or more persons	28,922	33,100	36,925	37,390	44,21
2005	-				
1 person	11,271	12,899	14,389	14,571	17,230
2 persons	13,718	15,700	17,514	17,734	20,969
3 persons	17,082	19,548	21,808	22,083	26,112
4 persons	21,310	24,388	27,207	27,550	32,57
5 persons	24,266	27,772	30,982	31,371	37,09
6 persons	26,912	30,799	34,360	34,792	41,139
7 or more persons	29,557	33,827	37,737	38,212	45,18
2006					
1 person	11,492	13,152	14,671	14,857	17,568
2 persons	13,987	16,008	17,857	18,082	21,38 <i>°</i>
3 persons	17,417	19,932	22,236	22,516	26,624
4 persons	21,728	24,867	27,741	28,091	33,21
5 persons	24,742	28,317	31,590	31,987	37,82
6 persons	27,440	31,404	35,034	35,474	41,94
7 or more persons	30,138	34,491	38,477	38,962	46,07
2007	-				
1 person	11,745	13,441	14,994	15,184	17,95
2 persons	14,295	16,360	18,250	18,480	21,85
3 persons	17,800	20,370	22,725	23,011	27,21
4 persons	22,206	25,414	28,352	28,709	33,94
5 persons	25,287	28,940	32,285	32,691	38,65
6 persons	28,044	32,095	35,805	36,255	42,86
7 or more persons	30,801	35,250	39,324	39,819	47,084
2008	-		·		
1 person	12,019	13,754	15,344	15,538	18,37
2 persons	14,628	16,741	18,676	18,911	22,36
3 persons	18,215	20,845	23,255	23,548	27,84
4 persons	22,724	26,007	29,013	29,378	34,73
5 persons	25,876	29,614	33,037	33,453	39,55
6 persons	28,698	32,843	36,640	37,100	43,86
7 or more persons	31,519	36,072	40,241	40,747	48,18
1. Includes cities w	ith a population b	etween 15.000 an	d 30,000 and sma	II urban areas (und	er 15.000).

1. Includes cities with a population between 15,000 and 30,000 and small urban areas (under 15,000).

Date modified:

2015-11-27

DA TORONTO

This bulletin summarizes the findings of the 2017 Toronto Employment Survey. This information resource presents a picture of Toronto's economy based on annual citywide surveys of businesses. For more information, please visit us at: www.toronto.ca/city-government/dataresearch-maps/research-reports/planningdevelopment/

Survey **Highlights** ²⁰¹⁷ **1,518,560** employment 57,550 increase employment 3.9% growth business 75,620 establishments new business 4.540establishments new 8,260 manufacturing jobs manufacturing 6.7% job growth new office 26,250 employment office job 3.7% growth service-based 77.5% employment downtown job 33,280 increase 6.5% downtown job growth



February 2018

Toronto Employment Survey 2017

A Dynamic City

Toronto's high quality of life and economic opportunities have made it one of the fastest growing cities in North America. Managing this growth while improving the city's liveability and prosperity is a key objective of city building in Toronto.

Toronto's competitive, diverse and connected economy also reflects its location within the broader regional economy of southern Ontario. Building on these competitive advantages will help meet the changing economic conditions of the future and create a vibrant city and region.

The Toronto area continues to prosper. Between 2011 and 2016, Toronto GDP is estimated to have grown 3.5% per year, outpacing the average annual growth rates of both Ontario (2.1%) and Canada (1.8%).¹

The 2017 Toronto Employment Survey counted 1,518,560 jobs, an increase of 57,550 jobs or 3.9% from 2016.

In Toronto, growth is managed through the Provincial Growth Plan for the Greater Golden Horseshoe and Toronto's Official Plan. The Growth Plan and its subsequent amendments direct municipalities to accommodate forecast growth strategically by building compact and complete communities, making better use of land and infrastructure, and providing opportunities for employment growth and business location.

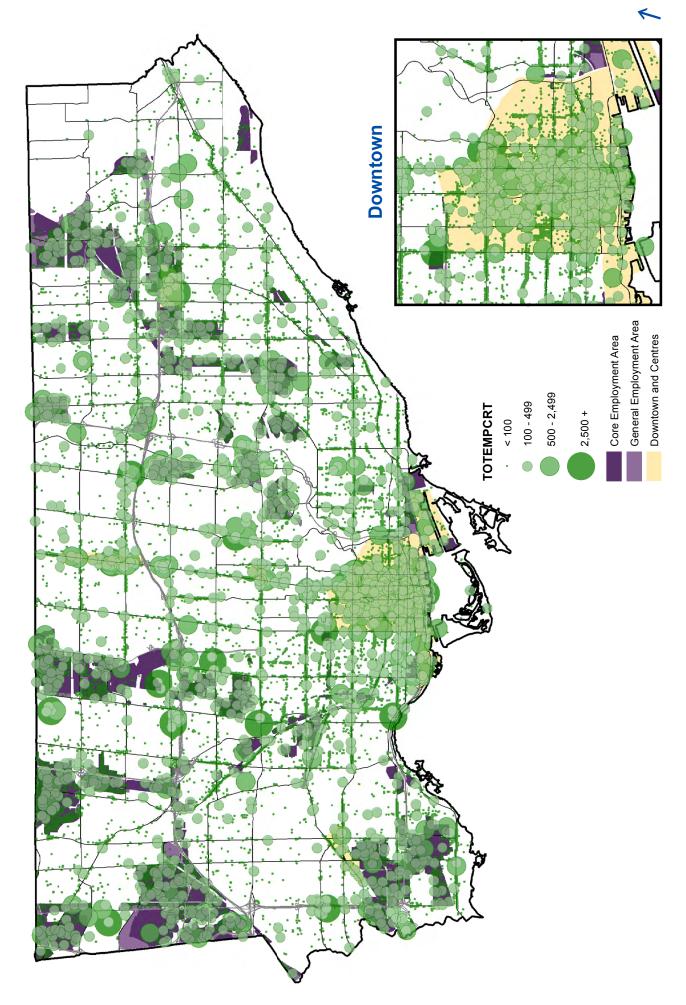
The Growth Plan (2017) forecasts 3.4 million people and 1.72 million jobs in the City of Toronto by 2041.

Toronto's Official Plan, which came into force in June 2006, guides development in the city. Its policies promote economic prosperity by supporting growth and managing land use change.

In directing employment growth to certain areas, including Downtown, the Centres, Mixed Use Areas and Employment Areas, the plan helps create complete communities, focus transit and infrastructure investments and protect locations to support economic connectivity, clusters and business growth.

The 2017 Toronto Employment Survey offers a detailed picture of Toronto's economy, highlighting key citywide trends and emerging patterns in Downtown, the Centres, Secondary Plan Areas and Employment Areas.

In 2017, the Survey acquired employment data from 88.8% of identified businesses establishments. Excluding home-based employment, the Survey estimates it surveys over 99% of Toronto's business establishments.



Map 1: Employment Concentrations, City of Toronto



Why a Survey Now?

The Toronto Employment Survey collects annual employment data from business establishments across the city. This information is used to measure the city's economic and employment structure and monitor the progress of Official Plan policies.

The continued collection of survey information enables the city to monitor long range economic trends citywide and emerging activity in areas designated for employment or business growth, including Downtown, the Centres, Secondary Plan Areas and Employment Areas (see Map 1).

The survey results allow more effective long range projection and planning for urban infrastructure and municipal services, and help monitor the city's progress toward its investment and fiscal goals.

What Data Was Collected?

The Toronto Employment Survey collects citywide business information through in-person visits on an annual basis. Between May and August, surveyors record the following information into a citywide dataset of businesses:

- primary type of employment activity
- full-time and part-time employee counts
- length of time business has been at that location

In the case of major, multi-branch employers, the information is collected through a questionnaire mailed to the primary contact at the head office.

Business and employment activity is classified by both NAICS (North American Industry Classification System) and the Land Use Activity Codes of RISWG (Regional Information Systems Working Group of the Regional Planning Commissioners of Ontario) codes to allow comparisons to other jurisdictions.

In 2017, employment data was acquired from 88.8% of identified businesses establishments. In 2016 the response rate was 88.5%.

Survey Geography

The survey conducts in-person business establishment interviews in commercial, industrial, institutional and mixed use areas across the city, including:

- Major office and service clusters in the Downtown and Centres
- Employment Areas designated for employment use and business growth
- Mixed Use Areas in Downtown, the Centres, Secondary Plan areas, along the Avenues and throughout the city
- Institutional precincts containing health or education uses
- Retail malls and power centres
- Community and local retail uses in residential areas including private schools and community uses.

Employment activities that are "footloose" or not place-specific on a daily basis are captured at head or reporting offices when the data is available.

In 2017, the Survey explored how to better capture home-based and volunteer work through a pilot project (see Special Topics, below). Toronto's 2017 employment growth of 57,550 jobs or 3.9% was the highest since 1999, when employment grew by 5.1%

City Employment Overview

Riding the global growth wave

In 2017, the Toronto Employment Survey recorded 1,518,560 jobs in the City of Toronto, a gain of 57,550 jobs or 3.9% from 2016. This is above Toronto's five-year compound employment growth rate of 2.7%, and the strongest since 1999, when employment grew by 5.1%.

According to the International Monetary Fund's *World Economic Outlook October 2017*, Toronto's employment growth (roughly Q3 2016 through Q2 2017) aligned with strong economic output from both Canada (3.8% nominal) and the U.S. (3.9%) and with a global upswing in economic activity projected to reach 3.6% in 2017 and 3.7% in 2018.²

Services-driven economy

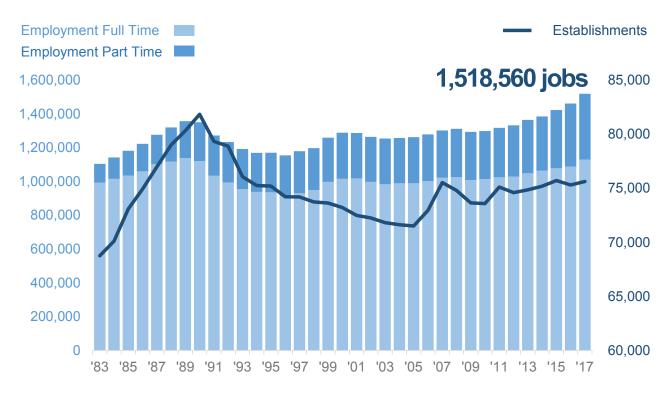
Economic output from serviceproducing industries has continued to outpace that from goods-producing industries. Overall, Canadian servicebased output from Q3 2016 through Q2 2017 grew 3.1%, above the 5-year (2.3%) and 10-year (2.0%) trends.

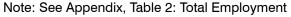
Surprisingly, Canadian goodsproducing during the same period grew 5.9%, significantly above the 5-year (1.8%) and 10-year (1.0%) growth rates.

Business and consumer outlook

The consumer confidence index surveys consumer optimism about current economic conditions, and is an indicator of near-term sales for consumer products companies. The index stood at 100.9 in July 2017, up from 100.0 in 2016 and 99.0 in 2012.³

Figure 1: Full and Part-Time Employment in the City of Toronto, 1983-2017





The business confidence index is based on enterprises' assessment of production, orders and stocks, as well as its current position and expectations for the immediate future, and provides a qualitative index on economic conditions. The index was 100.3 in July 2017, above the 2016 level of 99.6 and slightly higher than the level of 100.0 in 2012.⁴

Strong full-time job growth

Full-time employment (74.3% of total) kept pace with city job growth, adding 41,180 jobs (3.8%) from 2016. Part-time employment (25.7% of total) added 16,370 jobs (4.4%) from 2016.

Despite the 2016-2017 trend, the total share of part-time employment in the city has grown on average by 2.4% per annum between 2012 and 2017 (see Table 2, Appendix).

Office led employment gains

Toronto's office category added 26,250 jobs, half of new jobs, and grew by 3.7% from 2016. Office continues to be

Figure 2: 2016-2017 Job Increase by Category

the city's largest employment category and growth driver with 740,180 jobs (48.7% of the city total). Office employment has increased on average by 3.1% annually since 2012.

Broad category gains

The city's remarkable employment growth was also shared by the Manufacturing, Services, Retail and Community and Entertainment categories, significantly outpacing their 5-year trends. Institutional employment, Toronto's second largest base (16.4% of jobs), was the only category to underperform its 5-year growth trend.

Improved survey coverage

In 2017, improvements were made to the employment reporting process, most notably in the Community and Entertainment category.

Also, by working closely with major employers, the Survey was able to more thoroughly count employees with a non-regular or varying place of work. Full-time employment kept pace with city job growth, adding 41,180 jobs (3.8%) from 2016

Figure 3: 2017 Employment Growth by Category

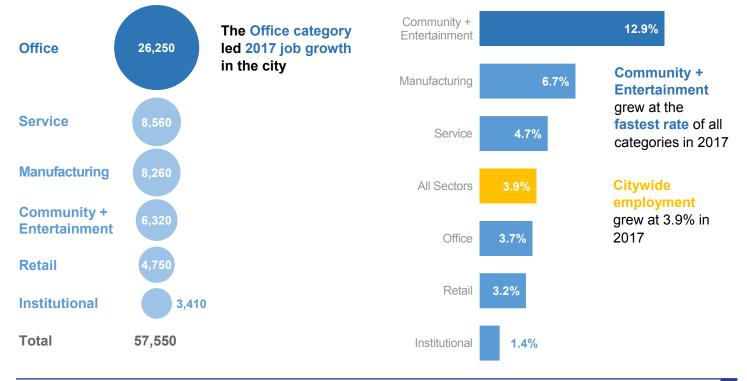


Figure 4: Total 2017 Employment by Category



Total

Key Citywide Trends

Manufacturing

Despite a long-term secular shift from goods to services production in Toronto's economy, manufacturing employment grew at a remarkable rate, adding 8,260 jobs or 6.7% from 2016.

Processed Goods Processing led category job growth, with food and chemical product processing subcategories each adding more than 1,000 jobs. Warehousing employment also added 850 jobs.

The city's manufacturing establishments grew at an above-average rate (1.4%), adding 70 businesses. The average number of employees per establishment increased to 27 from 25 in 2016.

Potential industry factors contributing to this growth include a competitive tax environment, a lower Canadian dollar, an improving export environment, decreased fuel and transportation costs, and higher capital investment in machinery and equipment.5

Demand for industrial space in Toronto increased, with the industrial vacancy rate falling to 0.6% in Q2 2017 from 1.0% in Q2 2016, well below the 1.7% vacancy rate in the Greater Toronto Area.6

Office Trends

Strong Office employment growth continued in 2017, adding 26,250 jobs or 3.7%. The largest components of Office employment growth included Business Services (11,450 net jobs added) and Finance, Insurance and Real Estate (8,090 net jobs added), comprising 74.5% of Office employment growth.

The top three subcategories of net Office employment growth in 2017 were Management Consultants, Business Consultants, Market Research, Call Centres (9,780 jobs), Real Estate, Rental and Leasing (6,090 jobs) and Banks and Trust Companies (4,930 jobs).

The city's office market continues to grow, having added more than 1.15 million square metres of office space

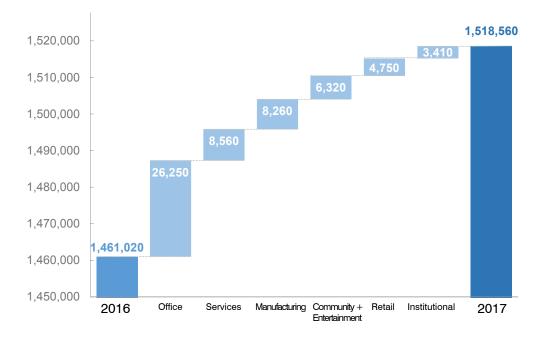


Figure 5: 2016-2017 Employment Growth Share by Category

from projects of over 50,000 square metres alone between 2012 and 2016.⁷

Demand for office space remains high. Vacancy rates in the downtown decreased to 3.8% in Q2 2017, the lowest rate among major office markets in North America.⁸

Retail Trends

Retail employment grew at an aboveaverage rate in 2017, adding 4,750 jobs or 3.2%. Structural trends in the retail sector have resulted in slower annual growth since 2012 (1.2%). Factors potentially influencing this trend include growing consumer use of online channels, increasing automation in retail environments, and concentration of retailing in fewer, larger locations.⁹

Ongoing trends in expansions and upgrades to retail environments appear to be continuing from 2016, which saw the renovation of major retail centres such as the Eaton Centre and Yorkdale Mall. Further large-scale mixed use redevelopments are currently proposed for Yorkdale Mall, Bayview Village, Agincourt Mall and Galleria Mall, as retailers leverage these locations by adding additional retail space with new office and residential components.

Community and Entertainment Trends

Toronto's smallest employment category, Community and Entertainment, was the city's fastestgrowing in 2017, adding 6,320 jobs to grow by 12.9%.

A third of growth came in 2017 from the construction sub-category. The city gained more than 2,300 construction jobs in 2017 as Toronto's real estate cycle continued. More than half of these jobs were located in Downtown.

Sports and entertainment venues also added significant growth. BMO Field and the Air Canada Centre added 2,300 net new jobs in 2017. Employment growth at these venues has coincided with the success and increased season length of the city's major league sports teams. Manufacturing employment grew at a remarkable rate, adding 8,260 jobs or 6.7% from 2016

Strong office employment growth continued in 2017, adding 26,250 jobs or 3.7%

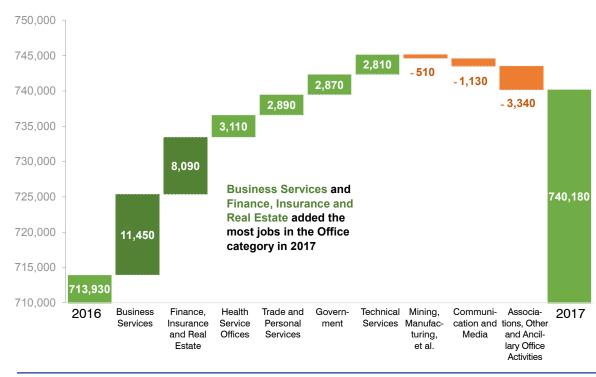


Figure 6: Components of Office Employment Growth 2016-2017

Figure 7: Total 2017 Establishments by Category



Business Establishments

In 2017, the Survey counted 75,620 business establishments in the city, a net increase of 340 establishments or 0.5%. Since 2012, the number of business locations in Toronto grew on average 0.3% annually, although the business count declined slightly in 2016.

Net gains in establishments included Office (300) and Service (250) and Manufacturing (70). Net total establishment counts decreased in Retail (140) and Community and Entertainment (140).

New Establishments in the City

The net change in business locations is the result of a greater number of establishment openings and closures. New establishments in particular include both new business starts as well as existing firm relocations and new locations. City-wide, the Survey counted 4,540 new business establishments, 6% of the 2017 total. Of these new locations, the Survey counted 1,470 (32.4%) in Employment Areas, 1,240 (27.3%) in the Downtown and Centres, and 1,830 (40.3%) in the rest of the city. Overall, the share of new establishments locating in these areas increased by 3.6% from 2016 (see Table 3, Appendix).

Office (39%) led the share of new establishments in 2017 survey counts, followed by Service (24.2%) and Retail (16.1%). Despite secular global trends, Toronto remains an attractive location for industrial establishments, adding 220 new manufacturing establishments and 1,220 manufacturing jobs in 2017.

In 2017, the Community and Entertainment category had the greatest share of new establishments (20.3%), with one in five establishments being new.

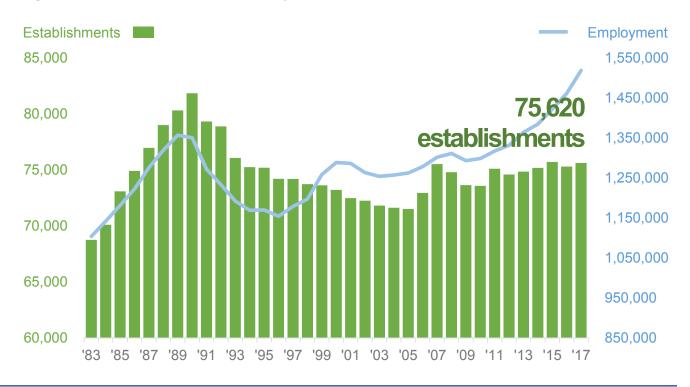


Figure 8: Establishments in the City of Toronto, 1983-2017

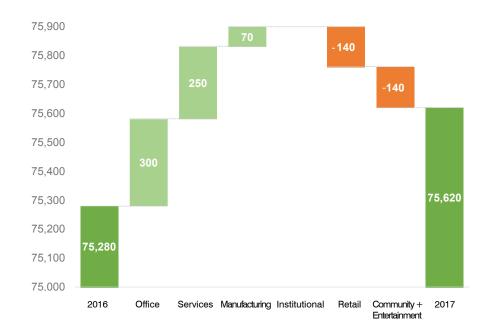


Figure 9: Net Establishment Change by Category 2016-2017

Despite a secular decline in industrial production, Toronto added 220 new manufacturing establishments and 1,220 manufacturing jobs in 2017

Figure 10: New Establishments by Category 2016-2017

Office

Service

Retail

Total

Community &

Entertainment

Manufacturing

Institutional

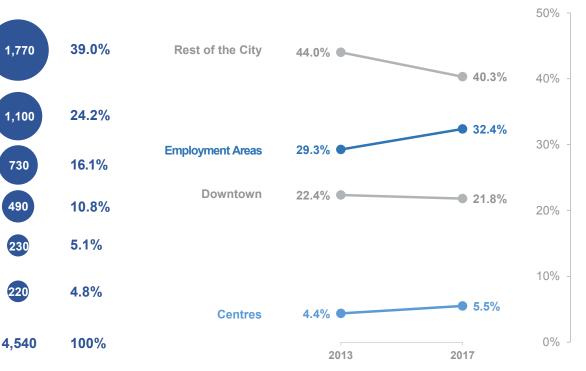


Figure 11: Location of New City Establishments

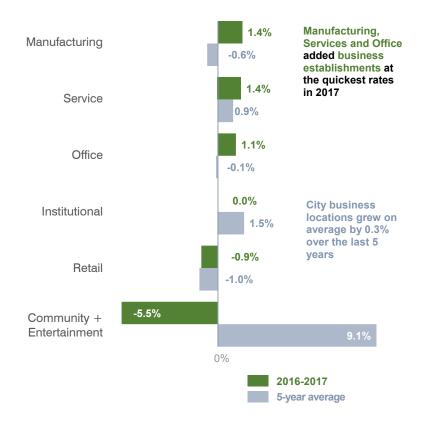


Figure 12: Net Establishment Growth vs. 5-Year Average

Employees per Establishment

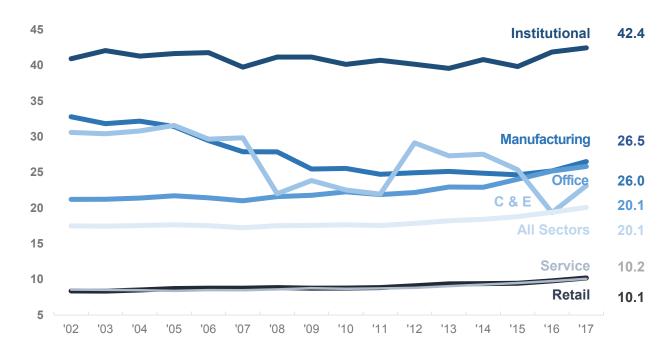
In 2017, the average number of employees per establishment increased to 20.1. This metric has increased steadily at a rate of 2.4% annually from 17.9 in 2012. The increase is partly due to the slower relative increase in business locations compared to employment growth.

This effect accelerated in 2017, particularly among fast-growing employment categories with lower rates of business location expansion. These included Community and Entertainment (19.2%), Manufacturing (5.2%), and Retail (4.2%).

Despite this, Office (3.2%) and Service (2.7%) have led increases in average employees per establishment since 2012.

In 2017, the number of large businesses (with 100 or more





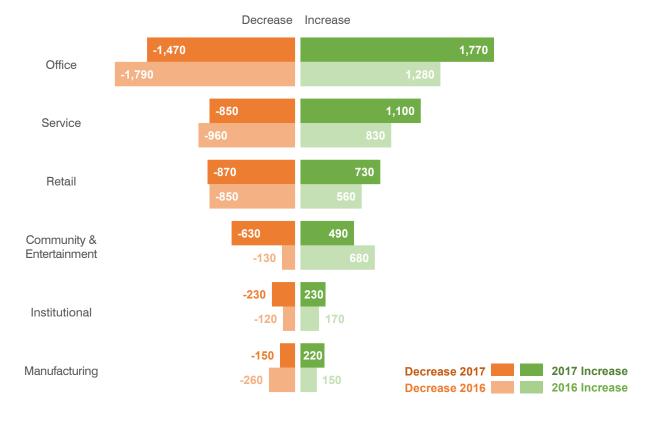
employees) increased by 105 (4.7%), faster than the overall establishment increase (0.4%), to comprise 3.1% of Toronto's establishments.

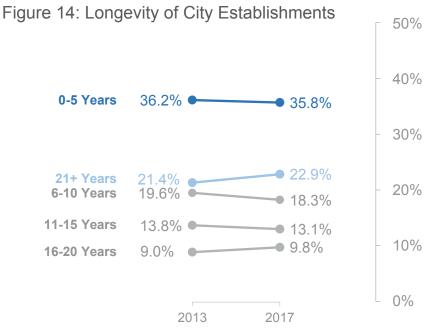
Longevity

Changes in the longevity of business establishments or locations can offer insights in to the economic health of a city or region. In 2017, 35.8% of Toronto's business establishments were less than 5 years old (in the same location); some 31.4% of establishments reported being at the same location for 6 to 15 years.

Overall. 32.8% of the citv's establishments have remained in the same location for more than fifteen years. This breadth of business location tenure demonstrates a strong degree of stability in the local economy despite economic cycles and recessions.

Figure 15: Change in City Establishment Count, 2017 vs. 2016





Toronto's top employment categories are Office (48.7%), Institutional (16.4%) and Service (12.5%)

Employment Categories

The Survey utilizes six employment categories to reflect the underlying land use activities of employment across the city. All categories except Institutional experienced above-average growth in 2017 (see Table 4, Appendix).

City Employment and Establishment Share

Toronto's top employment categories are Office (48.7), Institutional (16.4%) and Service (12.5%). Employment in these categories has grown at or above the city's average growth rate over the last five years.

The remaining shares of city employment are Retail (10.0%), Manufacturing (8.7%) and Community and Entertainment (3.7%). While Retail and Manufacturing employment has lagged Toronto employment growth over the last five years, Community and Entertainment (formerly the Other category) has been Toronto's fastestgrowing category, averaging 4.2% growth over the last five years.

Toronto's establishment categories are similarly structured, with Office (37.9%), Service (24.8%) and Retail (19.8%) making up the largest shares, followed by Institutional (7.8%), Manufacturing (6.6%) and Community and Entertainment (3.2%). Service and Retail establishments have a greater share of establishments, having on average fewer employees per business location (10 employees per establishment) when compared to Institutional establishments (42 employees per establishment).

Structural Change

In 2017, Toronto employment increased by 57,550 or 3.9%, above

Figure 16: City Share of Employment by Category in 2017

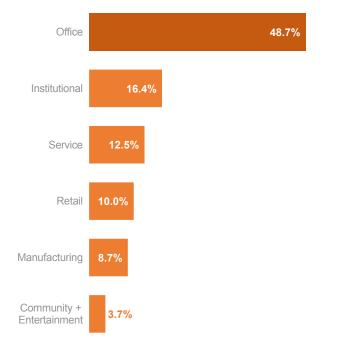
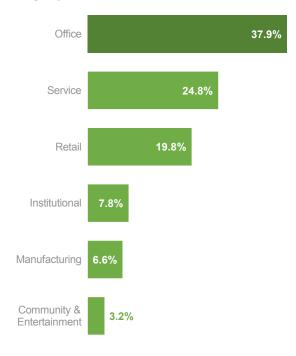


Figure 17: City Share of Establishments by Category in 2017



the city's five-year (2.7%) and tenyear (1.6%) compound annual growth rates.

Over the 10-year period 2007-2017, four categories have grown faster than the city average: Office, Institutional, Service, and Community and Entertainment.

Category Totals

Office has led overall employment growth, adding 135,950 jobs since 2007 and growing annually at 2.1%.

Institutional, while slower-growing, has added 41,340 jobs since 2007 and grown annually at 1.8%.

Service has been the second-fastest growing employment category since 2007, adding 40,230 jobs and growing at 2.4% annually.

Community and Entertainment,

despite being the smallest category, grew the fastest since 2007, adding 15,510 jobs and growing annually at 3.3%.

Retail employment has changed significantly since 2007. The category declined steeply from 2007 to 2010, shedding 10,990 jobs, resulting in marginal average annual growth (0.1%) since 2007. Since 2012, Retail employment growth has lagged most other categories, although it grew strongly in 2017, adding 4,750 jobs.

Manufacturing employment grew strongly in 2017, adding 8,260 jobs. Despite this turnaround, Manufacturing has experienced a long-term decline in growth, having lost 16,910 jobs (-11.3%) since 2007, or -1.2% per annum (see Table 4 in Appendix). Community and Entertainment has been Toronto's fastestgrowing category, averaging 4.2% growth over the last five years

Figure 18: 2016-2017 Employment Growth vs. 5-Year Average

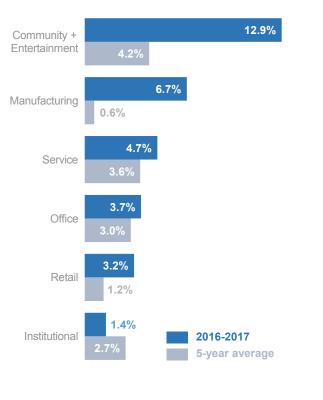
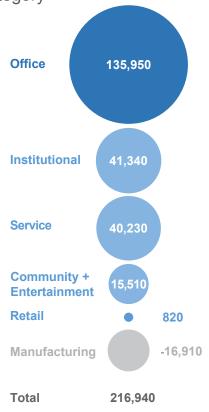


Figure 19: 2007-2017 Job Growth by Category



Service-based industries make up 77.5% of employment in Toronto's economy

Employment by NAICS Economic Sector

In 2011, the Survey incorporated the North American Industry Classification System (NAICS) into its data coding. While the employment categories, through activity codes, profile the land use and occupancy in the city, NAICS offers additional detail about the structure of the economy. As a coding standard across North America, NAICS also allows for more accurate analysis and comparison of Toronto's results with other jurisdictions. In 2017, the Survey was extremely successful in coding Toronto's establishments with 98.4% of businesses assigned a full 6-digit code.

Toronto's Economy

Three major sectors make up the employment shares of Toronto's economy: Service-Based industries (77.5%), Government and Institutional industries (13.9%) and Goods Producing industries (8.6%).

Since 2012, annual growth in Government and Institutional (3.9%) and Service-Based jobs (3.0%) have offset employment losses in Goods Production (-0.9%). Total 5-year employment net change was 187,060 jobs added, including Service-Based (156,160 jobs) Government and Institutional (36,940 jobs) and Goods Producing industries (a loss of 6,010 jobs).

Figure 20: City Employment by NAICS Sector

Health Care and Social	 12%	6
Professional, Scientific and Technical	10%	
Finance and Insurance	 10%	
Retail Trade	 9%	
Educational Services	 8%	
Accommodation + Food	 8%	
Manufacturing	6%	
Public Administration	 6%	
Admin., Waste + Remediation	 5%	
Other Services	5%	
Management	 3%	
Information + Cultural Industries	 3%	
Real Estate, Rental + Leasing	 3%	
Transportation + Warehousing	 3%	
Wholesale Trade	 3%	
Arts, Entertainment + Recreation	 2%	
Construction	 2%	
Utilities	0.3%	
Mining et al.	0%	
Agriculture et al.	0%	

5YR Trend 2017 Share

In 2017, Service-Based work led growth adding 44,750 jobs (4.4%). Government and institutional added 7,920 jobs (3.9%). Goods Producing industries added 5,050 jobs (4.0%), reversing the five year trend of decreasing employment.

Major Sectors

NAICS classifies the economy into 20 major sectors. In 2017, 49.8% of all jobs in Toronto were in the top five NAICS sectors. Three of these five sectors have increased their shares of total employment since 2012: Finance and Insurance (0.6%), Health Care and Social Assistance (0.6%) and Educational Services (0.9%).

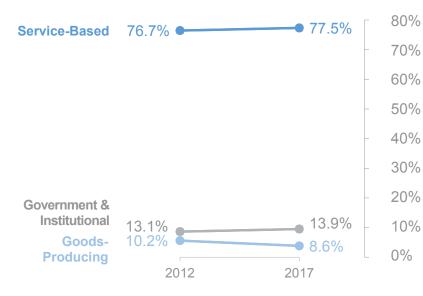
In 2017, the top sectors for job growth included Administrative and Support, Waste Management and Remediation Services (adding 8,410 net jobs or 12.4%), Finance and Insurance (adding 7,350 net jobs or 5.1%) and Educational Services (adding 6,610 net jobs or 5.8%). See Figure 40, Appendix. Toronto's largest NAICS sector is Health Care and Social Assistance, comprising 185,010 or 12.2% of city employment. It grew by 1.4%, adding 2,620 jobs.

Since 2012, additional sectors have experienced high annual growth rates and five-year employment increases:

- Real Estate, Rental and Leasing added 10,270 jobs since 2012, averaging 5.4% annual growth
- Management added 12,010 jobs since 2012, averaging 5.3% annual growth
- Educational Services added 26,990 jobs since 2012, averaging 5.2% annual growth
- Administrative and Support, Waste Management and Remediation Services added 15,060 jobs since 2012, averaging 4.5% annual growth
- Finance and Insurance added 25,920 jobs since 2012, averaging 3.9% annual growth
- Arts, Entertainment and Recreation added 6,130 jobs since 2012, averaging 3.8% annual growth.

In 2017, the top sector for job growth was Administrative and Support, Waste Management and Remediation Services (adding 8,410 net jobs or 12.4%)

Figure 21: Employment by NAICS Sector, 2012-2017





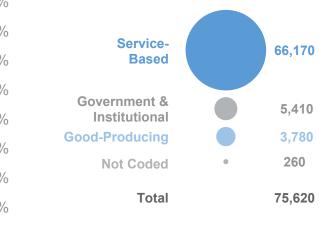
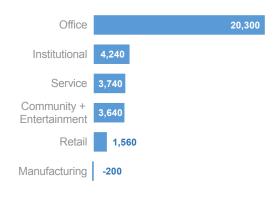


Figure 23: Downtown Employment Change

Downtown Employment Change 2016-2017



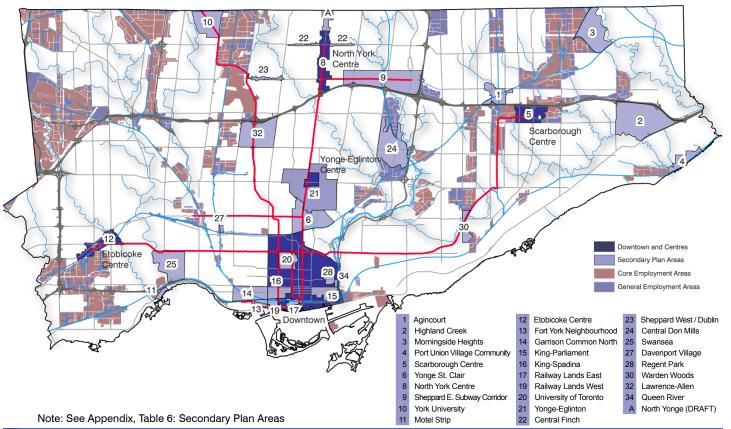
Urban Economic Structure

Toronto's Official Plan directs both employment and residential growth towards specific areas of the city, including Downtown, the Centres, and Employment Areas (see Map 2). Together. these areas form the backbone of the city's urban economic structure. They are connected by transit and transportation arteries, maximizing existing infrastructure and services in order to best accommodate growth. The Official Plan also identifies 34 Secondary Plan areas, many of which are experiencing rapid growth through intensification.

Downtown, the Centres and many Secondary Plan areas are Mixed Use Areas and encourage both residential and employment growth. Employment Areas are designated primarily for employment-related land uses.

The Places to Grow Act is the Provincial legislation that governs planning for growth and development in a way that supports economic prosperity, protects the environment and helps communities achieve a high quality of life in Ontario. The Places to Grow Act also enables the development of regional growth plans that guide government investments and policies, such as the Growth Plan for the Greater Golden Horseshoe, 2017 ("Growth Plan").

The Growth Plan reinforces Toronto's Official Plan by enabling the identification of Strategic Growth Areas. These areas



Map 2: Urban Economic Structure

are planned to accommodate intensification and higher densities of both population and employment. Strategic Growth Areas include Urban Growth Centres, Major Transit Station Areas, and infill sites such as brownfields or greyfields.

Toronto contains five Urban Growth Centres: Downtown, Etobicoke Centre, North York Centre, Scarborough Centre, and Yonge-Eglinton Centre. These are defined as existing or emerging downtown areas, and targeted to achieve minimum densities of 400 residents and jobs combined per hectare by 2031.

Employment in the Downtown

Toronto's Downtown is a local and national economic hub. It contains 544,480 jobs within 21.4km², accounting for 35.9% of Toronto's jobs with an average employment density of 25,433 jobs per km² (254 jobs per hectare).

Downtown Employment

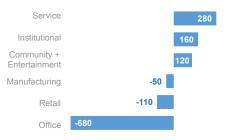
In 2017, employment in Downtown increased by 33,280 jobs or 6.5%. The Downtown has grown at an average annual rate of 4.0% since 2012, adding a total of 97,650 jobs since that time. This growth rate is above the city's mean of 2.7% over the last five years (see Table 5, Appendix).

Office employment comprises 64.9% of Downtown employment. Office added 20,300 jobs in 2017, growing at 6.1%. Other fast growing categories included Service (6.8%), Institutional (5.8%), Community and Entertainment (20.1%) and Retail (5.7%). Collectively these categories added 13,180 jobs. Downtown Manufacturing decreased by 200 jobs.

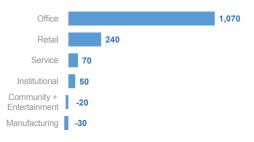
Downtown continues to attract new establishments. In 2017, 17.5% of new business establishments were counted in the Downtown.

Figure 25: The Centres Employment Change

North York Employment Change 2016-2017



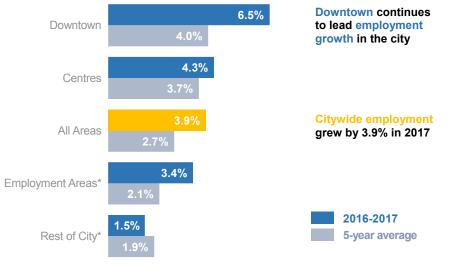
Scarborough Employment Change 2016-2017



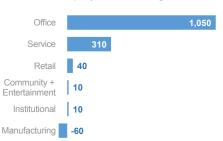
Yonge-Eglinton Employment Change 2016-2017



Figure 24: Employment Growth vs. 5-Year Average



Etobicoke Employment Change 2016-2017



* Areas compared to 4-year compound annual growth rate due to data limits

The Centres are home to 93,170 jobs or 6.1% of employment in the city.



The Centres

The four Centres are home to 93,170 jobs or 6.1% of employment in the city. In 2017, the Centres together added 3,820 jobs (4.3%), well above the citywide average. Since 2012, employment in the Centres has grown by 15,330 jobs. This results in an annual growth rate of 3.7%, well above the city average (2.7%).

Growth in 2017 was focused in Scarborough (1,390 jobs), Yonge Eglinton (1,350 jobs), and Etobicoke Centres (1,370 jobs). North York lost 280 jobs. 6 in 10 net new jobs in the Centres in 2017 were Office (59.7%), followed by Service (21.7%), Retail (10.5%), Institutional (6.8%) and Community and Entertainment (5.0%). Manufacturing lost 140 jobs. Office comprises 77.8% of all employment in the Centres.

North York Centre

North York Centre is Toronto's largest Centre with 40,050 jobs, comprising 2.6% of jobs in the city. Despite declining slightly (0.7%) in 2017, North York Centre has grown annually at 2.1% since 2012.

More than 8 in 10 jobs in North York Centre is Office, representing 33,490 jobs (83.6%).

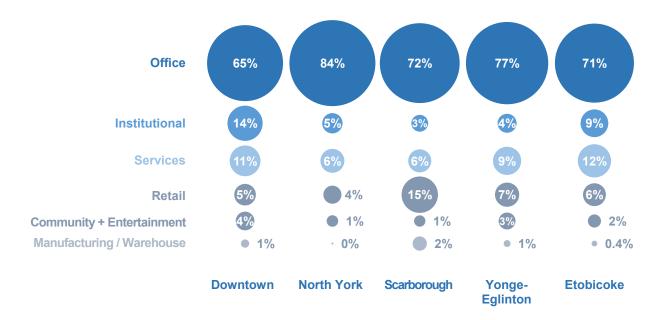
In 2017, North York Centre saw net decreases in Office (2% or 680 jobs), Retail (110 jobs) and Manufacturing (50 jobs). Employment grew in Service (280 jobs), Institutional (160 Jobs), and Community and Entertainment (120 jobs). Since 2012, North York Centre employment increases were mostly in Office, which added 3,440 jobs.

Scarborough Centre

Scarborough Centre is the second largest Centre in Toronto with 23,450 jobs, or 1.5% of the City's total. In 2017, employment grew by 6.3%, adding 1,390 jobs or 6.3%. Since 2012, Scarborough Centre added 8,060 jobs to grow annually at 8.8%.

Most of Scarborough's growth over the past year was in Office (1,070 jobs or 6.8%), followed by Retail (240 jobs), Service (70 jobs) and Institutional (50 jobs). Since 2012, Office grew by 8,240 jobs.

Figure 26: Downtown and Centres, Share of Employment by Category in 2017



Yonge-Eglinton Centre

Yonge-Eglinton Centre hosts 18,850 jobs or 1.2% of the city's total, and contains the highest density of employment of any Centre with over 31,000 jobs per square kilometre. In 2017, employment in this Centre increased by 1,350 jobs or 7.7%. Over the last five years, employment in Yonge Eglinton has grown annually by 1.2% to add 1,110 jobs.

Over three-quarters (76.6%) of employment in Yonge-Eglinton Centre is Office. The Office employment category added 840 jobs (6.2%) in 2017, followed by Retail (220 jobs), Service (170 jobs) and Community and Entertainment (80 jobs).

Etobicoke Centre

Etobicoke Centre is the smallest Centre in Toronto, but grew the fastest of all Centres in 2017 (14.4%) to add 1,370 jobs. The Centre has 10,820 jobs total, representing 0.7% of employment in Toronto.

Most employment is Office (70.6%), followed by Service (12%) and Institutional (9%). Office employment grew by 1,050 jobs (15.9%) in 2017. Since 2012, Office added 1,570 jobs, followed by Service (300 jobs) and Retail (40 jobs).

Figure 28: Downtown + Centres Growth 2016-2017 vs. 5-Year Average

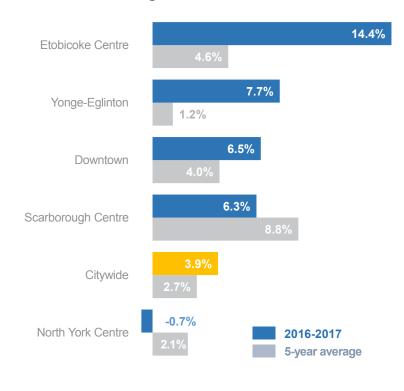
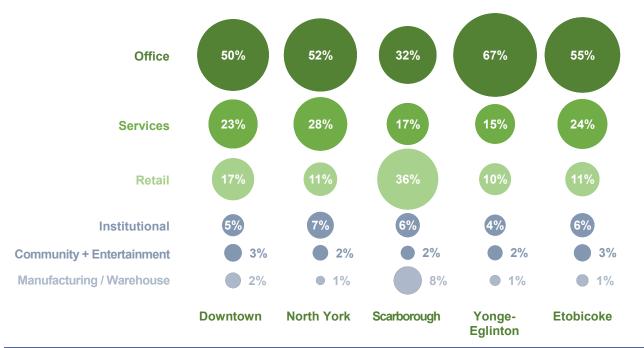


Figure 27: Downtown and Centres, Share of Establishments by Category in 2017



Secondary Plan areas contain 317,130 jobs, 20.9% of city employment

Employment in Secondary Plan Areas

With 20.9% of all employment (317,130 jobs), Secondary Plan areas reflect much of the city's recent urban growth. In 2017, Secondary Plan employment grew by 21,030 jobs or 7.1%, well above the city average growth rate of 3.9%.

The Official Plan contains Secondary Plans to manage growth and change in specific parts of the city. Secondary Plan areas contain a range of land use designations and cover diverse geographic areas across Toronto, including parts of Downtown, the Centres, and Employment Areas. As a result, the employment and establishment data in Secondary Plan areas should be understood in relation to the City as a whole, rather than compared to data for Downtown, the Centres, or Employment Areas.

Also, the Secondary Plan areas for the Downtown, North York Centre and Yonge Eglinton Centre differ from the areas of the Centres and Downtown designated in the Official Plan. Employment and establishment data differ from the Downtown and Centres information in these areas.

Secondary Plan Employment

Secondary Plan employment includes 24.1% of all Office employment in the city, as well as 26.3% of all Community and Entertainment employment in the city (see Table 6, Appendix).

Figure 29: Secondary Plan Areas, 2017 Employment

King-Spadina	44,460
North York Centre	40,050
Yonge Eglinton	34,480
Scarborough Centre	23,450
Railway Lands East	20,130
Garrison Common North	19,380
Lawrence-Allen	16,750
Sheppard East Subway Corridor	15,870
University of Toronto	14,360
King-Parliament	14,300
Yonge St. Clair	13,730
York University	11,440
Etobicoke Centre	10,820
Downsview Area	9,140
Railway Lands Central	6,190
Agincourt	4,540
Central Don Mills	4,220
Highland Creek	4,180
Sheppard West/Dublin	1,690
Fort York Neighbourhood	1,140
Sheppard Avenue Commercial Area	1,080
Emery Village	920
Railway Lands West	850
Regent Park	830
Swansea	760
Warden Woods	670
Central Finch	570
Motel Strip	430
Queen River	420
Morningside Heights	260
Davenport Village	10
Port Union Village Community	10
Note: See Appendix, Table 6: Seconds	Plan Aroan

Note: See Appendix, Table 6: Secondary Plan Areas

More than half (51.3%) of employment within Secondary Plan areas is concentrated in the five largest areas by employment. This distribution of employment reflects the success of the Official Plan's growth management policies in directing growth to appropriate areas.

Top areas by employment

The largest Secondary Plan areas (those with 10,000 or more employees) are generally situated in or near Downtown, the Centres, along the city's rapid transit network, or around major post-secondary institutions.

In these areas, Office is the predominant employment category, with four exceptions: Sheppard East Subway Corridor and Lawrence-Allen have mostly Retail employment due to the presence of the Yorkdale and Lawrence Square shopping centres, and both York University and University of Toronto have predominantly Institutional employment.

All of these Secondary Plan areas have added jobs over the past year, with the

exception of North York Centre and Yonge St. Clair. Combined, the largest Secondary Plans added 17,130 jobs (81.5% of all growth in Secondary Plan areas).

Smaller Secondary Plan areas

Smaller Secondary Plan areas (under 10,000 employees) are comprised of smaller geographic areas further from Downtown, but still contain significant concentrations of employment. While many of these areas have a predominant share of Office employment, Service employment is predominant in Motel Strip, Railway Lands West, Queen River, and Port Union Village Community, Also, Institutional employment is the main category in Highland Creek and Fort York Neighbourhood, while Manufacturing employment is the most prevalent category in Downsview and Warden Woods.

Smaller Secondary Plan areas accounted for 18.6% of all Secondary Plan area employment growth over the past year through adding 3,900 new jobs. In 2017, Secondary Plan employment grew by 21,030 jobs or 7.1%, above the city growth rate of 3.9%

Figure 30: Secondary Plan Employment

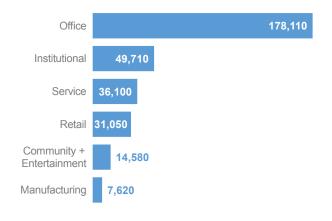
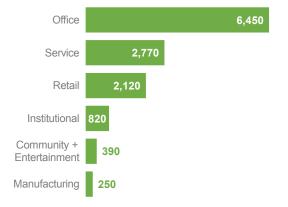


Figure 31: Secondary Plan Establishments



Toronto's Employment Areas contain 27.1% of all jobs and 29.2% of all business establishments

Employment Areas

Toronto's Employment Areas are a key part of the city's land use framework and are designated for employment use and growth. These areas are important as regionally and globally competitive locations for national and international business as well as areas for business formation.

Employment Areas are generally occupied by manufacturing, warehousing and product assembly activities as well as commercial business parks. They provide a broad range of job opportunities for Toronto residents and the regional labour force, and help ensure a stable environment for investment and to maintain and grow the city's revenue base.

Map 3 shows the location and boundaries of the Employment

Areas identified in the City's Official Plan at the time of the 2017 Toronto Employment Survey. Overall, 29.2% of all establishments (22,080 locations) and 27.1% of all jobs (411,970 jobs) are located in Toronto's Employment Areas.

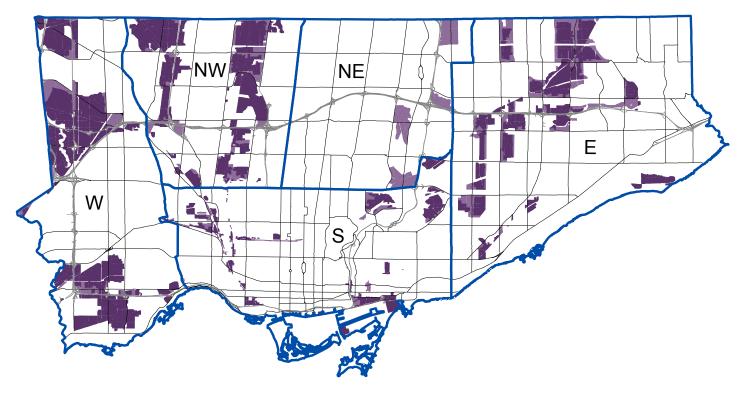
Employment Areas are particularly important to the Manufacturing sector, with 79.4% of Manufacturing establishments and 92.3% of all Manufacturing jobs located in Toronto's Employment Areas (see Map 4).

Employment Areas continue to attract new businesses, with 1,470 or 29.9% of new establishments in the city locating in Employment Areas in 2017.

Regional Employment Policies

In 2017, the Growth Plan released employment growth forecasts for the City of Toronto. Employment is forecast to grow to 1,720,000 jobs by 2041.

Map 3: Toronto's Employment Areas and Employment Monitoring Areas



If the average rate of employment growth continues (2.7% annually over the last five years), Toronto will achieve Growth Plan forecasts by 2022, almost twenty years before the target. Given the pace of Toronto's employment growth relative to the forecast, the Province can be expected to undertake another review of Growth Plan targets.

The Growth Plan also provides for an Official Plan designation for Prime Employment Areas, to protect land for consumptive or low density employment uses such as manufacturing, warehousing, goods movement or utilities.

Often, industrial and other impactful employment uses have few alternative locations in the city due to the potentially negative impacts of their activities on residential and other sensitive land uses. Conflicts related to the conversion of employment lands to residential or other sensitive uses can destabilize an entire area, resulting in employment loss and erosion of available areas for business formation or expansion.

Official Plan Amendment 231

On December 18, 2013, Council adopted Amendment 231 of the Official Plan (OPA 231). OPA 231 amends Policy 2.1.2 of the Official Plan by deleting the term Employment Districts and replacing it with Employment Areas. As a result, the Survey began reporting on Employment Areas in 2016 (including data to 2013). See Tables 7 and 8 in the Appendix.

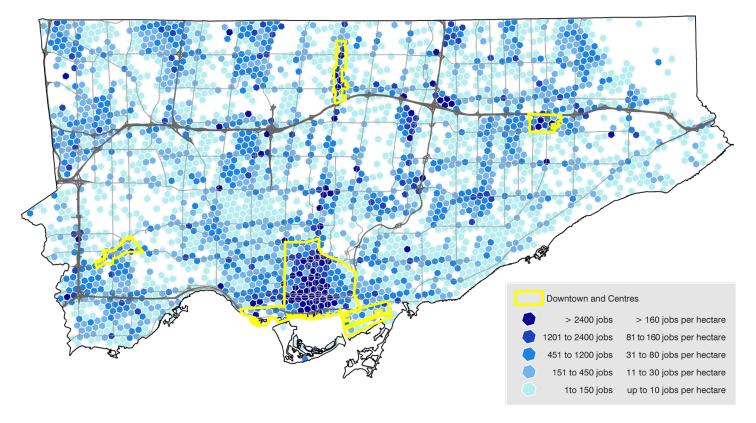
Core and General Employment Areas

Section 4.6 of OPA 231 differentiates Core and General Employment Areas. These designations came into force by an order of the Ontario Municipal Board on December 20, 2016.

Core Employment Areas are for the most part, geographically located within the interior of employment areas. Uses that would attract the general public into the interior of employment lands and possibly disrupt industrial operations are not generally permitted in Core Employment Areas.

General Employment Areas are often located on the periphery of Employment Areas, along major roads. This designation provides for retail stores, service shops and restaurants. These areas have increased visibility and transit access to draw the broader public.

Map 4: Toronto's Employment Density



Core Employment Areas accommodate most of Toronto's jobs in Manufacturing, Transportation and Warehousing, and Construction

Employment Area Sector Activity

Manufacturing employment is the top sector across Employment Areas, making up 20.7% of all jobs (85,320 jobs), followed by employment in Wholesale and Retail Trade (16.5% or 67,775 jobs) and Professional, Scientific and Technical Services (10.1% or 41,644 jobs).

Employment Areas accommodate important concentrations of jobs citywide in several sectors, led by employment in Manufacturing (92.3%), Utilities (89.7%), Transportation and Warehousing (76.9%) and Construction (72.2%).

Core Employment Area Activity

Core Employment areas continue to host land consumptive land uses. In 2017, these areas led Employment Area jobs in Manufacturing (27.8% or 72,133 jobs), Wholesale and Retail Trade (14.9% or 38,560 jobs) and Transportation and Warehousing (11.7% or 30,465 jobs).

Core Employment Areas are leading locations citywide for employment in Manufacturing (78%), Transportation and Warehousing (70.2%) and Construction (59.5%).

Figure 32: Core Employment by NAICS 2017

	51	R Trend	2017 Share	
	Manufacturing			72,133
92.3% of Toronto's	Wholesale + Retail Trade		38,560	1
Manufacturing jobs are in	Transportation + Warehousing		30,465	
Toronto's Employment Areas	Prof., Scientific and Technical		24,814	
	Construction	_eee	20,082	
	Admin., Waste + Remediation		13,161	
	Other Services		11,197	
	Public Administration	_	9,326	
	Information + Cultural Industries		8,347	
	Management		7,684	
	Accommodation + Food		5,752	
	Health Care and Social		4,652	
	Real Estate, Rental + Leasing		4,315	
	Arts, Entertaintainment + Recreation		3,583	L.
	Finance and Insurance		2,487	
	Educational Services		2,257	
	Utilities		724	
	Mining et al.		17	
	Agriculture et al.		0	[

General Employment Area Activity

General Employment Areas provide support activities for Core Employment Areas and help buffer heavy industrial uses from surrounding areas.

Sectoral employment in General Employment Areas is led by Wholesale and Retail Trade, having 19.2% of employment areas jobs (29,220 jobs), followed by Professional, Scientific, and Technical Services (11.0% or 16,830 jobs) and Manufacturing (8.7% and 13,180 jobs). General Employment Areas are leading locations citywide for employment in Utilities (78%), Real Estate and Rental and Leasing (21.1%) and Wholesale and Retail Trade (15.9%).

Administrative and Support, Waste Management and Remediation Services (16.3%) and Manufacturing (14.3%) also have significant shares of jobs citywide. In 2017, employment in Toronto's Employment Areas grew by 3.4%, adding 13,620 jobs

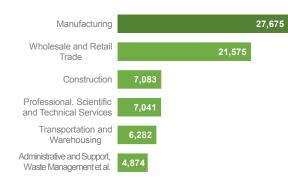
Figure 33: General Employment by NAICS 2017

5`	YR Trend	2017 Share	
Wholesale + Retail Trade	a		29,215
Prof., Scientific and Technical		16,830	
Manufacturing	lana.	13,184	
Administrative + Support, Waste Management et al.		12,437	
Finance and Insurance		10,501	
Accommodation + Food		10,302	
Real Estate, Rental + Leasing		9,312	
Health Care and Social		9,035	
Other Services		7,142	
Information + Cultural Industries		6,758	
Management		6,541	
Educational Services		4,613	
Construction		4,263	
Public Administration	less.	3,674	
Utilities		2,991	
Transportation + Warehousing		2,910	
Arts, Entertaintainment + Recreation		2,668	
Agriculture et al.		5	
Mining et al.	• -	4	

West EMA - Top 6 NAICS Sectors 2017



Northwest EMA - Top 6 NAICS Sectors



Northeast EMA - Top 6 NAICS Sectors



Employment Monitoring Areas

In 2016, five Employment Monitoring Areas (EMAs) were created to analyze broader trends in Employment Area activity across the city (see Map 3, page 22).

In 2017, employment grew by 3.4% in all EMAs, above the average annual growth rate of 2.1% since 2013.

West

The West EMA approximates the former municipality of Etobicoke. 25% of Employment Area jobs (102,800 jobs) are in the West EMA. Of these, 89.6% are within Core Employment Areas. In 2017, West EMA employment grew 3.6%, adding 3,550 jobs, growing by 8.0% or 7,640 jobs since 2013.

The West EMA partly encompasses the Airport Corporate Centre surrounding Pearson International Airport. This employment node is the second largest employment concentration in Canada after Toronto's downtown.

Top employment sectors in the West EMA include Manufacturing (23.1%), Wholesale and Retail Trade (16.9%) and Transportation and Warehousing (10.6%).

In 2017, the Manufacturing sector grew the quickest in the West EMA, adding 1,420 jobs or 6.4%. Since 2013, the Construction sector grew the most, growing by 5.0% annually, adding 1,340 jobs.

Northwest

The Northwest EMA approximates the western part of the former municipality of North York.

23.5% of Employment Area jobs (96,940 jobs) are in the Northwest EMA. 75.7% of these jobs are within Core Employment Areas. In 2017, Northwest EMA employment grew by 3.8%, adding 3,560 jobs, growing by 8.1% or 7,240 jobs since 2013.

Top employment sectors in the Northwest EMA include Manufacturing (28.5%), Wholesale and Retail Trade (22.3%) and Professional, Scientific and Technical Services (7.3%).

In 2017, the Manufacturing sector grew the quickest in the Northwest EMA, adding 1,010 jobs or 3.8%. Since 2013, the Professional, Scientific and Technical Services sector grew the most, growing by 16.8% annually, adding 1,020 jobs. Transportation and Warehousing followed close behind, adding 1,010 new jobs and growing 19.1% since 2013.

Northeast

The Northeast EMA spans the eastern portion of the former municipality of North York.

About 15.8% of Employment Area jobs (65,050 jobs) are in the Northeast EMA. The Northeast EMA has no Core Employment Areas, but has broader sector diversity than the other EMAs. In 2017, Northeast EMA employment grew by 5.2%, adding 3,230 jobs, growing by 12.2% or 7,080 jobs since 2013. Top employment sectors in the Northeast EMA include Professional, Scientific and Technical Services (17.3%), Finance and Insurance (12.6%) Administration, Support and Waste Services (9.5%).

In 2017, the relocation of a large security services firm added 1,200 jobs to Administration, Support and Waste Services. Also, the Professional, Scientific and Technical Services added 1,060 jobs through expanded establishments. Manufacturing lost 530 jobs since 2016 and 1,840 jobs or 31.1% since 2013, as the sector continues to centralize in Core Employment Areas.

East

The East EMA approximates the former municipality of Scarborough. 22.6% of Employment Area jobs (93,310 jobs) are in the East EMA. 60.6% of these jobs are within Core Employment Areas. In 2017, East EMA employment grew 1.2%, adding 1,110 jobs, growing by 3.3% or 2,980 jobs since 2013.

Top employment sectors in the East EMA include Manufacturing (23.9%), Wholesale and Retail Trade (19.0%) and Transportation and Warehousing (8.8%).

In 2017, the Manufacturing sector grew the quickest in the East EMA, adding 1,010 jobs or 3.8%. Since 2013, the Professional, Scientific and Technical Services sector grew the most, growing by 16.8% annually, adding 1,020 jobs. Transportation and Warehousing followed close behind, adding 1,010 new jobs and growing 19.1% since 2013.

South

The South EMA approximates the areas of the former municipalities of the City of Toronto, York, and East York.

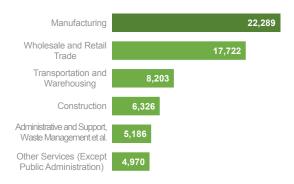
Some 13.1% of Employment Area jobs (53,860 jobs) are in the South EMA. 69.8% of these jobs are within Core Employment Areas. In 2017, South EMA employment grew by 4.2%, adding 2,180 jobs, growing by 15.9% or 7,390 jobs since 2013.

Top employment sectors in the South EMA include Professional, Scientific and Technical Services (18.9%), Wholesale and Retail Trade (13.9%) and Manufacturing (13.6%). Transportation and Warehousing also has a 13.6% employment share.

The Professional, Scientific and Technical Services sector has grown significantly since 2013, adding 3.320 jobs (48.3%), including 1,480 jobs in 2017.

The trend of office-based, skilled employment locating in the South EMA contrasts with decreasing employment in Wholesale and Retail Trade (a decrease of 400 jobs or 5.2% since 2013). Manufacturing in the South EMA has been flat (net decrease of 70 jobs or 0.9% since 2013), while growing slightly in 2017 (240 jobs or 3.3%).

East EMA - Top 6 NAICS Sectors



South EMA - Top 6 NAICS Sectors

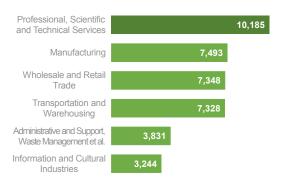
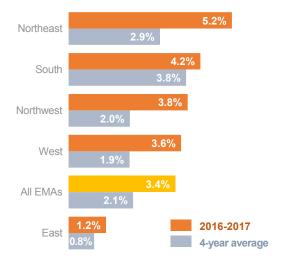


Figure 34: Employment Growth by EMA 2017 vs. 4-Year Average



Office establishments in the Downtown pilot area were the most likely to have home-based employment (32.1%).

Special Topic: Home-Based and Volunteer Pilot

Establishment Basis of Survey

As an establishment-based survey, the Survey collects information annually through field visits to business establishments and asks for information about the number of employees who are working in the business location. As such, it differs from place-of-work information captured by the Statistics Canada Census instrument, which only records an individual's primary occupation, not secondary employment activities.

Figure 35: Establishment Categories with Home-Based Employees 2017

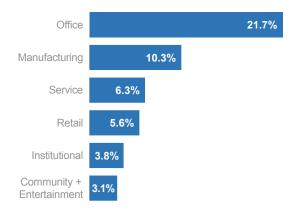
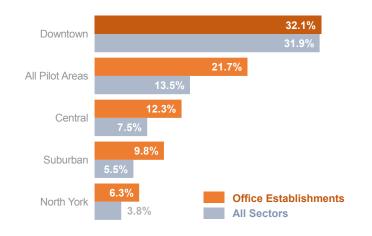


Figure 36: Office Establishments vs. All Sectors with Home-Based Employees 2017



As a result, the Survey is not designed to capture the full extent of home-based employment, or employment that is "footloose," not place-specific on a daily basis.

Home-based and volunteer employment pilot studies

While a certain share of home-based and footloose employment is captured by the Survey directly through head or district office reporting, research has been undertaken to explore how to expand its coverage to capture additional employment.

In 2017, the Survey included two pilot studies to study counts of homebased and volunteer employment. The counts of home-based employees and volunteers were not included in the total employment information for 2017, given the preliminary nature of the pilot study.

The pilots were conducted in four geographically distinct areas of the city. These areas included a Downtown area with primarily office-based employment, a suburban part of Scarborough with mostly community and institutional establishments, a predominantly retail area in central Toronto, and a manufacturing area in North York.

Occupants were asked whether they had any home-based employees, and if so, the total number; as well as whether there were volunteers, such as interns, and the total number if applicable.

Home-Based Employment Results

A total of 1,070 establishments were surveyed in the four areas of the pilot studies. The overall response rate was 86.0%, with 920 of 1,070 establishments providing responses.

About 14% of respondents overall (150 establishments) indicated that they had home-based employment. The highest rate of establishments with home-based employees was in the Downtown office area, 31.9% of respondents, followed by 7.5% of respondents in the central Toronto retail area, 5.5% of respondents in the Scarborough suburban area and 3.8% of respondents in the North York manufacturing area.

Despite these levels of establishments with home-based employees, the overall share of home-based employment relative to place-specific employment was low, at 2.4%, or 560 of 22,840 jobs. Individual areas ranged from a 4.3% equivalent share in the downtown office area to a 0.4% share in the North York manufacturing area.

Office establishments were more likely to have home-based employment. Some 21.7% of office establishments in pilot areas had employees working from home compared to 3.1% of Community and Entertainment establishments. In the Downtown pilot area, 32.1% of Office establishments reported home-based employment.

These findings suggest the importance of exploring home-based employment geographically, with a focus on Downtown, and by category, with a focus on the Office category.

Volunteer Activity

Of the 1,070 total establishments in the pilot areas, 70 or 6.5% stated that they had volunteers. The highest proportion of establishments with volunteers was in the community and institutional-oriented suburban area in Scarborough, with 12.0% of establishments reporting having volunteers. The lowest proportion was in the central retail area, where volunteers were recorded at only 3.5% of establishments. About 21.2% of Institutional establishments reported having volunteers. Only 1.0% of Manufacturing establishments reported having volunteers.

When compared to total employment,

the relative share of volunteers varied considerably by pilot area. In the suburban Scarborough area, the amount of volunteers relative to the area's total employment was 13.4%, while it was only 2.0% in the central retail area. The overall share of volunteers compared to total employment in the pilot areas was 4.4%.

These results indicate that any future study of volunteers in Toronto should focus on Institutional establishments across the city. Institutional establishments were the most likely in the pilot areas to have volunteers (21.2%)

Figure 37: Establishments with Volunteers 2017

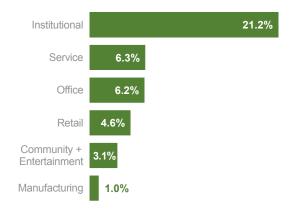
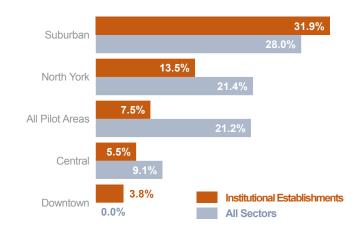


Figure 38: Institutional Establishments vs. All Sectors with Volunteers 2017



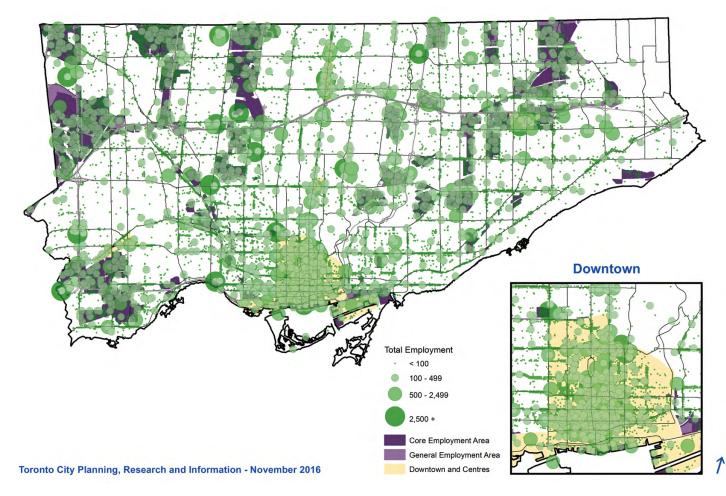
It is estimated that the Survey reported on 99.3% of business establishments outside of residential areas in 2016

2016 Establishment Count Comparison

To understand how to improve Survey coverage, the 2016 Toronto Employment Survey establishment locations were compared with Statistics Canada's *Business Patterns* and Environics Analytics' *Business Locations* data. Both datasets counted higher levels of business locations. The *Business Register* data set counted 18.7% more establishments than the Survey, while the *Business Locations* counted 11.1% more establishments than the Survey. To explore this further, location mapping was undertaken to determine the geospatial distribution of *Business Locations* data. It can be seen that many establishments are located in residential areas (Neighbourhoods or Apartment Neighbourhoods as designated in Toronto's Official Plan), while most establishments the Survey tended are along main streets and in designated growth areas (Downtown, the Centres, and Employment Areas).

These findings suggest that many additional establishments not captured in the Survey are home-based.

Map 5: 2016 Employment Concentration



Bathurst and Lawrence Case Study

A case study was undertaken to examine *Business Locations* data in the Bathurst and Lawrence area to better understand establishments located in residential areas typically not captured by the Survey.

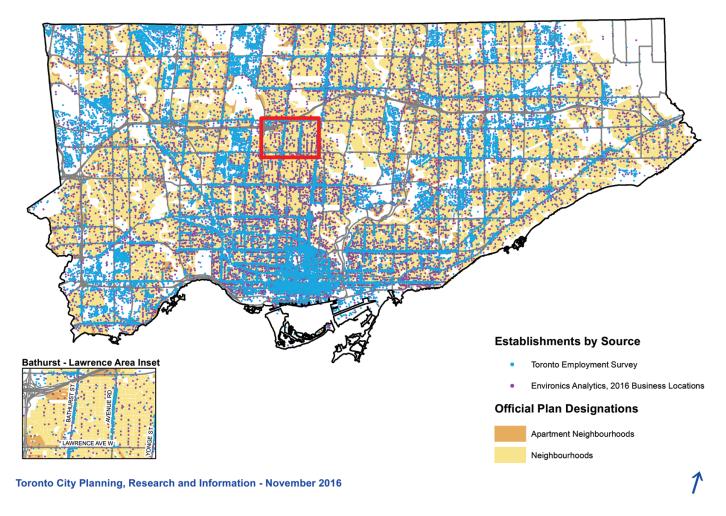
It was found that within residential structures, no signage or any other markers of employment activity were visible. As a result, these types of establishments would not normally be identified by field surveyors who survey visible places of work in commercial, industrial and institutional and mixed use areas.

Adjusting Business Locations

establishment counts to remove those in residential areas, the results converged with the Survey, with the difference in total establishment counts dropping to 0.7% or 510 business locations (compared to 11.1% or 9,340 locations before adjustments).

These results indicate the Survey reported on 99.3% of business establishments outside of residential areas in 2016. Current survey practices are highly successful in capturing traditional business establishments but have limited success at capturing non-traditional and home-based employment. Current survey practices have limited success at capturing non-traditional and homebased employment

Map 6: 2016 Establishment Locations



Between 2006 and 2016, Toronto's part-time employment increased at an annual rate of 3.0%, double the growth rate of total employment

Census 2016 Comparison

In 2017, Statistics Canada released the results of the 2016 Census. The Census Place Of Work data provide an opportunity to better understand the Survey results, by comparing reported usual Place Of Work data with the 2016 location-based employment counts from the Survey.

The 2016 long-form Census counted 1,443,680 employed people by reported place of work in Toronto. This count represents those reporting their usual place of work in Toronto This includes those who reside in Toronto and work from home.

In comparison, the 2016 Toronto Employment Survey counted 1,461,020 jobs, slightly more overall employment than the Census (approximately 1%).

Counting Part-Time Employment

Historically, the Survey has counted fewer jobs than the Census. This undercount can be partly explained by the observed presence of homebased employment.

The 2016 Census results indicate an emerging trend toward higher employment counts in the Survey. This may be due to the increasing share of part-time employment in Toronto. Since the Census counts an individual's primary employment, it does not capture secondary employment or additional jobs held by that person. The Survey, by capturing both full-time and part-time employment by location, more completely captures the full spectrum of work within the city.

The Trend Toward Part-Time Work

The increase in part-time work in Toronto is evident over the past decade. Between 2006 and 2016, part-time employment increased by 34.7% (96,140 jobs), an average annual growth rate of 3.0%, double the annual growth rate for total employment (1.3%). In 2016, 25.5% of jobs in the city were part-time, up from 21.7% in 2006 (see Table 1).

Table 1: Total Surveyed Employment, 2006 and 2016 (Toronto Employment Survey)

_	Total Emp	loyment	Net Change	% Growth	Ann.Growth (CAGR)
	2006	2016	2	2006-2016	
_ Full-time	1,001,060	1,087,930	86,870	8.7%	0.8%
Part-time	276,950	373,090	96,140	34.7%	3.0%
Total	1,278,010	1,461,020	183,010	14.3%	1.3%
Part-time Share of Employment	21.7%	25.5%	52.5%		

Note: Numbers have been rounded to the nearest ten. Totals and sums may differ due to rounding. Note: CAGR refers to the compound annual growth rate of employment 2006-2016

This trend suggests a structural shift in the local economy towards more precarious, part-time employment.

Sector Analysis

Breaking out total employment by NAICS helps to better understand sectoral differences between the Census and the Survey.

Since 2012, the Survey counts by NAICS has converged with the Census. This trend can be partly explained by improvements to the Survey's data collection and verification processes, but also by the improved response rates and accuracy of the 2016 long-form Census compared to the 2011 National Household Survey (NHS).

Most NAICS sector counts from the Survey are within a 10% margin of error compared to the 2016 Census. These include: Manufacturing, Wholesale Trade, Retail Trade, Transportation and Warehousing, Real Estate, Educational Services, and Arts and Entertainment. Improving sector counts from Survey include: Construction, Information and Cultural Industries, and Public Administration, due to continued coding improvements.

Sector Differences

Observed discrepancies have continued in the Management of Companies and Enterprises sector. While the Survey and the 2016 Census (and 2011 NHS) both utilize NAICS coding for Management of Companies and Enterprises, Statistics Canada employs a narrower definition for this sector, including only "holdings and other investment companies". The Survey utilizes a broader definition that includes establishments that have been identified as Head Offices. resulting in higher employment counts for this sector. These higher counts in Management from the Survey may explain the lower figures for other sectors such as Finance and Insurance, Mining, Agriculture, and Professional, Scientific and Technical Services, may have been coded as Management under NAICS.

Most NAICS sector counts from the Survey are within a 10% margin of error compared to the 2016 Census

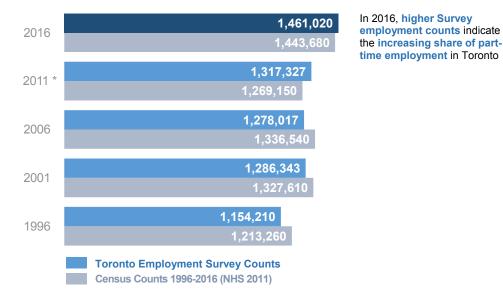


Figure 39: Survey Employment Counts vs. Census 1996-2016

* In 2011 the National Household Survey (NHS) replaced the Long-Form Census.

Appendices

Net Growth Net Rate % Employment **Total Number of Employees** Change Change 2007-2017 2016-2017 2007 2016 2017 Full-time 1,021,320 1,087,930 1,129,110 107,790 10.6% 41,180 Part-time 280,300 373,090 389,460 109,160 38.9% 16,370 Total 1,301,620 1,518,560 216,940 16.7% 57,550 1,461,020

Growth

Rate %

3.8%

4.4%

3.9%

Note: Numbers have been rounded to the nearest ten. Totals and sums may differ due to rounding.

Figure 40: Total Employment by Economic Sector 2013-2017

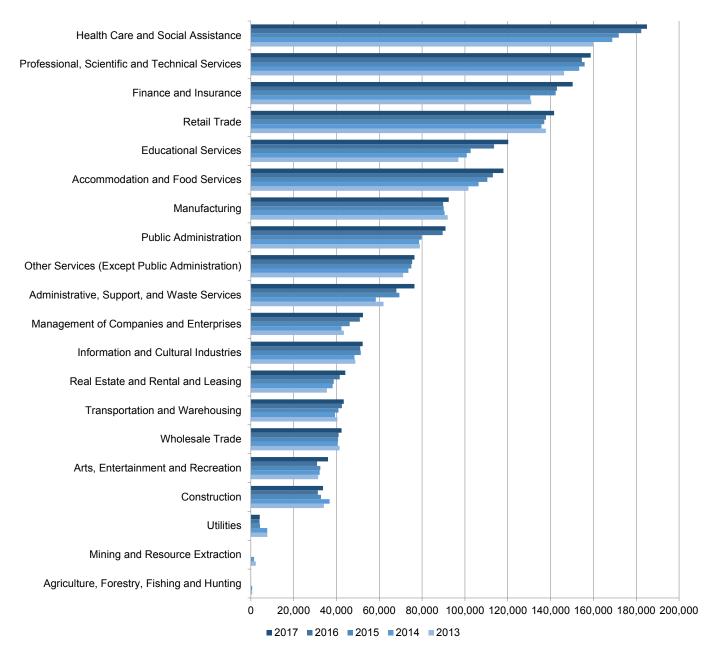


Table 3: New Establishr	ments, 2016-20	17			
Location	2016	2017	Category	2016	2017
Centres	150	250	Manufacturing	150	220
Downtown	820	990	Retail	560	730
Employment Areas	1,090	1,470	Service	830	1,100
Rest of the City	1,610	1,830	Office	1,280	1,770
			Institutional	170	230
			Community & Entertainment	680	490
City Total	3,670	4,540	City Total	3,670	4,540

Note: Numbers have been rounded to the nearest ten.

Table 4: Employment by Category, 2007, 2012, 2016, 2017

		Total	Number of E	Employees	Net Change	Growth Rate %	Net Change	Growth Rate %	Net Change	Growth Rate %
Category	2007	2012	2016	2017	2007-2	2017	2012-2	2017	2016-2	2017
Manufacturing	149,160	128,240	123,990	132,250	-16,910	-11.3%	4,020	3.1%	8,260	6.7%
Retail	151,530	143,310	147,600	152,350	820	0.5%	9,040	6.3%	4,750	3.2%
Service	148,920	158,330	180,590	189,150	40,230	27.0%	30,820	19.5%	8,560	4.7%
Office	604,230	638,120	713,930	740,180	135,950	22.5%	102,060	16.0%	26,250	3.7%
Institutional	207,810	218,420	245,740	249,150	41,340	19.9%	30,730	14.1%	3,410	1.4%
Community & Entertainment	39,980	45,160	49,170	55,490	15,510	38.8%	10,330	22.9%	6,320	12.9%
Total	1,301,620	1,331,570	1,461,020	1,518,560	216,940	16.7%	186,990	14.0%	57,550	3.9%

Note: Numbers have been rounded to the nearest ten. Totals may differ from sum of full-time and part-time employment.

Table 5: Total Employment in the Centres and Downtown, 2012-2017

							2012-2	2017	2016-2	017
Location	2012	2013	2014	2015	2016	2017	Net Change	%	Net Change	%
Downtown	446,840	467,820	482,710	508,640	511,200	544,480	97,650	21.9%	33,280	6.5%
North York Centre	36,060	35,350	34,830	35,000	40,320	40,050	3,990	11.1%	-280	-0.7%
Scarborough Centre	15,400	16,870	16,440	16,690	22,070	23,450	8,060	52.3%	1,390	6.3%
Yonge- Eglinton	17,740	19,760	19,010	17,390	17,510	18,850	1,110	6.3%	1,350	7.7%
Etobicoke Centre	8,660	8,690	9,380	9,770	9,460	10,820	2,170	25.0%	1,370	14.4%
Downtown and the Centres	524,680	548,480	562,370	587,480	600,550	637,650	112,970	21.5%	37,100	6.2%
Rest of City	806,890	815,370	822,020	834,800	860,470	880,910	74,020	9.2%	20,440	2.4%
City Total	1,331,570	1,363,850	1,384,390	1,422,280	1,461,020	1,518,560	186,990	14.0%	57,550	3.9%
Note: Numbers	have been ro	ounded to the	e nearest ten.	Centres are i	in descending	g order by size	e of employm	ent base.		

Tabl	e 6: Secondary Plan Area Emp	loyment by 6 Se	ctors, 201	7				
No.	Secondary Plan Area	Manufacturing	Retail	Service	Office	Institutional	Community / Entertainment	Total
1	Agincourt	670	710	570	2,350	240	10	4,540
24	Central Don Mills	0	820	1,000	1,580	620	200	4,220
22	Central Finch	0	20	30	420	70	30	570
27	Davenport Village	0	0	0	10	0	0	10
7	Downsview Area	4,100	840	1,810	690	1,460	230	9,140
26	Emery Village	50	80	240	290	240	20	920
12	Etobicoke Centre	40	640	1,350	7,640	940	210	10,820
13	Fort York Neighbourhood	10	20	70	50	930	70	1,140
14	Garrison Common North	520	1,190	2,630	12,440	2,150	450	19,380
2	Highland Creek	0	90	360	320	3,020	390	4,180
15	King-Parliament	100	1,220	1,840	8,150	2,320	670	14,300
16	King-Spadina	470	3,130	7,670	30,200	920	2,070	44,460
32	Lawrence-Allen	20	6,980	1,750	4,810	2,620	580	16,750
3	Morningside Heights	0	0	0	0	170	90	260
11	Motel Strip	20	40	170	130	50	20	430
8	North York Centre	20	1,480	2,590	33,490	1,870	600	40,050
4	Port Union Village Comm.	0	0	10	0	0	0	10
34	Queen River	40	190	150	40	0	0	420
18	Railway Lands Central	0	100	1,750	3,360	20	960	6,190
17	Railway Lands East	270	390	2,100	12,960	20	4,390	20,130
19	Railway Lands West	0	180	310	150	20	200	850
28	Regent Park	0	120	60	350	160	140	830
5	Scarborough Centre	540	3,510	1,410	16,900	750	340	23,450
29	Sheppard Ave. Commercial Area	0	30	50	870	110	10	1,080
9	Sheppard E. Subway Corridor	10	4,480	1,620	5,380	4,060	330	15,870
23	Sheppard West/Dublin	0	440	350	670	220	10	1,690
25	Swansea	140	80	30	240	180	90	760
20	University of Toronto	30	200	470	1,640	11,470	550	14,360
30	Warden Woods	320	20	50	30	190	60	670
21	Yonge Eglinton	130	3,310	4,110	22,150	3,320	1,470	34,480
6	Yonge St. Clair	120	680	1,030	10,580	1,030	290	13,730
10	York University	0	60	520	220	10,540	100	11,440
	All Secondary Plan Areas	7,620	31,050	36,100	178,110	49,710	14,580	317,130

Note: Numbers have been rounded to the nearest ten. Totals may differ from sum of full-time and part-time employment.

lable /: lotal Employment in Employment wontoring Areas and All FMAs	ioyment Mo		All FMAs		10 M	2013-2017	Non Fm	Non Employment Areas	Treas				Total		
NAICS	2013	2014	2015	2016	2017	2013	2014	2015	2016	2017	2013	2014	2015	2016	2017
Agriculture, Forestry, Fishing and Hunting	20	10	10	20	10	120	60	50	20	10	140	70	60	80	20
Mining, Quarrying, and Oil and Gas Extraction	200	0	0	0	20	620	70	20	20	0	820	70	20	20	20
Utilities	3,660	3,900	3,900	3,660	3,710	710	420	390	400	420	4,360	4,320	4,280	4,070	4,140
Construction	20,740	23,220	22,770	22,270	24,340	8,320	8,810	9,980	9,040	9,390	29,060	32,040	32,760	31,310	33,730
Manufacturing	86,320	83,660	83,910	83,310	85,310	7,080	7,280	6,160	6,500	7,120	93,390	90,940	90,070	89,810	92,430
Transportation and Warehousing	30,420	30,640	31,510	32,250	33,380	9,430	8,810	9,390	10,320	10,010	39,850	39,450	40,900	42,560	43,380
Information and Cultural Industries	16,010	15,350	17,020	15,450	15,110	33,760	33,840	34,300	35,670	37,120	49,770	49,190	51,310	51,120	52,230
Finance and Insurance	10,930	11,210	13,690	12,870	12,990	119,980	119,220	128,700	130,070	137,310	130,910	130,420	142,380	142,950	150,300
Real Estate and Rental and Leasing	9,810	10,260	11,130	13,420	13,630	25,300	27,280	27,580	28,120	30,500	35,110	37,550	38,710	41,540	44,130
Professional, Scientific and Technical Services	35,030	37,800	38,900	39,470	41,640	111,220	115,400	117,010	115,130	117,070	146,240	153,200	155,910	154,600	158,710
Management of Companies and Enterprises	12,290	11,030	12,600	13,960	14,220	35,090	34,400	33,560	36,990	38,150	47,380	45,430	46,160	50,940	52,380
Administrative & Support, Waste Mgt & Remediation	20,440	21,290	21,190	22,590	25,600	41,080	38,110	48,220	45,410	50,810	61,520	59,400	69,400	68,000	76,410
Educational Services	4,800	5,420	5,790	6,330	6,870	91,740	95,020	96,860	107,290	113,360	96,540	100,430	102,640	113,620	120,230
Health Care and Social Assistance	11,560	12,080	12,350	12,980	13,690	153,530	161,760	159,480	169,400	171,320	165,090	173,830	171,830	182,390	185,010
Arts, Entertainment and Recreation	5,930	6,200	5,590	5,840	6,250	25,790	26,400	26,860	25,120	29,780	31,710	32,600	32,440	30,950	36,030
Accommodation and Food Services	15,060	15,310	15,950	15,970	16,050	86,600	91,080	94,550	97,070	101,950	101,660	106,390	110,490	113,050	118,010
Other Services (Except Public Administration)	16,890	17,840	18,000	18,170	18,340	54,970	55,950	56,960	57,170	58,110	71,860	73,790	74,960	75,330	76,450
Public Administration	13,240	14,080	13,240	13,370	13,000	65,820	64,480	66,550	76,230	77,910	79,060	78,570	79,800	89,600	90,910
Wholesale and Retail Trade	66,260	65,160	66,490	66,320	67,780	113,020	111,480	111,340	112,520	116,120	179,280	176,640	177,820	178,830	183,890
Not Coded	70	60	06	110	30	40	20	230	150	60	100	70	330	260	06
Grand Total	379,650	384,500	394,100	398,350	411,970	984,210	999,900	,028,180	1,062,670	,106,530	999,900 1,028,180 1,062,670 1,106,530 1,363,850 1,384,390 1,422,280 1,461,020 1,518,560	,384,390	1,422,280	1,461,020	,518,560
Note: Numbers have been rounded to the nearest		ten Totals mav diffe	1	from sums											_

Table 8: Total Employment in Employment Monitoring Areas by	ployment N	1 onitoring	Areas by	Type of E	mploymer	ıt Area and	Id NAICS,	2013-201	17							
	I		Ű	East EMA		,		Nor	Northeast EMA	4			Nor	Northwest EMA	-	
NAICS	EA Type	2013	2014	2015	2016	2017	2013	2014	2015	2016	2017	2013	2014	2015	2016	2017
Agriculture, Forestry, Fishing and	Core	10	10	10	0	0	0	0	0	0	0	0	0	0	0	0
Hunting	General	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Mining, Quarrying, and Oil and Gas	Core	0	0	0	0	10	0	0	0	0	0	0	0	0	0	10
Extraction	General	0	0	0	0	0	200	0	0	0	0	0	0	0	0	0
Utilities	Core	120	120	70	20	70	0	0	0	0	0	0	0	0	0	0
	General	390	470	400	570	570	2,690	2,570	2,720	2,230	2,260	100	190	150	160	160
Construction	Core	4,380	4,440	4,500	4,560	5,020	0	0	0	0	0	5,100	5,340	5,440	5,560	6,010
	General	1,300	1,430	980	1,000	1,300	820	1,070	1,040	1,160	1,200	1,150	1,300	1,260	1,030	1,070
Manufacturing	Core	18,290	18,340	18,050	17,620	17,970	0	0	0	0	0	25,320	24,690	24,620	25,050	26,080
	General	4,760	4,360	4,480	4,810	4,320	5,900	5,700	5,300	4,600	4,070	1,510	1,540	1,550	1,610	1,590
Transportation and Warehousing	Core	6,310	6,330	6,350	6,530	6,950	0	0	0	0	0	4,990	5,630	5,700	5,650	5,640
	General	830	810	950	1,310	1,250	590	550	590	620	620	280	360	390	380	640
Information and Cultural Industries	Core	3,080	2,820	2,950	2,800	2,500	0	0	0	0	0	840	630	620	530	960
	General	860	860	860	930	530	6,480	5,420	5,710	5,120	5,130	140	170	180	160	220
Finance and Insurance	Core	370	460	400	410	470	0	0	0	0	0	460	490	560	650	720
	General	1,220	1,420	1,400	1,580	1,560	6,780	6,370	9,420	8,270	8,220	480	460	470	390	350
Real Estate and Rental and Leasing	Core	590	610	770	760	740	0	0	0	0	0	860	006	970	1,050	066
	General	066	1,280	1,450	1,650	1,860	2,930	2,650	3,040	4,890	5,270	760	760	760	920	960
Professional, Scientific and Technical	Core	3,640	3,390	3,270	2,940	2,640	0	0	0	0	0	4,220	4,750	4,950	5,170	5,360
Services	General	1,480	1,630	1,840	2,020	2,020	9,640	10,390	11,050	10,200	11,260	1,800	1,700	1,600	1,760	1,690
Management of Companies and	Core	2,910	2,860	2,930	2,940	2,500	0	0	0	0	0	1,030	940	890	1,120	1,060
Enterprises	General	20	20	80	70	60	3,120	2,930	4,530	4,340	5,040	870	650	680	830	840
Administrative & Support, Waste Mgt &	Core	3,250	3,170	3,050	2,820	2,910	0	0	0	0	0	3,010	3,310	3,290	3,130	3,650
Hemediation	General	1,630	2,050	1,740	2,070	2,280	4,520	4,460	4,670	4,930	6,200	920	1,010	1,010	1,240	1,220
Educational Services	Core	320	340	390	450	500	0	0	0	0	0	570	200	200	760	780
	General	1,110	1,190	1,230	1,400	1,530	1,420	1,690	1,790	1,950	2,060	440	470	480	550	530
Health Care and Social Assistance	Core	930	540	540	530	590	0	0	0	0	0	790	1,080	006	006	1,190
	General	3,110	2,920	2,760	3,010	3,040	2,520	3,380	3,530	3,420	3,530	1,630	1,350	1,440	1,430	1,560
Arts, Entertainment and Recreation	Core	160	150	200	210	240	0	0	0	0	0	1,080	1,520	800	780	550
	General	570	530	570	620	750	830	750	760	840	910	310	280	360	370	380
Accommodation and Food Services	Core	530	520	540	490	500	0	0	0	0	0	380	440	490	520	580
	General	3,010	2,860	3,010	3,040	3,210	1,990	2,060	2,170	2,020	1,780	1,930	2,040	2,090	2,170	2,180
Other Services (Except Public	Core	2,340	2,710	2,650	2,740	2,710	0	0	0	0	0	3,110	3,350	3,330	3,160	3,280
Adrimitistrauorij	General	2,100	2,280	2,370	2,410	2,260	1,870	1,840	1,980	2,040	2,180	1,170	1,240	1,400	1,440	1,300
Public Administration	Core	1,750	2,030	1,980	1,950	1,940	0	0	0	0	0	2,330	2,750	2,480	2,510	2,610
	General	1,120	1,060	910	870	770	1,640	1,430	1,460	1,650	1,590	1,390	1,260	1,240	1,230	1,200
Wholesale and Retail Trade	Core	7,400	7,640	7,770	7,910	8,230	0	0	0	0	0	13,690	13,510	13,700	13,800	13,910
	General	9,380	9,160	9,370	9,120	9,490	4,030	3,900	3,450	3,560	3,760	7,010	6,720	6,900	7,320	7,670
Not Coded	Core	30	30	30	10	10	0	0	0	0	0	10	10	10	30	10
	General	10	0	10	10	0	10	0	0	0	0	0	0	0	30	0
Total	Core	56,410	56,500	56,450	55,710	56,520	0	0	0	0	0	67,790	70,040	69,440	70,370	73,400
	General	33,930	34,370	34,410	36,490	36,790	57,970	57,160	63,190	61,820	65,050	21,910	21,500	21,950	23,020	23,550
Grand Total		90,330	90,870	90,860	92,200	93,310	57,970	57,160	63,190	61,820	65,050	89,700	91,540	91,400	93,390	96,940
Note: Numbers have been rounded to the nearest ten. Totals may differ	o the nearest	ten. Totals	mav differ	from sums		Note: EA T	vpe refers t	o Core and	General E	Note: EA Type refers to Core and General Employment Areas (see Employment Areas.	Areas (se	e Employn		pade 23).		

Note: Numbers have been rounded to the nearest ten. Totals may differ from sums.

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			TAV.	- 4				ů	Couth FMA							
30101	 	0100	-		0010	100	0100			9100	100	6100			0010	1100
NAICS	EA Iype	5102	2014	9L02	9102	102	5102	2014	9102	9102	102	2013	2014	GLU2	5016	102
Agriculture, Forestry, Fishing and	Core	0	0	0	9	0	0	0	0	0	0	10	10	10	10	0
Hunting	General	0	0	0	0	0	0	0	0	10	10	10	0	0	10	10
Mining, Quarrying, and Oil and Gas	Core	0	0	0	0	0	0	0	0	0	0	0	0	0	0	20
Extraction	General	0	0	0	0	0	0	0	0	0	0	200	0	0	0	0
Utilities	Core	310	500	510	590	610	50	50	40	50	50	480	670	620	700	720
	General	0	0	0	0	0	10	10	10	10	10	3,180	3,230	3,280	2,960	2,990
Construction	Core	5,990	6,830	6,650	6,620	7,210	1,520	2,140	2,240	1,780	1,840	16,980	18,750	18,830	18,520	20,080
	General	200	220	280	280	310	290	460	390	280	380	3,760	4,470	3,940	3,750	4,260
Manufacturing	Core	21,700	20,870	20,950	20,690	22,120	5,580	5,580	5,820	5,880	5,960	70,880	69,480	69,430	69,240	72,130
	General	1,280	1,200	1,760	1,680	1,670	1,990	1,380	1,390	1,380	1,530	15,440	14,180	14,480	14,070	13,180
Transportation and Warehousing	Core	9,550	9,380	10,080	10,020	10,690	7,080	6,970	6,900	7,100	7,180	27,940	28,310	29,030	29,300	30,470
	General	740	550	460	510	250	40	60	80	120	150	2,480	2,330	2,480	2,950	2,910
Information and Cultural Industries	Core	1,860	2,150	2,650	2,110	2,240	2,200	2,570	3,290	3,070	2,650	7,980	8,180	9,510	8,510	8,350
	General	210	280	270	320	290	340	430	480	420	600	8,030	7,170	7,510	6,940	6,760
Finance and Insurance	Core	1,220	1,570	1,000	1,140	1,220	50	60	06	60	70	2,100	2,590	2,050	2,260	2,490
	General	240	250	220	240	230	100	120	130	140	140	8,830	8,620	11,640	10,610	10,500
Real Estate and Rental and Leasing	Core	2,070	2,210	2,010	2,010	1,970	750	800	850	770	610	4,260	4,510	4,600	4,580	4,320
	General	720	840	1,040	1,120	096	160	220	240	250	260	5,550	5,750	6,530	8,840	9,310
Professional, Scientific and Technical	Core	7,210	7,790	8,130	8,560	8,370	5,880	6,800	6,730	7,250	8,450	20,950	22,730	23,080	23,920	24,810
Services	General	170	160	130	120	130	066	1,190	1,210	1,450	1,740	14,080	15,070	15,820	15,550	16,830
Management of Companies and	Core	3,240	2,550	2,550	3,230	3,340	810	830	760	830	780	7,990	7,180	7,130	8,120	7,680
Enterprises	General	30	30	30	30	30	210	170	160	570	570	4,300	3,850	5,470	5,840	6,540
Administrative & Support, Waste Mgt &	Core	4,300	4,390	4,180	4,890	5,310	1,010	1,090	1,400	1,080	1,290	11,570	11,970	11,920	11,920	13,160
Hemediation	General	160	140	180	140	200	1,630	1,660	1,680	2,290	2,540	8,870	9,320	9,270	10,670	12,440
Educational Services	Core	330	410	440	480	540	220	240	360	310	440	1,440	1,680	1,880	2,000	2,260
	General	120	130	130	140	190	280	250	280	290	310	3,360	3,740	3,910	4,330	4,610
Health Care and Social Assistance	Core	1,580	1,690	1,860	2,240	2,340	400	410	440	560	530	3,690	3,730	3,740	4,220	4,650
	General	240	250	270	280	280	370	440	620	630	630	7,870	8,350	8,610	8,760	9,040
Arts, Entertainment and Recreation	Core	2,110	2,000	1,940	1,920	2,220	500	550	530	550	570	3,840	4,230	3,480	3,470	3,580
	General	80	80	70	100	140	290	340	360	440	500	2,090	1,970	2,110	2,370	2,670
Accommodation and Food Services	Core	3,690	3,800	3,880	3,840	3,790	670	200	790	850	880	5,270	5,450	5,700	5,700	5,750
	General	1,630	1,560	1,580	1,600	1,650	1,240	1,340	1,400	1,440	1,490	9,790	9,860	10,250	10,270	10,300
Other Services (Except Public	Core	3,850	3,850	3,750	3,680	3,910	1,190	1,230	1,220	1,370	1,300	10,490	11,140	10,960	10,950	11,200
Administration)	General	280	310	320	340	360	980	1,040	980	066	1,050	6,400	6,700	7,040	7,220	7,140
Public Administration	Core	2,950	3,460	2,900	2,970	2,760	1,920	1,890	2,060	1,980	2,020	8,960	10,130	9,420	9,410	9,330
	General	140	210	210	200	110	0	0	0	10	10	4,280	3,950	3,820	3,960	3,670
Wholesale and Retail Trade	Core	13,170	12,630	13,360	13,370	13,470	3,140	2,950	2,880	2,890	2,960	37,400	36,730	37,700	37,970	38,560
	General	3,820	3,760	3,580	3,760	3,910	4,610	4,890	5,480	4,580	4,390	28,860	28,430	28,790	28,350	29,220
Not Coded	Core	10	10	30	30	0	0	0	10	20	0	50	50	80	20	20
	General	0	0	0	0	0	0	10	0	0	0	20	10	10	40	10
Total	Core	85,120	86,090	86,870	88,400	92,090	32,960	34,880	36,390	36,380	37,580	242,280	247,500	249,140	250,860	259,580
	General	10,050	9,980	10,520	10,860	10,710	13,510	13,990	14,880	15,300	16,290	137,370	136,990	144,960	147,490	152,390
Grand Total		95,160	96,070	97,390	99,250	102,800	46,470	48,860	51,270	51,680	53,860	379,650	384,500	394,100	398,350	411,970
Note: Numbers have been rounded to the nearest ten. Totals may differ from sums.	the nearest t	ten. Totals	may differ f	from sums.		Note: EA 1	Note: EA Type refers to Core and General Employment Areas (see Employment Areas, page 23)	o Core and	General Er	nployment	Areas (see	e Employm	ient Areas,	page 23).		

Endnotes

- 1. Statistics Canada (2017). CANSIM Table 379-0031.
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